DEPARTMENT OF LANDS AND PLANNING

Annual Report 2009-10
Key achievements of the Department in 2009-2010

• Commenced studies to provide headworks for the proposed residential site at the Arid Zone Research Institute (AZRI, to be the suburb of Kilgariff).

• Issued a Crown lease over seven hectares of land in the Mt Johns Valley in Alice Springs for the development of 28 residential lots.

• Under the Commonwealth’s Nation Building Program (Nation Network Program) completed the $50 million project to upgrade the flood immunity of the Victoria Highway through the Victoria River floodplain.

• Implemented actions from the Katherine Planning for the Future Forum held in November 2008, including the release of residential land at Katherine East.

• Developed the implementation of Area Plans for towns on Aboriginal land, particularly on the major Indigenous communities and Territory Growth Towns.

• Finalised the installation of eight red light cameras at selected high risk signalised intersections on Darwin urban arterial roads.

• Released land in Johnston Stage 1 for development of the next Palmerston residential suburb.

• Commenced release of Johnston Stage 2 for residential development

• Facilitated the ongoing release of land in Bellamack and the issue of titles.

• Commenced the amendment of the Palmerston suburb of Zuccoli Area Plan.

• Implemented further stages of the East Arm Port Access Project (Tiger Brennan Drive extension to Palmerston and Berrimah Road duplication and rail overpass).

• Started investigations into site analysis, land capability and environment assessments for the new city of Weddell, including Gap Analysis, Mitigation Measures to Reduce the Effect of Biting Insects, Review Major Infrastructure and Headworks Requirements.

• Opened the Smith Street Walkway.

• Provided various parcels of Crown land to the Land Development Corporation within East Arm, Hidden Valley and Explosives Reserve to assist the development of strategic industry, and as a key service centre for industrial and maritime activities.

• Constructed off-road cycle paths on Berrimah Road, Frances Bay Drive, and commenced construction on Vanderlin Drive.

• Implemented changes to building heights and volumetric controls in the Darwin Central Business District. Commenced work to enable the future release of 54 residential lots in Tennant Creek.

• Commenced the expansion of urban bus services in Alice Springs.

• Provided input into national transport reforms, including the establishment of a single National Heavy Vehicle Regulator.

• Improved service delivery to prospective applicants through the Development One Stop Shop in Darwin, and through implementation of the online booking system.

• Adopted and applied the Building Code of Australia energy efficiency provisions relating to 5-Star rating for houses, and 3.5 Star rating for units.

• Commenced negotiations for the issue of a Crown lease for the construction of a proposed workers’ village for Inpex. Held the Tennant Creek Planning for the Future Forum in December 2009.

• Continued to upgrade bus shelters and stops to meet disability standards.

• Revised bus schedule timetables to incorporate $3.2 million for expanded services, including orbital services.

• Increased the number of transit officers to minimise antisocial behaviour on the public bus network.

• Advanced reforms following the review of the Commercial Passenger Vehicle industry.
KEY ACHIEVEMENTS

• Provided input into road safety reforms, including red light and speed cameras and antihooning legislation.

• Amended the Building Act to help the resolution of building certification issues in the event an impasse occurs.

• Developed and launched a major Safe Boating campaign aimed at pleasure craft users.

• Participated in the Splashfest community safety event, in partnership with the Water Safety Council.

• Conducted 10 compliance audits of rail owners and operators accredited in the Northern Territory, in accordance with the nationally agreed Rail Audit Program.

• Developed and delivered comprehensive drink driving and speed-related campaigns.

• Developed and delivered the Safer Roads road safety early childhood resource for teachers.

• Continued the $82 million Community, Beef and Mining Roads program on a shared funding arrangement with the Australian Government.

• Finished the Gap Analysis report for 15 Regional Service Delivery towns/20 Territory Growth Towns.

• Commenced condition survey for second stage of local roads survey. The survey and reports are proposed to be completed by end of November 2010.

• Advanced development of the Northern Territory Integrated Regional Transport Strategy, and the Northern Territory Transport Strategy.

• Passed the Rail Safety Act 2010 on 25 February 2010, to deliver the Northern Territory’s commitment to the COAG reform for national harmonisation of rail safety regulation.

• Managed the $57.12 million repairs and maintenance program for Territory roads.

• Administered the $20 million repairs and maintenance program for the National Land Transport Network.

• Started the four years’ Road to Recovery (R2R) Program 2009-2010 to 2013-2014 of $23 million, including $4.6 million in 2009-2010.

• Managed the roads Minor New Works program of $4.5 million for Territory Roads and $1.9 million for the National Land Transport Network.

• Continued planning and development of the National Land Transport Network, including the Stuart, Victoria and Barkly highways.

• Managed the $12 million program for pavement strengthening and widening for the National Land Transport Network.
Letter from the Chief Executive

The Hon Gerald McCarthy MLA
Minister for Lands and Planning and Minister for Transport
Parliament House DARWIN NT 0800

Dear Minister

I am pleased to present you with the Annual Report of the Department of Lands and Planning for the year ended 30 June 2010. The report describes the performance and key achievements of each of the Department’s output groups. This is required by section 28 of the Public Sector Employment and Management Act.

To the best of my knowledge and belief:

a) Proper records of all transactions affecting the Department are kept, and employees under my control observe the provisions of the Financial Management Act, its regulations and applicable Treasurer’s Directions.

b) Departmental procedures afford proper internal control. A current description of these procedures is recorded in the accounting and property manual. The manual has been prepared in accordance with the requirements of the Financial Management Act.

c) No indication of fraud, malpractice, major breach of legislation or delegation, major error in, or omission from, the accounts and records exists.

d) In accordance with section 15 of the Financial Management Act, I advise that as at 30 June 2010, the Department had adequate internal audit capacity. The results of all internal audit matters have been reported to me.

e) The financial statements included in the Annual Report have been prepared from proper accounts and records, and in agreement with Treasurer’s Directions.

f) Employment Instructions issued by the Commissioner for Public Employment have been satisfied.

DAVID RITCHIE
Chief Executive
16 November 2010
Purpose of the Annual Report

This report has been compiled to record the activities and achievements of the Department of Lands and Planning (Department) and its Government Business Division—the Darwin Bus Service—for the 2009-2010 financial year.

The report provides a transparent account of the Department’s objectives, performance and ambitions to the government, its employees, organisations and the public.

‘Department’ is used when referring to the Chief Executive’s complete area of responsibility—including the Darwin Bus Service. The Darwin Bus Service operates the government bus fleet. It provides scheduled urban and school bus services to the Transport Services Division for the Greater Darwin area.

Pursuant to section 28 of the Public Sector Employment and Management Act, the Financial Management Act and the Information Act, the report aims to inform Parliament, Territorians and other stakeholders of:

• The Department’s primary functions and responsibilities.

• Significant activities undertaken during the year, highlighting specific achievements against budgeted outputs.

• The Department’s fiscal management and performance.

The Annual Report comprises the following sections:

Part 1 Overview

The Overview explains the key issues being addressed by the Department. The provision of affordable housing and strategic lands planning is a primary consideration. The sustainability of existing and planned communities through improved amenities and public transport, infrastructure and roads is a strong focus. The Chief Executive endorses these priorities, emphasising the integral role of the Department in the ongoing development of the Territory. The restructure of the Agency positions it to address the challenges inherent in this expansion.

Part 2 Governance

Governance outlines the Department’s governance, accountability framework and managerial environment. It includes information about the internal business support services and corporate structures. These maintain and develop the communication and assessment systems vital to the Department’s control and growth.

Part 3 Our People

This section describes the Department’s greatest resource: its staff. The Agency is committed to performance excellence through the provision of skilled employees. The Department will continue to build its capacity and achieve its goals through its commitment to improvements in professional development and work environments.

Part 4 Performance and Operations

The development of urban and regional initiatives, and the extent of community consultation in selected projects, are important benchmarks of Department performance and operations. These projects have been applied in the Greater Darwin, Top End and Central Australian provinces. Major land developments, road infrastructure improvements and public transport service expansions exemplify these programs.
Part 5 Output Groups

The Output Groups are the sections of the Department described in the Annual Report. Lands, Planning, Transport, and NT Build (statutory body) are defined by their past and projected achievements, performance reporting and financial profiles.

Part 6 Financial Statements

This section contains the financial statements of the Department and the Government Business Division, accompanied by notes and an overview of financial performances.

Part 7 Appendices
# Table of Contents

Key achievements of the Department in 2009-2010  iii
Letter from the Chief Executive  v
Purpose of the Annual Report  vi

## INTRODUCTION AND OVERVIEW

Chief Executive’s Overview  2
About the Department  4
Corporate Plan 2010-2012  6
Our Executive Structure  7
Summary of Outcomes and Outputs  8
Expenditure by Output Group  8

## GOVERNANCE

Governance Framework  10
Executive Leadership Team  11
Governance Committees  14
Communications and Reporting  17
Audits and Reviews  26
Information management and privacy  28

## OUR PEOPLE

Workforce Overview  30
Strategic Human Resources Issues  31
Employment Performance Management Framework  32
Leadership Development  32
Employment Programs  32
Workforce Development  33
Occupational Health and Safety  36
Employee Wellbeing  36
Staff Awards  38

## PERFORMANCE AND OPERATIONS

Regional Highlights  40
Community consultation and engagement  45

## OUTPUT GROUPS

### LANDS

Outcome  48
Overview  48
Who we are  48
Lands Group  48
Who we serve  48
What we do  48
Key achievements for 2009-2010  49
Priority Targets for Next Year  51
Performance Reporting  53

### PLANNING

Outcome  57
Overview  57
Who We Are  57
Who We Serve  57
What We Do  57
Strategic Lands Planning  57
Key achievements for 2009-2010  58
Priority targets for next year  58
<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Territory Growth Planning Unit</td>
<td>59</td>
</tr>
<tr>
<td>Key achievements for 2009-2010</td>
<td>59</td>
</tr>
<tr>
<td>Priority targets for next year</td>
<td>60</td>
</tr>
<tr>
<td>Sustainability Unit</td>
<td>60</td>
</tr>
<tr>
<td>Key achievements for 2009-2010</td>
<td>60</td>
</tr>
<tr>
<td>Priority targets for next year</td>
<td>60</td>
</tr>
<tr>
<td>Major Projects</td>
<td>61</td>
</tr>
<tr>
<td>Key achievements for 2009-2010</td>
<td>61</td>
</tr>
<tr>
<td>Priority targets for next year</td>
<td>62</td>
</tr>
<tr>
<td>Performance reporting</td>
<td>63</td>
</tr>
<tr>
<td>TRANSPORT</td>
<td>64</td>
</tr>
<tr>
<td>Outcome</td>
<td>64</td>
</tr>
<tr>
<td>Overview</td>
<td>64</td>
</tr>
<tr>
<td>Who we are</td>
<td>64</td>
</tr>
<tr>
<td>Who we serve</td>
<td>64</td>
</tr>
<tr>
<td>What we do</td>
<td>64</td>
</tr>
<tr>
<td>Key achievements for 2009-2010</td>
<td>65</td>
</tr>
<tr>
<td>Priority targets for next year</td>
<td>69</td>
</tr>
<tr>
<td>Performance reporting</td>
<td>71</td>
</tr>
<tr>
<td>DARWIN BUS SERVICE</td>
<td>78</td>
</tr>
<tr>
<td>Outcome</td>
<td>78</td>
</tr>
<tr>
<td>Overview</td>
<td>78</td>
</tr>
<tr>
<td>Who we are</td>
<td>78</td>
</tr>
<tr>
<td>Who we serve</td>
<td>78</td>
</tr>
<tr>
<td>What we do</td>
<td>78</td>
</tr>
<tr>
<td>Key achievements for 2009-2010</td>
<td>78</td>
</tr>
<tr>
<td>Priority targets for next year</td>
<td>78</td>
</tr>
<tr>
<td>Performance reporting</td>
<td>79</td>
</tr>
<tr>
<td>FINANCIAL STATEMENTS</td>
<td></td>
</tr>
<tr>
<td>Department of Lands and Planning</td>
<td>82</td>
</tr>
<tr>
<td>Darwin Bus Service</td>
<td>116</td>
</tr>
<tr>
<td>APPENDICES</td>
<td></td>
</tr>
<tr>
<td>Legislation and Administrative Responsibilities</td>
<td>144</td>
</tr>
<tr>
<td>New or Amended Legislation for 2009-2010</td>
<td>145</td>
</tr>
<tr>
<td>Statutory Boards and Authorities</td>
<td>145</td>
</tr>
<tr>
<td>GLOSSARY</td>
<td>154</td>
</tr>
<tr>
<td>HOW TO CONTACT US</td>
<td>155</td>
</tr>
</tbody>
</table>
INTRODUCTION AND OVERVIEW

CHIEF EXECUTIVE’S OVERVIEW
ABOUT THE DEPARTMENT
CORPORATE PLAN 2010-2012
OUR EXECUTIVE STRUCTURE
SUMMARY OF OUTCOMES AND OUTPUTS
EXPENDITURE BY OUTPUT GROUP
Midway through the year the *Territory 2030* Plan was published, providing a long term plan with clear targets that provide a framework for the Territory Government’s strategic plans and policies. Coinciding with the release of *Territory 2030*, the new Department of Lands and Planning was formed. Our role is to provide Government with strategic plans and policies to meet current and emerging needs for land, transport systems and other infrastructure to support economic growth.

The Territory’s economic development has been accelerating in recent years. This has been pushed by the broader commodities driven boom and mining activity, and is supported by cattle farming and stockbreeding in the rural area. Consequently, community expectation is high that the future needs of the Territory can be met.

*Territory 2030* identifies the challenges facing the growing region and outlines how these challenges may be met in a way that will benefit future generations.

*Territory 2030* establishes the framework for long term infrastructure planning for roads, power, water, sewerage and telecommunications and ensures that there is sufficient serviced land to support investment and population growth. *Territory 2030* establishes targets to reduce use of water and electricity, reduce greenhouse gas emissions, reduce reliance on private motor vehicles and reduce the amount of waste we produce.

The work of this agency is also informed by the *Territory 2030* target to develop an inclusive people centred approach to urban design that encourages our communities to be more in touch with their location, climate, people and sustainability.

The availability of appropriate and affordable housing is a key issue affecting the social and economic wellbeing of the Northern Territory. Our remote communities suffer from chronic and unacceptable overcrowding. Our major towns and cities have an acute shortage of houses for sale or rent. The shortage is increasing prices and reducing affordability.

This is an issue that must be addressed as a matter of priority and the Department is addressing land release strategies and town planning as a priority. Housing availability and affordability will also require a concerted
approach involving all levels of government, Indigenous and non-Indigenous landowners, developers and the community sector. A new approach will need to consider a land strategy that includes appropriate planning and land release as well as issues such as development of private housing markets in regional and remote areas.

The working future – Territory Growth Towns strategy will develop 20 key communities as regional hubs and then transition them into functioning towns. The Department has already played a vital role in planning and developing the key infrastructure – including roads and transport systems.

As the Territory’s newest city on a Greenfield site, Weddell presents the Territory with the opportunity to design a city that will be a model for cities and towns of the future – environmentally sustainable homes and buildings, good urban design, integration of broadband and communications infrastructure, public transport and walking and cycling links, affordable and appropriate housing and community spaces, gardens and parklands. Work to date has been significant and will continue into this reporting year and beyond.

The government will also progress key infrastructure projects including the upgrade of roads of national significance, and investigate other projects including rail links.

The Department of Lands and Planning is building a sustainable future for the Territory and I thank all of our staff for their tireless contributions in achieving the Department’s goals.

David Ritchie
Chief Executive
16 November 2010
About the Department

Vision

A well planned, accessible and sustainable Territory, building a better future for everyone in the Northern Territory.

Mission

Through our broad scope and range of expertise, we strive for a collaborative approach with the community to inform the long-term planning and growth of the Northern Territory.

The Northern Territory Department of Lands and Planning was created in December 2009 as a result of new administrative orders announced by the Government. The Department has the responsibility for developing and providing the strategic planning and growth frameworks, strategies and infrastructure plans required to sustainably develop the Territory.

Important areas of focus will include comprehensive analysis of growth trends to inform government decision making, a strategic land use plan for the Greater Darwin region, Territory-wide residential and industrial land release programs, planning for the City of Weddell and a new regional transport framework.

In addition, a one stop shop for building industry regulation has been created by the joining of the NT Build Office to the Builders Licensing, Plumbers and Drainers Licensing and Electrical Workers and Contractors Licensing functions.

The Department’s business is delivered through the following key groups:

Transport Group

The Transport Group provides transport systems that are safe, efficient and ecologically sustainable. These systems meet community and NTG needs.

Land Services

Land Services ensures land and related information is available for the sustainable economic development of the Territory. It provides development assessment and building control, government land information, land administration and land release.

Strategic Planning

The Strategic Planning Group is responsible for current and future land and infrastructure development. It supports sustainable outcomes and economic growth through the provision of strategic planning, land development services, and policy advice on a whole-of-government (WOG) basis.

Territory Growth Planning Unit

The Territory Growth Planning Unit was established in September 2008. The unit consists of demographers, planners, economists and other experts.

The Unit ensures the Territory has the infrastructure and services to underpin economic and population growth. It coordinates activity across government and provides advice on future needs.

Regions

Our work in all the regions of the Territory presents opportunities for regional and Indigenous economic development. Many services are provided through the major regional centres, Alice Springs, Katherine and Tennant Creek.
Business Services

Business Services leads the Agency in the development and maintenance of policies, procedures and systems in the following core business units:

- Executive.
- Financial Services.
- Governance.
- Information and Business Systems.
- Legal Services.
- Marketing, Communications and Secretariat.

Darwin Bus Service

The Darwin Bus Service is one of the public transport providers for the Darwin, Palmerston and rural areas. The bus service is managed by the Department’s Transport Services Division and, in addition to its regular operations, provides free travel to special events each year. The Darwin Bus Service moves 3.9 million people each year, and is committed to the progressive replacement of decommissioned buses with environment-friendly alternatives.

Land Development Corporation

The Land Development Corporation is the NTG’s leading industrial and residential land developer.

The Corporation drives strategic industrial land development stimulating economic growth in the region, and it positions the Northern Territory and its industries, to take advantage of major industrial projects that are about to start, or accelerate.

The Corporation provides businesses with easy access to strategically located industrial land. It offers a choice of lot sizes that have been levelled and connected to power and water. This allows businesses to continue to focus on their core activities.

As a statutory authority, the Land Development Corporation has prepared a separate Annual Report.
Corporate Plan 2010-2012

The Northern Territory Department of Lands and Planning has responsibility for developing and providing the strategic planning and growth frameworks, strategies and infrastructure plans required to sustainably develop the Territory.

Important areas of focus will include comprehensive analysis of growth trends to inform government decision making, a strategic land use plan for the Greater Darwin region, Territory wide residential and industrial land release programs, planning for the City of Weddell and a new regional transport framework.

The Department of Lands and Planning Corporate Plan 2010 - 2012, recognises the importance of the tasks that the Department is to undertake in building a sustainable future for the Territory, and ensuring that a strategic plan is developed for all Territorians.

Overarching area of collaboration

Strategic Planning

A strong, long-term strategic framework underpins all of our thinking and activities. We value careful planning, expert analysis and strategic insight which will link every activity into a cohesive overall plan to build and grow a sustainable Northern Territory.

Quality Service Delivery

We provide a quality service that meets the needs of stakeholders and customers and delivers government priorities. We operate as a respectful and productive member of the community, taking pride in helping to meet future needs and making practical contributions.

Building Our Capacity

Having the necessary resources and systems within available budget to provide leadership and advice, and manage ongoing growth and workloads. We will provide opportunities and development to our staff which will benefit the organisation.

Working Together

Our reputation and culture is established throughout the organisation and we are all advocates for continued improvement. Our team-based culture and strong internal communications ensure that we share a common goal and direction for the Department.
Our Executive Structure

CHIEF EXECUTIVE
David Ritchie

EXECUTIVE DIRECTOR
BUSINESS SERVICES
Tracey Scott

EXECUTIVE DIRECTOR
LAND DEVELOPMENT CORPORATION
John Coleman

EXECUTIVE DIRECTOR
LAND SERVICES
Leah Croke

DIRECTOR
REGIONS
Ann Jacobs

EXECUTIVE DIRECTOR
STRATEGIC PLANNING
Sharron Noske

EXECUTIVE DIRECTOR
TERRITORY GROWTH PLANNING UNIT
David Malone

EXECUTIVE DIRECTOR
TRANSPORT
Marj Morrissey

Chief Finance Officer – Jasmin Aldenhoven
(Acting CFO – Wati Xuereb to 31/10/10)
Director HR Services – Sarah Temple
Chief Information Officer – Meriel Corbett-Weir
Director Marketing, Communication & Secretariat – Travis Crozier
Senior Lawyer – Caroline Bicheno
Director Governance – Belinda Townsend

Manager Corporate Services – Jeff Norton
Commercial Director – Mike Norman
Senior Legal Officer – Nerida Bradley
Civil Engineer – Greg Neate

Director Building Advisory Services – Fabio Finocchiaro
Director Land Information Services – Vic Stephens
Director Development Assessment Services – Steve Popple
A/Director Land Administration – Kimly Chambers
Regional Manager Lands and Planning – Ray Smith

A/Regional Manager Alice Springs – May Taylor
Regional Manager Katherine – Vacant
Regional Manager Tennant Creek – Bonnie Kappler-Thompson

Director Strategic Lands Planning – Mark Meldrum
Director Infrastructure Strategy – Paula Timson
Director Major Projects – Master Planning – Ken Hawkins
Manager Building Sustainability – Jennifer Harlock

Director Economics and Demography – Ross Muir

Director Road Network – Ernie Wanka
Director Transport Policy – Greg Scott
Director Transport Services – Nicholas Papandonakis
# Summary of outcomes and outputs

## Output Groups

<table>
<thead>
<tr>
<th>Lands</th>
<th>Planning</th>
<th>Transport</th>
<th>Statutory Body</th>
</tr>
</thead>
<tbody>
<tr>
<td>Outcomes</td>
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<td></td>
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</tr>
<tr>
<td>Land and related information is available and used to support sustainable economic development of the Territory</td>
<td>Strategic and long-term integrated planning and policies and Government infrastructure that support community needs and sustainable economic development of the Territory</td>
<td>Effective transport systems and services that meet community and Territory Government needs</td>
<td>Statutory body for which the Department of Lands and Planning has principal administrative responsibility</td>
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</tbody>
</table>

## Outputs

<table>
<thead>
<tr>
<th></th>
<th>Land Information</th>
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</tr>
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<tbody>
<tr>
<td></td>
<td>Land Administration</td>
<td>Road Transport</td>
<td>Transport Safety</td>
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</tr>
<tr>
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<td>Building Advisory Services</td>
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<td>Road Network Management</td>
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<tr>
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<td>Development Assessment</td>
<td>Transport Assets</td>
<td>Transport Policy</td>
<td></td>
</tr>
</tbody>
</table>

## Expenditure by Output Group

<table>
<thead>
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<tr>
<td>Planning</td>
<td>9 375</td>
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<tr>
<td>Transport</td>
<td>213 536</td>
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<td>Statutory Body</td>
<td>682</td>
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<tr>
<td>Total Operating Expenditure</td>
<td>258 689</td>
</tr>
</tbody>
</table>
GOVERNANCE

GOVERNANCE FRAMEWORK
EXECUTIVE LEADERSHIP TEAM
GOVERNANCE COMMITTEES
COMMUNICATIONS AND REPORTING
AUDITS AND REVIEWS
INFORMATION MANAGEMENT AND PRIVACY
Governance Framework

Governance is the method by which the Department is governed, over and above its basic legal obligations. Good governance encompasses the system by which the Department is controlled and operates, and the mechanisms by which it, and its people, are held to account.

Currently, the Department’s overarching governance framework is being redeveloped using the Good Governance Guide developed by the Office of Public Sector Standards Commissioner in Western Australia as its foundation.

Underpinning the framework is the following nine governance principles.

- Government and public sector relationships – the Department’s relationship with the government is clear.
- Management and oversight – the Department’s management is accountable and has clear responsibilities.
- Organisational structure – the Department’s structure services its operations.
- Operations – the organisation plans its operations to achieve its goals.
- Ethics and integrity – are embedded in the Department’s values and operations.
- People – the Department’s leadership in people management contributes to individual and Agency achievements.
- Finance – the Department safeguards financial integrity and accountability.
- Communication – the Department’s communication with all parties is accessible, open and responsive.
- Risk management – the Department identifies and manages its risks.

These principles, and the NT Public Sector Code of Conduct, form the framework that underpins the development of systems that align the strategic directions of the Department with its operational activities. It assists the Department to meet its objectives and priorities, and develop a culture of continuous improvement through performance and review against governance standards.
Executive Leadership Team

The Executive Leadership Team (ELT) members are:

• Chief Executive.
• Executive Director—Business Services.
• Executive Director—Land Development Corporation.
• Executive Director—Land Services.
• Director—Regions.
• Executive Director—Strategic Planning.
• Executive Director—Territory Growth Planning Unit.
• Executive Director—Transport.

This group is responsible for:

• Supporting the Chief Executive’s office.
• Strategic decision making and policy setting in relation to the Department’s internal and external operations.
• High level leadership and direction to the organisation to ensure governance requirements are met.
• Development of organisation and corporate capabilities by focusing on accountable systems that support people, and the work environment.

Chief Executive
David Ritchie

Dr David Ritchie returned this year to head the Department of Lands and Planning, where earlier in his career he gained experience in the role of Executive Director. Dr Ritchie has worked in the Northern Territory Public Sector since 1981.

For more than 18 years he has held positions of Chief Executive in several Departments, where he has initiated institutional reform and developed new systems to increase organisational capability.

Prior to heading the Department of Lands and Planning, Dr Ritchie was Chief Executive of the Department of Local Government and Housing, where he was responsible for reform of local government and public housing across the Territory.

He was the foundation Chief Executive of the Aboriginal Areas Protection Authority from 1989-2002 and the Department of Natural Resources, Environment and The Arts, from 2005 to 2008.

Dr Ritchie is on the boards of the Northern Territory Land Corporation, the Conservation Land Corporation and the CRC for Remote Economic Participation.

He is a fellow of the Australian Anthropological Society and the Australian Institute of Company Directors.

Business Services
Tracey Scott, Executive Director

Tracey joined the Northern Territory Public Sector in 2005 as the Chief Financial Officer for the former Department of Business, Economic and Regional Development, Tourism NT, and the Land Development Corporation.

She commenced with Department of Planning and Infrastructure in July 2007. Tracey has been with the Department of Lands and Planning since its inception in December 2009.

Tracey previously worked as a Senior Director for a large multinational professional services firm in Darwin for 16 years. She was responsible for providing high level accounting,
financial, business and taxation advice to a wide range of local, interstate and international corporations, and providing consulting and advisory services to all levels of government.

Tracey is a Chartered Accountant and holds a Bachelor of Business (Accounting) degree.

**Land Services**
**Leah Croke, Executive Director**

Leah commenced with the Northern Territory Public Service as an administrative trainee in 1993 with the then Department of Lands and Housing. She has principally worked with the Department of Lands and Planning, undertaking roles in Organisational and Business Services (Corporate), Transport, and Lands Services.

Leah spent four years in Alice Springs (1999-2003) working in the areas of transport and construction. She has held statutory positions in the Department as the Registrar of Motor Vehicles while in Road Transport. Since 2000, Leah and has held management and leadership positions in the Department. She has been in her current position since 2008.

Leah has a Bachelor of Economics and postgraduate qualifications in town planning and management, and has recently completed a Masters qualification specialising in Public Policy and Leadership.

**Regions**
**Ann Jacobs, Director of Regions**

Ann is the departmental representative for the Regions and oversees the activities of the Regional Offices over a wide area, from Alice Springs to Nhulunbuy.

Ann has spent more than 25 years in the Northern Territory Public Service. Her career has included work in government departments such as the Department of Health, the Office of the Commissioner for Public Employment, and the Department of Infrastructure, Planning and Environment.

Ann has a Graduate Certificate in Public Sector Management from Flinders University.

**Strategic Planning**
**Sharron Noske, Executive Director**

Sharron joined the Department in April 2010. Previously, she was Deputy Chief Executive Strategic Policy and Futures with Department of Education and Training (DET).

Sharron has been the Executive Director Strategic Services in the Department of the Chief Minister, and has held senior executive level positions in the former NT departments of Infrastructure, Planning and Environment, and Transport and Works.

A former teacher, Sharron has also held senior positions in work health, and health promotion.

**Territory Growth Planning Unit**
**David Malone, Executive Director**

David joined the Department in late 2009 following the transfer of the Territory Growth Planning Unit. He was appointed Executive Director of the Unit in 2008 and is responsible for economics and demography. The Territory Growth Planning Unit has, most notably, delivered the Territory 2030 Strategic Plan and new growth modelling work.

David was the General Manager for Master Builders NT (formerly TCA) for nearly seven years. Over the preceding 16 years he held various positions with the NT Government in departments covering industry and business, lands and housing, primary industry and fisheries.

David has a Bachelor of Economics degree.
Transport
Marj Morrissey, Executive Director

Marj joined the Department in December 2006. She was previously Executive Director Economic Development, Department of Business, Economic and Regional Development. She has worked in government management and leadership positions nationally, principally in business and industry policy and program development and implementation.

As the Executive Director Transport, Marj has responsibility for the road network, transport assets, transport policy, and transport services.

She has a Bachelor of Arts (Australian National University), Graduate Diploma in Education (University of New South Wales) and a Graduate Diploma in Human Resource Management (University of Canberra).

Marj is a Fellow of the Australian Institute of Company Directors.

Land Development Corporation
John Coleman, Executive Director

John joined the Lands Branch which evolved into the Department of Lands and Planning. Since then he has undertaken many roles in land administration and land development, and as the first Regional Director for Lands and Housing in Katherine in the mid 1980s. He has more than 10 years experience as a ministerial liaison officer and Chief of Staff in ministerial offices, including Primary Industry and Fisheries, health, the Aboriginal Areas Protection Authority, Tourism, and Treasury.

John was the General Manager of Destination Development in Tourism NT and Executive Director in the Department of Business and Employment.
Governance Committees

The Department has subcommittees that report to the Executive Leadership Team. These committees give an increased focus on the critical areas of the Department’s activities. These include the following committees:

- Risk Management and Audit Committee.
- Information Steering Committee.
- Occupational Health & Safety (OH&S) and the Department OH&S Steering Committee.
- Workforce Development Committee.

Risk Management and Audit Committee

The primary objective of the Department’s Risk Management and Audit Committee is to assist the Chief Executive to fulfil his responsibilities in relation to corporate governance activities, including:

- Risk management.
- Internal control structures.
- The performance of internal and external audit functions.
- Financial reporting processes.
- Other internally commissioned strategic and operational reviews.

During the reporting period the departmental Charter was updated to reflect the Agency’s restructure, and clarify the role of the committee. It is chaired by the Deputy Chief Executive Officer—Department of the Chief Minister.

The Department’s Chief Financial Officer and a delegate from the Auditor General’s Office have standing invitations.

The functions and responsibilities of the committee include:

- Facilitating the implementation and management of a corporate governance framework for the Department.
- Monitoring strategic and business risks.
- Reviewing the adequacy and effectiveness of internal control mechanisms, established to mitigate identified risks.
- Reviewing the adequacy and effectiveness of departmental policies, standards and business procedures, particularly in relation to their applicability to, and impact on, governance and risk management activity.
- Overseeing the management and performance of the Risk Management and Internal Audit function.
- Reviewing terms of reference for all audits and reviews to ensure they address the coordination of departmental resources, and the application of requisite standards in order to achieve appropriate governance outcomes.
- Receiving and reviewing the findings in reports from the Auditor General, Department Internal Audit activities, contracted auditors and other committees of review.
- Considering recommendations arising from all internal and external audits and reviews, and monitoring response to action items arising from recommendations.
- Monitoring and overseeing Agency performance in accordance with the requirements of “Working for Outcomes” financial management framework.
- Reviewing accounting policies, financial statements and other public accountability documents prior to approval by the Accountable Officer.
- Undertaking any other function or activity as determined by the Chairman, within the context of the committee’s primary objective.

The committee met three times during the 2009-2010 year (August 2009, April 2010 and June 2010).
Information Steering Committee

The Information Steering Committee (ISC) provides intra-Agency strategic guidance for Information Communication Technology (ICT) and Information Management (IM) initiatives. The committee deliberates on ICT and IM policy and governance issues and sits bi-monthly. The membership is drawn from Executive Director level from across the Agency and is presided over by the Executive Director Business Services. The key outputs overseen by the committee include:

- Support and review of key ICT and IM projects in the Department.
- Prioritising ICT investment.
- Governance of ICT and IM policy and guidelines for the Department.
- Delivery and monitoring of the Business Technology and Information Management Strategy.
- Representation on the NTG Information Management committee.

The key achievements of the committee for 2009-2010 were:

- Began the Marine Safety Project.
- Developed Information Management Training Programme.
- Developed information management procedures and business rules.
- Managed the split of the Department’s information assets following the departmental restructure.
- Launched the CEO Projects and Priorities SharePoint system for reporting on high level agency projects.
- Transfer of the Tender Document Management System to the Department of Business and Employment.
- Participation in Whole-of-Government (WOG) Enterprise Search testing and analysis.

Occupational Health & Safety (OH&S) and the Department OH&S Steering Committee

The Department promotes and protects employees’ health and safety within the workplace.

In the past year it worked towards implementing changes to the OH&S framework and management systems. This was done to meet employer obligations under the Northern Territory Workplace Health and Safety Act.

The Department manages its OH&S responsibilities through:

- Employee induction into the workforce.
- A departmental Intranet site dedicated to OH&S.
- Workplace OH&S committees and workplace safety audits.
- Training for building emergency wardens and first aid officers.

In the 2009-2010 financial year, regular training by external service providers ensured the Emergency Control Organisation at each departmental location was fully staffed.

In 2007-2008 the OH&S Steering Committee was established. It helps the Department and its employees instigate, develop, and carry out measures to ensure the health, safety and welfare of staff.

The Committee is composed of representatives from all regions. Its key functions are:

- Monitor and review the effectiveness of current policies and procedures.
- Develop new policies and management systems to meet OH&S needs.
- Ensure compliance with work health legislation and regulations.
- Oversee the functions of all workplace OH&S committees.
GOVERNANCE

• Manage any subcommittees formed to resolve specific OH&S issues.
• Review and analyse statistics and reports relating to accidents, injuries and workers’ compensation issues, and make recommendations.
• Monitor and review matters associated with the rehabilitation of injured employees.
• Ensure staff get regular, relevant and effective training and information about workplace safety.
• Stay informed about standards generally recommended or prevailing in other agencies.
• Ensure OH&S issues are addressed in planning and implementing any major workplace changes, or new work processes.
• Establish appropriate reporting mechanisms to the Executive Team.

Key outcomes of the OH&S Steering Committee included:
• A review of OH&S committees at all workplaces following the creation of the Department. Health and safety representatives were identified to manage policy implementation in workplaces with low staff numbers.
• The introduction of a whole-of-Agency SharePoint site to administer documentation development, registration and recording, as required under the Workplace Health and Safety Act. The site will enable the steering committee to review the Department’s Risk Management Policies, and assist in the continued implementation of the Act.

Workforce Development Committee

The Department’s Workforce Development Committee met five times. The Committee comprises representatives from across the Agency. They contribute to the development and direction of initiatives that develop the Agency. For 2009-2010, these initiatives included workforce development, graduate employment, traineeships and apprenticeships, scholarships, performance management systems, internal training and leadership development. The committee is chaired by the Executive Director, Business Services. Through the Human Resource Unit it reports on progress to the Department’s Executive Leadership Team.

The key achievements of the committee in 2009-2010 were:
• The review of the 2009 Staff Survey results and the development of questions for the 2010 survey.
• Contribution to development of Employee Performance Management Framework.
• Contribution to the development of the Strategic People Plan.
• Participation in the 2011 Graduate selection process.
• Discussion of workforce planning processes and the implementation of Capability and Leadership Framework.
Communications and reporting

Business Services

Business Services assists all business units in the Department to achieve their corporate goals. It develops and maintains policies, procedures and systems relating to governance, human resources, information and technology, marketing and communications, finance, legal services and property management.

The following tables detail the functions and accomplishments of selected units within Business Services during 2009-2010.

Marketing and Communications

<table>
<thead>
<tr>
<th>Marketing and Communications</th>
<th>Overview</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overview/key functions</td>
<td>The Marketing and Communications unit communicates information and initiatives to internal staff, external stakeholders, across government agencies and to the general public.</td>
</tr>
</tbody>
</table>

**Key functions**

The unit works closely with the department’s divisions to develop and deliver the following services:

- Preparation and delivery of marketing and communications strategies.
- Ministerial liaison on media, marketing and communication issues.
- Stakeholder consultation and communication.
- Media management and training.
- Event management and coordination of public displays.
- Advertising management.
- Intranet and Internet development, design and maintenance.
- Publication production.
- Sponsorship management.
- Coordination of merchandise and other promotional collateral.

**Reports/Actions**

- Coordinate the monthly Communications Advisory Committee Marketing Activities Forecast.
- Coordinate the monthly Communications Advisory Committee Media Activities Forecast.
### Key achievements 2009-2010

<table>
<thead>
<tr>
<th>Whole-of-Government</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Implemented Territory 2030 marketing and branding principles.</td>
</tr>
<tr>
<td>• Implemented and contributed to WOG Secondary Branding protocols, including significant contribution to the development of websites.</td>
</tr>
<tr>
<td>• Significant coordination and contribution to public information campaigns for <em>housing the Territory, growing the Territory</em> and <em>working future</em>.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Developed and implemented a Marketing Strategy for the Department of Planning and Infrastructure (DPI).</td>
</tr>
<tr>
<td>• Developed and implemented a Reputation Strategy for DPI.</td>
</tr>
<tr>
<td>• Conducted Stakeholder Surveys and Audit on key DPI stakeholders.</td>
</tr>
<tr>
<td>• Contributed to the ongoing change in communications involved in the organisational restructure of DPI to the new Department of Lands and Planning (DLP) and Department of Construction and Infrastructure (DCI).</td>
</tr>
<tr>
<td>• Contributed to the design and new layout of the Department’s new Intranet site, recognised as one of the best Intranet sites within the NTG.</td>
</tr>
<tr>
<td>• Coordinated and contributed to the development of the DLP Corporate Plan 2010-2012.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operational</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Ongoing communication strategy development and communications and marketing support to large number of department and government initiatives and projects, including:</td>
</tr>
<tr>
<td>» Building moratorium and subsidy.</td>
</tr>
<tr>
<td>» Land release initiatives.</td>
</tr>
<tr>
<td>» Planning scheme amendments and community consultation.</td>
</tr>
<tr>
<td>» Planning forums in Katherine and Tennant Creek.</td>
</tr>
<tr>
<td>» Continued to promote annual road, marine and rail safety campaigns.</td>
</tr>
<tr>
<td>» Implemented new marine safety campaign, <em>play safe</em>.</td>
</tr>
<tr>
<td>» Implemented new road safety campaigns, <em>check your Speedo</em> and <em>point of no return</em>.</td>
</tr>
<tr>
<td>» Promotion of free bus services to Territory special events.</td>
</tr>
<tr>
<td>» Developed electronic development application (eDA) online.</td>
</tr>
<tr>
<td>» NT Show Circuit.</td>
</tr>
</tbody>
</table>
### Priority Actions 2010-2011

- Weddell communications and marketing support.
- Ongoing building moratorium and subsidy.
- Ongoing promotion of land release across the Territory.
- Road safety initiatives and programs.
- Promotion of new bus services across the Territory.
- Ongoing promotion of Territory 2030 and policy groupings relating to DLP activities.
- Implement Customer Relationship Management (CRM) and stakeholder management framework.
- Implement Web Content Management System (WCMS) and revised look and feel for corporate internet site.

### Secretariat

#### Overview/key functions

**Overview**

Secretariat manages the parliamentary and ministerial liaison functions of the Agency. It ensures timely, accurate and consistent information and advice to the minister and Cabinet.

**Key functions**

- Liaison between the minister’s office and the Department.
- Process and maintain records of ministerial correspondence.
- Provide advice on the preparation, handling and procedures for ministerial, Cabinet and Parliamentary documents.
- Support the Chief Executive and executives.
- Coordinate on an Agency-wide basis, and act as a central focus for information in relation to ministerial and government policy.
<table>
<thead>
<tr>
<th>Reports/ Actions</th>
<th>Coordinate:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Ministerial Brief and Replies.</td>
</tr>
<tr>
<td></td>
<td>• Departmental Cabinet Submissions.</td>
</tr>
<tr>
<td></td>
<td>• Budget Cabinet Submissions.</td>
</tr>
<tr>
<td></td>
<td>• Comments on other Agency Cabinet Submissions.</td>
</tr>
<tr>
<td></td>
<td>• Legislative Assembly (LA) Briefings.</td>
</tr>
<tr>
<td></td>
<td>• Estimates Committee Briefings.</td>
</tr>
<tr>
<td></td>
<td>• Regional Cabinet Briefings.</td>
</tr>
<tr>
<td>Coordinate Agency reporting on:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Quarterly forecasting of Cabinet Submissions.</td>
</tr>
<tr>
<td></td>
<td>• Cabinet Decision Implementation.</td>
</tr>
<tr>
<td></td>
<td>• Government Boards and Committees reporting.</td>
</tr>
<tr>
<td></td>
<td>• Election Commitments.</td>
</tr>
<tr>
<td></td>
<td>• Chief Minister’s Priorities.</td>
</tr>
<tr>
<td></td>
<td>• Parliamentary Agreement with the Member for Nelson.</td>
</tr>
</tbody>
</table>

| Key achievements 2009/10 | • Provision of individual and group training sessions on ministerial processes. |
|                         | • Update and streamline Secretariat Intranet pages. |

| Priority Actions 2010/11 | • Continue to provide individual and group training sessions on ministerial processes. |
|                         | • Develop the use of SharePoint for Legislative Assembly Briefings. |
|                         | • Develop the use of SharePoint for 2011 Estimates Committee briefings. |
|                         | • Explore the use of SharePoint for other reporting priorities. |
|                         | • Continue to update and streamline Secretariat Intranet pages. |

<table>
<thead>
<tr>
<th>Secretariat Statistics for 2009-2010 Financial Year</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Ministerials originating from minister’s office</td>
<td>839</td>
</tr>
<tr>
<td>Ministerials originating from Department</td>
<td>474</td>
</tr>
<tr>
<td>Newsflashes</td>
<td>85</td>
</tr>
<tr>
<td>Other Agency Cabinet Submissions for comment</td>
<td>135</td>
</tr>
<tr>
<td>Department Cabinet Submissions</td>
<td>100</td>
</tr>
<tr>
<td>Legislative Assembly Briefings (average per Sittings)</td>
<td>87</td>
</tr>
<tr>
<td>Regional Cabinet Visit Briefings</td>
<td>31</td>
</tr>
</tbody>
</table>
## Human Resources

<table>
<thead>
<tr>
<th>Overview/key functions</th>
<th>Overview</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>To get the right people in the right place and the right time.</td>
</tr>
</tbody>
</table>

### Key functions

- Identify strategic human resource issues.
- Co-ordinate and implement organisational initiatives.
- Advice and support to managers and staff on recruitment, employment, grievance, discipline, appeal and performance matters.
- Advise and support employees on employment issues or processes.
- Co-ordinate workforce and professional development and training programs.
- Co-ordinate and manage the Department’s Early Career programs.
- Liaise with Department of Business and Employment (DBE) and first point of contact with the Office of the Commissioner for Public Employment.

### Reports/Actions

- Annual reporting to Office of the Commissioner for Public Employment on human resource management responsibilities.
- Coordinated review of Management Development Program, a departmental leadership program.
- Briefings for Estimates Committee.

### Key achievements 2009-2010

- New Agency structure and associated changes to establishment.
- New organisation chart development.
- Development of Department of Lands and Planning Scholarship to address skill shortage areas of Town Planning, Building Surveying, Land Surveying and Naval Architecture.
- Corporate training – Induction, Cross Cultural, Manager Capability sessions: Appropriate Workplace Behaviour, Probation, Recruitment and Selection.
- Development of workforce planning SharePoint site.
- Use of enabling technology – working with Information and Business Systems to develop online forms.
- Provide consultancy and advisory services to managers to support their people management responsibilities.
- Recruitment to 2010 and 2011 graduate programs.
- Coordination of and representation the Department at Careers Expos around the Territory.
Priority Actions 2010-2011

- Finalise and launch various draft strategies.
- Roll-out Capability and Leadership Framework.
- Develop Regulatory Training Program.
- Develop tools and accountable and effective systems that assist managers with people management responsibilities.
- Continue workforce planning and succession planning activities.

Finance

Overview/key functions

Overview

Provides financial services to the Department’s Executive Management and their operational divisions to facilitate responsible financial management.

Key functions

- Provision of financial governance frameworks and financial management reporting.
- Coordination and management of activities to meet financial compliance and budget obligations.
- Provision of financial management advice.
- Development and maintenance of financial policy.
- Ensuring capability and capacity is developed through financial management training and education.

Reports/Actions

- Preparation of the Department’s and government business division’s annual financial statements, in accordance with the Financial Management Act and Treasurer’s Directions.
- Input into the Treasurer’s quarterly and annual financial statements.
- Contribution to WOG budget papers.
- Provision of advice on accounting, budget and financial management issues department wide, including preparation of monthly management reports for ELT and individual divisions.
- Coordinate and report on the Agency’s Capital Works Program.
- Manage the financial recording of complex transactions such as NT Road’s Construction Work in Progress & Land Assets transactions.
**Key achievements 2009-2010**

- Establishment of a new Agency, Department of Lands and Planning, as a result of changes to the Administrative Arrangement Order.
- Completed the accounting and budget restructure of the former Department of Planning and Infrastructure into Department of Lands and Planning and the Department of Construction and Infrastructure.
- The restructure included the analysis, allocation and management of financial information and systems, and the identification and allocation of Major Assets such as Construction Works in Progress, Building and Land.
- Development of a Capital Works framework for the Department.

**Priority Actions 2010-2011**

- Review Financial Delegations to align with the new department.
- Development of online tools and training sessions to provide support to divisions in managing budget allocations and complying with the financial legislative framework.

**Information and Business Systems**

**Overview/key functions**

**Overview**

Through the vehicle of Business Services, Information and Business Systems (IBS) delivers inter-operability, capability and accountability for the Agency.

**Key functions**

- Fosters partnerships that enable the output groups to focus on core business through information and technology management and business process management.
- Manages the Department’s information assets and communication technologies, including records in accordance with WOG directions, the Information Communications Technology (ICT) Effectiveness Audit, DLP Corporate Plan and the DLP Corporate Governance Framework.

**Reports/Actions**

- Provision of advice on managing Departmental corporate information assets – including the development of standard operating procedures and policy frameworks to facilitate knowledge transfer and succession planning.
- Application of technological solutions to achieve Treasury efficiency directives.
- Support of the Weddell programme delivery through relevant ICT collaboration and engagement platforms.
- Improvement of Agency key stakeholder relationships through the Customer Relationship Management System implementation.
## GOVERNANCE

### Key achievements 2009-2010

- Implementation of the Corporate Information Management Training Strategy.
- Leading, developing and managing the Department’s restructure of information and communications assets.
- Implementation of the pilot Corporate Stakeholder Management System.
- Progressing to phase 2 in the Marine Safety System Project.
- Improvement of integration of disparate business tools and systems, eliminating unnecessary duplication in service delivery.
- Undertaking business process management with Divisions to deliver efficiencies as directed by Treasury.
- Contributing to the National Licensing Scheme Project led by DBE.

### Priority Actions 2010-2011

- Socialisation of ICT governance framework.
- Modernisation of green screen mainframe applications (MOVERS).
- Undertake Project to apply Disposal schedules to departmental information.
- Enhance corporate SharePoint environment.
- Review CEO Projects and Priorities to incorporate a Budget Estimates System to support Secretariat.
- Further investigate collaborative technologies to support the outputs of Weddell.
- Explore options for Business Intelligence to engender efficiencies in Financial Management and Human Resource Management.

## Procurement

### Overview/key functions

The Procurement Unit is a strategic service provider and a core part of the Department’s Governance and Risk Management Framework. Its objective is to drive and refine the Department’s procurement practices to ensure transparency, equity, environmental protection and value for money.

### Reports/Actions

- Quarterly Milestone reporting against Agency Procurement Management Plan, through ED BS to ELT
- Weekly advertising to Ministers Office
- LA Brief on Procurement Activity (monthly) for each sitting
- Estimates Committee Briefs
### Key achievements 2009-2010

- Reviewed the operational arrangements within the organisation and identified barriers, and in response provided practical guidance and tools to assist in the delivery of procurement outcomes that satisfy sustainability objectives, including review of intranet site, development of education packages and delivery strategy, and regional inclusion to reduce adoption barriers, including review of complaints management, communication strategy and delegations framework.

- Developed strategy to implement recommendations and outcomes of the Procurement Services review, including:
  - Re-focus of the Procurement unit – unit business plan and action strategy, alignment of positions and structure to national APCC framework, skills gap analysis and task allocation review
  - Increase availability and delivery of education programs to raise awareness of sustainable procurement and improve compliance with framework, demonstrated by reduced number of formal complaints

### Priority Actions 2010-2011

Continually monitor and update the assessment of the procurement environment, keeping abreast of significant issues, trends and developments.

### Property and Security

#### Overview/key functions

The Property and Security Services Unit coordinates Occupational Health and Safety compliance across the agency, including development and review of the OHS framework, Cyclone and Disaster Planning, and provides a central point of contact for the reporting of building, accommodation and facilities security and maintenance issues.

#### Reports/Actions

Manage OH&S Committee activities

#### Key achievements 2009-2010

Facilitated over 1000 service requests regarding building, accommodation, facilities, security and maintenance issues

#### Priority Actions 2010-2011

- Redefine the online resources include forms, procedures, tools and templates to help business divisions manage their property and accommodation issues.
- Operate under continuous improvement to ensure service requests are managed efficiently and effectively.
- Articulate our services so that they are understood throughout our organization;
- Establish KPIs designed to drive behaviours consistent with our service delivery strategy
- Complete DLP 5-year Accommodation Strategy.
## Governance

<table>
<thead>
<tr>
<th>Overview/key functions</th>
<th>To provide a robust governance and risk management framework for the Department providing assurance to the Chief Executive that the Department’s financial and operational controls are operating in an efficient, effective and ethical manner.</th>
</tr>
</thead>
</table>
| Reports/Actions        | • Manage Risk Management and Audit Committee (RMAC ) activities  
                          • Monitor audit activity and report on findings                                                                                                                                         |
| Key achievements 2009-2010 | Redefined the governance and risk frameworks for the new Department.  
                          • Prepared a risk based audit plan to assess, report on, and make suggestions for improving the Department’s key operational and finance activities and internal controls.  
                          • Designed a business risk management framework to integrate with our strategic management process.                                                                                           |
| Priority Actions 2010-2011 | • Create a comprehensive approach to anticipate, identify, prioritize, manage and monitor the portfolio of business risks impacting our organization. Put in place the policies, common processes, competencies, accountabilities, reporting and enabling technology to execute that approach successfully.  
                          • Implement risk based audit plan to assess, report on, and make suggestions for improving the Department’s key operational and finance activities and internal controls.  
                          • Articulate our strategies so that they are understood throughout our organization;  
                          • Establish KPIs designed to drive behaviours consistent with our strategy                                                                                                |

## Audits and reviews

<table>
<thead>
<tr>
<th>Activity</th>
<th>Outcomes</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Credit Card Usage</td>
<td>• Policies and procedures updated for new Agency (Org 67).</td>
<td>Noted by RMAC April 2010.</td>
</tr>
</tbody>
</table>
Each of these outcomes are noted in Service Plans for future audits, and specifically form part of the Auditor General’s Annual Agency Compliance Audit (ACA 2010) and End of Year Review 2010 (audits currently being conducted between August-November 2010).

**Strategic Risk Assessment**

The Department completed a Strategic Risk Assessment during the reporting year and developed a four-year internal audit plan. This plan will form the basis of internal audit activity going forward.

The key strategic risks identified at the departmental level were:

- Legislature—non-compliance/regulatory capacity.
- Integrated strategic planning—lack of alignment of key strategies and failure to meet policy objectives.
- Ability to deliver services across the Territory and to meet stakeholder expectations.
- Sustainability/climate change.
- Stakeholder relationships.
- Recruitment, management and retention of an appropriately skilled workforce.

**Audit conducted by the Auditor General**

All compliance audits are conducted by the authorised auditors of the Auditor General’s office during the fiscal year. These are done to ascertain whether the Department has implemented and maintained proper internal procedures that assist in complying with the requirements set out in the Financial Management Act, Treasurers Directions, Procurement Act, and other applicable legislation and regulations.

On conclusion of the audits, issues identified are discussed with Department officers, and follow-up action is monitored by the Risk Management and Audit Committee.

The Auditor General also schedules other audits on specific areas, for example Federal Funding Agreements. The terms of reference—and issues related to these audits—are also monitored by the committee.

The following audits were conducted and finalised by the Office of the Auditor General for the Department, between July 2009 and June 2010.

- Department of Lands and Planning Interim Compliance Audit (May 2010).
- Department of Lands and Planning / Department of Planning and Infrastructure Interim Compliance Audit (December 2009 - Agency restructure management).
- Financial statements Audit (November 2009—Darwin Bus Service)
- Statements of Receipts and Expenditure of funds Year End June 2009 National Land Transport (December 2009).
- Commonwealth Acquittals—Auslink and Federal Interstate Registration Scheme (December 2009).
Information management and privacy

Information and knowledge is managed as a strategic asset by all Department staff. Electronic management of information is promoted and supported and a consistent and coordinated approach to information management is underpinned by corporate policies and business rules.

In creating, using and managing information, the Department:

• Manages information as a strategic corporate resource.
• Ensures information meets defined quality standards.
• Applies governance arrangements to all information.
• Ensures staff understand their responsibilities.

Current projects and key priority targets for 2010-2011 include:

• Implementing the Corporate Information Management Training Strategy.
• Implementing the Corporate Knowledge Management Strategy.
• Corporate Stakeholder Management, in conjunction with Marketing, Communications and Secretariat.
• Increasing integration of disparate business tools to eliminate unnecessary duplication in service delivery.

Freedom of Information

To fulfil its freedom of information (FOI) obligations, the Department engages a dedicated Freedom of Information Officer. The officer administers requests for information under the Information Act.

Under the legislation the Department received 20 requests for information about the government. Four applications were made for internal reviews on decisions made under the Act.

Records and archives management

Pursuant to Part 9 of the Information Act, the Department has been pursuing improvements in records management practices, procedures and policies. These changes aim to improve compliance with the requirements of Records Management Standards of the Northern Territory Government and the Act.

Types of government information held by the Agency

The Agency’s Information Management strategy ensures compliance with Part 9 of the Information Act occurring within the Strategic Records Unit. It conforms to advice and standards provided by the Northern Territory Archives Service. The Agency is developing processes and procedures to make sure all types of records are captured accurately. A comprehensive list of the Agency’s publications is available on the Internet.
Workforce overview

The achievements of the Department are only possible through our people. Our people are the foundation for building and maintaining professional relationships and achieving organisational outcomes. Competent people are committed to optimising corporate performance and effectively using resources.

Staff profile

As at 30 June 2010 the Department employed 549 staff on a full-time equivalent (FTE) basis. This included the Government Business Division of Darwin Bus Service. A reduction in full-time equivalent numbers to last year (Table 1) was due to the December 2009 restructure of the Department of Planning and Infrastructure. This created the Department of Lands and Planning and the Department of Construction and Infrastructure.

The majority of Department employees are employed as administrative officers. Most staff (89%) are located in Darwin. The remainder (11%) are in the regions – Katherine, Nhulunbuy, Tennant Creek and Alice Springs (Table 2). The services provided in these regions relate to the delivery of the Northern Territory’s land development needs, heavy vehicle enforcement and Motor Vehicle Registry functions.

<table>
<thead>
<tr>
<th>Classification</th>
<th>2009*</th>
<th>2010</th>
<th>Variation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive officers</td>
<td>70</td>
<td>43</td>
<td>27</td>
</tr>
<tr>
<td>Administration officers</td>
<td>413</td>
<td>331</td>
<td>82</td>
</tr>
<tr>
<td>Graduates and trainees</td>
<td>17</td>
<td>12</td>
<td>5</td>
</tr>
<tr>
<td>Professional</td>
<td>93</td>
<td>55</td>
<td>38</td>
</tr>
<tr>
<td>Technical</td>
<td>253</td>
<td>63</td>
<td>190</td>
</tr>
<tr>
<td>Physical</td>
<td>46</td>
<td>45</td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>892</td>
<td>549</td>
<td>343</td>
</tr>
</tbody>
</table>

*Figures for the former Department of Planning and Infrastructure.

<table>
<thead>
<tr>
<th>Location</th>
<th>2009*</th>
<th>2010</th>
<th>Variation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Darwin</td>
<td>725</td>
<td>490</td>
<td>235</td>
</tr>
<tr>
<td>Alice Springs</td>
<td>94</td>
<td>37</td>
<td>57</td>
</tr>
<tr>
<td>Katherine</td>
<td>49</td>
<td>14</td>
<td>35</td>
</tr>
<tr>
<td>Tennant Creek</td>
<td>14</td>
<td>5</td>
<td>9</td>
</tr>
<tr>
<td>Nhulunbuy</td>
<td>9</td>
<td>3</td>
<td>6</td>
</tr>
<tr>
<td>Yulara</td>
<td>1</td>
<td>Nil</td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>892*</td>
<td>549</td>
<td>343</td>
</tr>
</tbody>
</table>

*Figures for former Department of Planning and Infrastructure.
The Department’s workforce has a gender balance of 50 per cent men and 50 per cent women (Figure 1). Most women work in the administrative stream. Males are more strongly represented in the professional, technical and physical streams. This profile reflects industry trends.

FIGURE 1 – Gender Profile by pay classification at 30 June 2010.

The Department has an ageing workforce. Twenty-one per cent of staff are more than 55 years old. The majority of females are in the 31 to 35 year age bracket. The majority of males are in the 56 to 60 year age bracket (Figure 2).

FIGURE 2 – Age Profile at 30 June 2010.

**Strategic human resources issues**

During 2009-2010, the Department continued significant projects to address strategic human resource issues. These projects comprised:

- Workforce planning.
- Employee Performance Management Framework.
- Management Development Program.
- Enhanced employment programs.

**Workforce planning**

Building on workforce planning from 2008-2009, the Department continued workforce planning with a focus on integrating Workforce Planning into Business Planning.

During 2009-2010, efforts were made to improve the workforce planning templates and creative thinking, using information technology to manage the workforce planning process. A SharePoint site was developed to enable all documents to be stored and retrieved from a central location to improve accessibility, timeliness of reporting, and as a faster communication mechanism. The site will be launched in 2010-2011, along with a continuation of succession planning.
Employee Performance Management Framework

In late 2009 the Department established an Agency working group to revitalise its approach to performance management processes. For many years the Department has had the Professional Development Plan process. It has tended to focus on the training and development needs of employees. But it has not been used effectively as a performance development or assessment tool.

A further motivator for revitalising the Professional Development Plan was the impending introduction of a Capability and Leadership Framework by the Office of the Commissioner for Public Employment. The framework will be used across the Northern Territory Public Sector (NTPS). It describes the behaviours and capabilities expected of public sector employees across all levels, from base grade to chief executives.

With the impending roll-out of the Capability and Leadership Framework, the Department recognised the opportunity to revitalise performance development and assessment processes through the Employee Performance and Management Framework. The Framework will bring together new and existing policy, systems and practice, to manage and develop employee performance to enable the achievement of the Department’s objectives.

Leadership development

The Department is continuing efforts to provide executives and senior leaders with targeted leadership development training and opportunities.

Part of the leadership development for the Department includes the Management Development Program, a senior leadership program for executives. It aims to contribute to the Department’s strategic goals.

At 30 June 2010, three programs (comprising 61 attendees) have been completed. Participants’ learning has focused on developing feedback skills and understanding, and supporting organisational change to foster a culture of achievement.

From mid to late 2009, participants have continued to meet outside the program to create an ongoing learning and development network.

The Department is exploring leadership development, and training and development, for senior and middle managers. This is part of the Department’s commitment to workforce and succession planning.

Employment Programs

In 2009-2010, the Department continued to invest in its future workforce by investing in Employment Programs, including those for graduates, scholarship holders, cadets and apprentices.

Maintaining the number of participants in Employment Programs is a strategic human resource initiative. It aims to ensure divisions are able to address succession planning issues by having a supply of trained individuals to undertake ongoing employment in the Department.

In the coming year, the Department will continue to support Employment Programs and promote these opportunities to Territorians and individuals, particularly those interested in working in professions that are an identified area of need for the Department. The Department will continue to work on developing new programs and initiatives identified through Workforce Planning.

Full details of each Employment Program follow this section of the Annual Report.
Workforce development

In 2009-2010, the Department undertook activities to enhance and build the skills and experience of individuals and develop our organisational capability.

Table 3 - Training and development expenses.

<table>
<thead>
<tr>
<th></th>
<th>2009-10*</th>
<th>2008-09**</th>
<th>2007-08**</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total employees</td>
<td>549</td>
<td>891</td>
<td>785</td>
</tr>
<tr>
<td>Total training and development expense</td>
<td>$547,565</td>
<td>$1,821,056</td>
<td>$845,665</td>
</tr>
<tr>
<td>Total personnel expenditure</td>
<td>$46,190,252</td>
<td>$69,794,928</td>
<td>$60,365,557</td>
</tr>
<tr>
<td>Training and development costs as a % of personnel expenditure</td>
<td>1%</td>
<td>3%</td>
<td>1%</td>
</tr>
<tr>
<td>Training expenditure per employee</td>
<td>$997</td>
<td>$2,044</td>
<td>$1,077</td>
</tr>
</tbody>
</table>

Training courses delivered internally include Corporate Induction, Divisional Information Sessions, Staff Selection, Cross-Cultural Training, Appropriate Workplace Behaviours and Manager Capability Workshops.

Studies Assistance 30 June 2010

The Department continues to provide Studies Assistance to staff wanting to gain qualifications ranging from Certificate to Masters qualifications. The Department strongly supports employees gaining relevant professional, technical and other skills through study. As part of the Department’s efforts to build the capability of its workforce, the Department currently provides eight staff with Studies Assistance to gain qualifications in:

- Master of Traffic degree.
- CPA Australia.
- Associate Degree in Legal Studies.
- Associate Degree in Spatial Science.
- Graduate Certificate Geographic Information Systems.
- Graduate Diploma in Regional and Urban Planning.
- Bachelor of Commerce.

Training and development

In 2009-2010 the Department spent $547,565 on training and development activities (Table 3). The Department expended $18,482.10 on Studies Assistance in 2009-2010.

* Includes Darwin Bus and Land Development Corporation.
** Department of Planning and Infrastructure figures.

Employment Programs

The Agency recognises its workforce is ageing. It has been strengthening the future workforce by increasing graduate, apprentice, technical cadet and scholarship numbers. This is part of succession planning and recruitment strategies.

This year has seen a steady flow of participants in the Department’s Employment Programs (Table 4). These provide scholarships and employment in a variety of vocations, including:

- Two apprentices in Certificate III in Automotive (Heavy Vehicle).
- Five trainees in Associate Degree in Spatial Science.
- One Co-Op Scholarship in Engineering at Charles Darwin University.
- One Urban and Regional Planning scholarship.
- One Naval Architecture scholarship.
- Two Work Integrated Learning Scholarship (WILS) holders studying Bachelor of Engineering at Charles Darwin University.
• Three graduates with qualifications, including:
  » Urban Planning.
  » Accounting.
  » International Business.

Table 4 - Employment Program participants between 2007 and 2010.

<table>
<thead>
<tr>
<th>Program</th>
<th>2009-10 No. of Participants</th>
<th>2008-09 No. of Participants</th>
<th>2007-08 No. of Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate</td>
<td>3</td>
<td>10</td>
<td>4</td>
</tr>
<tr>
<td>WILS</td>
<td>2</td>
<td>8</td>
<td>7</td>
</tr>
<tr>
<td>ICS</td>
<td>0</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Traineeships</td>
<td>5</td>
<td>38</td>
<td>1</td>
</tr>
<tr>
<td>Engineering Co-Op</td>
<td>1</td>
<td>12</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>11</strong></td>
<td><strong>71</strong></td>
<td><strong>14</strong></td>
</tr>
</tbody>
</table>

Due to the departmental restructure in December 2009, a large number of Employment Program participants undertaking engineering qualifications transferred from the Department of Planning and Infrastructure to the Department of Construction and Infrastructure in April 2010. This reduced in the number of Employment Programs participants in 2009-2010.

Careers expos
The Department continues to support the Department of Education and Training (DET) Careers Expos. It helps source local people for employment in the Department, and the NTPS. In August 2009, the Department participated in the National Careers and Employment Expo in Darwin. It was run over two days and nearly 3500 people attended.

The Department also attended the NTG’s Career Expo in Tennant Creek, Alice Springs, Katherine, Nhulunbuy and Darwin.

These target more than 2000 secondary school students, parents, teachers and other Territorians who are exploring their future training, education and career path choices.

The expos are part of the Department’s long-term strategy to increase awareness among Territorians about the diverse career opportunities in the Department, and the NTPS.

Partnership with Charles Darwin University
The Department continues its partnership with Charles Darwin University through the Bachelor of Engineering Co-Op Program, and Work Integrated Learning Scholarships (WILS) Program.

The Co-Op program is a scholarship program designed to encourage student participation at Charles Darwin University, and in the Territory workforce. Incorporating full-time tertiary education with work placements during the semester breaks, and a six month placement during their third year of study.

Two students are participating in WILS, studying Bachelor of Engineering degrees. Under the WILS program, students receive a stipend while completing full-time study. They are given work placements for six to twelve weeks during university semester breaks.

The Co-Op and WILS programs will ultimately attract greater numbers of high performing
students to the region, and will encourage their ongoing participation in the NTPS.

**Equal Employment Opportunity**

The Department benefits from a diverse workforce reflecting its customer base. The Department raises awareness of issues related to equity and diversity to ensure employees are treated equally, and their differences are valued and respected in the workforce.

At 30 June 2010, 20 Departmental staff acknowledged they have a non-English speaking background. Ten employees identified themselves as Aboriginal people or Torres Strait Islanders, and eight staff identified as having a disability.

**Indigenous Employment and Career Development**

The Department is working towards increasing the employment opportunities and representation of Indigenous Australians in the Agency. The first step has been to create the Department’s Indigenous Employment and Career Development Strategy. This strategy aligns with the NTPS Indigenous Employment and Career Development Strategy. The strategy has the following key priorities:

1. Workplace environment.
2. Attraction.
3. Retention.

To support the strategy, the Department:

1. Identified an Agency Champion to drive the strategy and ensure it is implemented, targets are achieved, and to generate enthusiasm and commitment.
2. Identified a coordinator to manage the strategy’s day-to-day activities, implement the strategy, and achieve strategy targets.
3. Will establish an Indigenous Steering Committee, comprising representatives from across the Agency. Members will assist with the implementation, management and monitoring of the Department’s efforts in relation to the strategy.
5. Has recently employed three Indigenous employees under the Indigenous Employment Program. The Department expects to employ two more Indigenous employees in August 2010.

Due to the Agency restructure, the Department has no Indigenous Cadetship Support participants. Previously it supported three Indigenous cadets studying the Bachelor of Engineering.

As of June 2010, the Department’s percentage of Indigenous employees is 1.7 per cent. The classification levels and gender balance are shown in Table 5.

**Table 5 - Indigenous employees as at 30 June 2010.**

<table>
<thead>
<tr>
<th>Classification</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>AO2</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>AO3</td>
<td>2</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>AO4</td>
<td>2</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>AO5</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>AO8</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>P2</td>
<td>2</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>PH3R</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>7</td>
<td>3</td>
<td>10</td>
</tr>
</tbody>
</table>
**Willing and Able Strategy**

The Department is committed to a working environment where people with a disability are recruited, promoted and retained on the basis of their ability, and where barriers to workplace participation are identified and removed.

During the year, the Department participated in a workshop designed to assist in the development of the next NTPS ‘Willing and Able’ Strategy. The Department contributed its knowledge, experience and ideas on the Key Focus Areas of Attraction and Retention, Communication, Leadership and Career Development, and Accessibility in the Workplace.

As at 30 June 2010, eight staff identified as having a disability. The Department is working towards drafting its own strategy regarding the employment and retention of staff with disabilities.

**Industrial relations**

The current Union Collective Agreement is due to expire in August 2010, and negotiations commenced in April 2010. These negotiations are conducted by the Commissioner for Public Employment on behalf of Territory Government agencies with union representatives.

On 12 May 2010, an offer was made by the Commissioner for Public Employment comprising improvements and changes to the terms and conditions of employment. Meetings with union representatives have been scheduled fortnightly since May to consider the offer. Using bulletins from the Commissioner for Public Employment, staff have been informed of the progress of these negotiations.

**Occupational Health & Safety**

**Workers’ compensation**

The Department has a partnership agreement with the Department of Business and Employment (DBE) to provide a workplace injury case management service. In the 2009-2010 year there were 12 claims and a total expenditure of $236,358 (Table 6).

The Department’s early intervention program continues to be successful in reducing the number of workers’ compensation claims resulting from workplace incidents.

**Table 6 – Summary of Workers’ Compensation Claims.**

<table>
<thead>
<tr>
<th>Claims</th>
<th>2009 - 10</th>
<th>2008 – 09*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total expenditure for the year</td>
<td>$236,358</td>
<td>$359,683</td>
</tr>
<tr>
<td>Number of claims</td>
<td>12</td>
<td>14</td>
</tr>
</tbody>
</table>

Claim figures and expenditure figures are provided by DBE Workforce Injury Solutions.

*Department of Planning and Infrastructure figures.

**Employee wellbeing**

**Staff survey**

The Department conducts an annual staff survey to give employees the opportunity to comment on the Department’s operations.

In 2009, 40 per cent of staff participated in the survey. Participants recorded 82 per cent agreement they would recommend the Department as a place to work to their friends and family. The results showed that generally there is good balance between employees working and personal lives, and that workloads are reasonable. More than 75 per cent of staff agreed they are given opportunities to broaden their skills and knowledge through special projects or tasks. They indicated a good understanding of the Department’s corporate goals and future directions.
In July 2009, a sector-wide study was conducted by the Commissioner for Public Employment. It showed areas for improvement, including opportunities for employees to have greater access to flexible working arrangements.

**Work and life balance**

The Department continues to recognise the importance of employees' commitment and interests outside the workplace that contribute to their health and wellbeing. In response to the needs of our staff, the Department continues to support flexible work practices.

The following arrangements have been established:

- 19 Department staff are employed under part-time arrangements.
- Extended leave options are available for staff to undertake carer/family responsibilities, or career breaks.
- Women on maternity leave are able to apply for part-time work at the conclusion of leave.
- Flexible working hours are available on a case-by-case basis, and subject to the needs of work units to balance work and family/personal responsibilities.
- Purchased annual leave and leave at half pay arrangements are available.
- Working from home.
- Leave without pay options. These include taking extended leave for family or personal reasons, or for career breaks.

**Wellbeing Program**

The Department is developing a Wellbeing Program to create a work environment that maximises employee productivity and satisfaction. Employees will have access to a range of health and wellbeing information and assistance, through a combination of coordinated activities, information sessions, and online help.

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**Employee Assistance Program**

The Department offers an Employee Assistance Program (EAP) to provide professional, confidential counselling services independent of the NTPS (Table 7). This service is available to all employees and their immediate family members. It is free for the first five visits.

**Table 7 – Employee Assistance Program usage.**

<table>
<thead>
<tr>
<th></th>
<th>2009-10*</th>
<th>2008-09**</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Expense</td>
<td>$18,946</td>
<td>$35,600</td>
</tr>
<tr>
<td>Total number of people accessing EAP services</td>
<td>48</td>
<td>93</td>
</tr>
<tr>
<td>Total Sessions</td>
<td>101</td>
<td>181</td>
</tr>
</tbody>
</table>

*Department of Lands and Planning figures.  
**Department of Planning and Infrastructure figures.

**Vaccinations**

The Department continued to provide staff with flu vaccinations to maintain the health of employees over the flu season. Given the global spread of the human influenza virus—and the pandemic of the Swine flu—the Department will continue to offer flu vaccinations through 2010-2011 as part of its business continuity efforts.

**Table 8 – Employee uptake of flu vaccinations (April 2010).**

<table>
<thead>
<tr>
<th></th>
<th>2009-10</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total headcount</td>
<td>606</td>
</tr>
<tr>
<td>Flu vaccinations</td>
<td>93</td>
</tr>
<tr>
<td>Percentage of staff vaccinated</td>
<td>15%</td>
</tr>
</tbody>
</table>
OUR PEOPLE

Staff awards

Ken Grattan - Road Network Division
Ken was awarded the Chief Minister’s Public Sector Medal at the 2009 Chief Minister’s Awards for Excellence in the Public Sector. The award recognized his meritorious service to significant road design and planning in the Northern Territory.

Ken commenced work in 1969 as a Commonwealth Government engineering cadet. In 1972 he moved to the Department of Works (Country Roads Section). In 1978 he was appointed to the Roads Division of the former Department of Transport and Works (now Department of Lands and Planning). Since 1992 he has been part of the Road Network Division. He is Director, Network Development, and retires on 29 May 2011.

Ernie Wanka - Road Network Division
The coveted Professional Engineer of the Year Award has been won by departmental civil engineer and Director of Road Networks, Ernie Wanka. The tribute is part of Engineers Australia 2010 Engineering Excellence Awards. It is one of six awards offered “in recognition of the significant contributions made by individual members of the engineering team profession”.

Ernie has overseen the Northern Territory road network and transport infrastructure since 1999. Among his key achievements are:

• Development of the 10 Years Road Strategy.
• Delivery of the $370 million Roads and Transports Assets.
• Territory Growth Towns’ infrastructure assessments.

Ernie has also worked for the Northern Territory Department of Transport and Works, and the NSW Department of Public Works.

In 2010 he was also the recipient of the Australian Sports Medal for services to rugby league.
PERFORMANCE AND OPERATIONS

REGIONAL HIGHLIGHTS

COMMUNITY CONSULTATION AND ENGAGEMENT
Regional Highlights

Alice Springs and Central Australian Region

- Issued titles to the Albrecht Subdivision in Alice Springs to enable residential development. Six lots were sold back to the Government for first home buyers, and one lot for seniors’ public housing.
- Facilitated transfer of the Tyeweretye Club Incorporated to support progress on the establishment of short-term accommodation under the Alice Springs Transformation Plan.
- Managed the Crown estate in the Alice Springs region.
- Crown lease in perpetuity issued to Charles Darwin University over five lots, known as the Centralian Senior Secondary College, Alice Springs.
- Commenced studies to provide headworks for the proposed residential site at AZRI (to be the suburb of Kilgariff).
- Commenced the expansion of urban bus services in Alice Springs.
- Freehold title granted to Federal Sports Club over Lot 8059.
- Issued a Crown lease over 7 hectares of land in the Mt Johns Valley in Alice Springs for the development of 28 residential lots.
- Implemented Action 1, 2 and 3 of the Alice Springs Planning for the Future Action Plan. Actions 4 and 5 are under investigation.
- Delivered road safety education and awareness to community members. Highlighted the importance of wearing seatbelts, helmets and general road safety.
- Implemented Building Act amendments to facilitate building certification on matters where an impasse arises.
- Continued to implement the Building Certification Subsidy for Tier 2 Building Control Areas.
- Completed the upgrade and sealing of a further 14 kilometre section on Tanami Road.
- Completed the upgrade of a 20 kilometre section on the Plenty Highway.
- Commenced a further upgrade of a 23 kilometre section of the Plenty Highway.
- Completed the realignment and upgrade of a 23 kilometre section of the Maryvale Road.
- Commenced upgrade works for a further 8 kilometre section of the Maryvale Road.
- Completed upgrade works to the Papunya and Mt Liebig Road.
- Completed the Pine Hill Access Road works with a new 49 kilometre access road linking the Stuart Hwy to proposed horticulture lots.
- Completed the upgrade of a 25 kilometre section on the Tjukaruru Road (Docker River Road).
- Commenced shoulder widening and strengthening on the Stuart Highway from Eldunda to the South Australian border.
- Continued upgrading of Red Centre Way signage.
- Completed level crossing upgrade at Espie Street from a passive sign to an active sign, with booms, bells and lights.
- Commenced installation of street lighting on Stuart Highway south of Ilparpa Road.
- Completed $650,000 Nation Building Black Spot project at Ilparpa Road.
- Completed $150,000 Nation Building Black Spot project at Undoolya Road/Winnecke Street roundabout.
- Completed traffic management improvements at Stuart Highway Desert Knowledge Precinct entry.
- Contributed $121,300 towards Kmart Laneway upgrade under the Local Area Traffic Management Program.
- Installed solar lights at the Finke, Hermmansburg, Papunya, Mt Liebig and Willowra airstrips.
• Undertook heavy vehicle and commercial passenger vehicle compliance and enforcement activities. Visited Kulgera as part of strategic enforcement activity mobile patrols.
• Undertook rail safety audit of an accredited organisation and several safety inspections of accredited and registered rail organisations.
• Developed Area Plans for towns on Aboriginal land, particularly the major Indigenous communities and the Territory Growth Towns with stakeholder consultation.
• Commenced exhibition and public consultation of Area Plans in Hermannsburg and Yuendumu.

Katherine Region
• Issued a Crown Lease Term over a development lease sold at auction for the purpose of developing 39 residential parcels of land in Katherine.
• In consultation with the Department of Construction and Infrastructure, assisted with land acquisition for a proposed Cultural Centre.
• Managed and monitored weed control in the Katherine urban area.
• Managed the Crown estate in the Katherine Region.
• Continued upgrading and beautification works to Katherine Terrace.
• Constructed new truck parking bay on the Stuart Highway north of Katherine.
• Completed $250,000 Nation Building Black Spot project at Florina Road.
• Completed $157,000 Nation Building Black Spot project at the Warburton Street and First Street intersection.
• Completed the installation of active advance warning signs at the level crossing on Kakadu Highway.
• Contributed $104,250 towards Giles Street traffic management project under the Local Area Traffic Management Program.
• Under the Commonwealth’s Nation Building Program (Nation Network Program) completed the $50 million project to upgrade the flood immunity of the Victoria Highway through the Victoria River floodplain.
• Commenced strengthening and widening works for the Buntine Highway.
• Commenced the construction of the McArthur River Bridge over the McArthur River on the Wollogorang Road.
• Completed the $420,000 reconstruction of the Eva Valley aerodrome.
• Continued upgrade works to the Pigeon Hole aerodrome.
• Completed the construction of a camel fence at the Nyirripi aerodrome.
• Installed solar lights at the Borroloola, Robinson River, Aminbidji, Pigeon Hole and Yarralin airstrips.
• Undertook heavy vehicle and commercial passenger vehicle compliance and enforcement activities. Visited Timber Creek as part of strategic enforcement activity mobile patrols.
• Initiated the maintenance of navigation aids and marker buoys in the Daly River system.
• Undertook rail safety inspections of accredited organisations.
• Implemented actions from the Katherine Planning for the Future Forum held in November 2008, including the release of residential land at Katherine East.
• Commenced the investigation into the Agricultural and Rural Living land near Katherine.
• Developed the implementation of Area Plans for towns on Aboriginal land, particularly on the major Indigenous communities and Territory Growth Towns.
Nhulunbuy and East Arnhem Land

- Facilitated land transfer to support the construction of a pool in Borroloola.
- Assisted the tour by the Department-supported Muttacar—Sorry Business road safety theatre and workshops.
- Completed the $1.42 million reconstruction and sealing of the Bickerton Island aerodrome.
- Installed an airstrip office at Ramingining.
- Undertook heavy vehicle and commercial passenger vehicle compliance and enforcement activities. Visited Alyangula as part of strategic enforcement activity mobile patrols.
- Developed the implementation of Area Plans for towns on Aboriginal land, particularly on the major Indigenous communities and Territory Growth Towns.
- Commenced exhibition and public consultation of Area Plans in Angurugu, Umbakumba and Milyakburra.

Darwin, Palmerston, Litchfield and Top End Rural

- Managed the Crown estate in the Darwin and outer Darwin regions.
- Completed land use plans for the Palmerston suburb of Johnston for release to developers.
- Released land in Johnston Stage 1 for development of the next Palmerston residential suburb.
- Commenced release of Johnston Stage 2 for residential development.
- Facilitated the ongoing release of land in Bellamack and the issue of titles.
- Commenced the amendment of the Palmerston suburb of Zuccoli Area Plan.
- Progressed work on the release of land in Zuccoli for residential development.
- Identified Crown land for development under the National Rental Affordability Scheme.
- Identified and facilitated development of Crown land in Bellamack Area C for Bellamack Gardens affordable housing development, a seniors’ village for Territory Housing, and a special education facility.
- Released two Medium Density Residential and two Multiple Dwelling Residential sites in Johnston.
- Implemented further stages of the East Arm Port Access Project (Tiger Brennan Drive extension to Palmerston and Berrimah Road duplication and rail overpass).
- Completed design and documentation for Humpty Doo and Coolalinga ‘Park and Ride’ facilities.
- Completed the realignment of Girraween Road to meet the Stuart Highway at Henning Road Intersection.
- Provided a $3 million grant to the Litchfield Shire Council for the upgrade and sealing of Finn Road.
- Completed level crossing improvements including active upgrades at Leonino Road and Elizabeth River (Palmerston) boat ramp.
- Completed installation of active advance warning signs at Cox Peninsula Road and Wishart Road.
- Completed the off-road cycle path along Roystonea Avenue.
- Upgraded the intersection geometry at Elrundie Ave/Catalina Road.
- Completed $75,000 Nation Building Black Spot project at Cheeney Road/Soloman Road.
- Completed $45,000 Nation Building Black Spot Project at Coach Road.
- Contributed $50,000 towards Woodlake Boulevard Traffic Management under Local Area Traffic Management Program.
- Contributed $66,750 towards various Litchfield traffic management project under the Local Area Traffic Management Program.
• Undertook heavy vehicle and commercial passenger vehicle compliance and enforcement activities. Visited Adelaide River, Batchelor and Pine Creek as part of strategic enforcement activity mobile patrols.

• Trialled a free door-to-door bus service for seniors and mobility-impaired passengers operating from the Palmerston Interchange to health facilities.

• Commenced further upgrading and sealing works to a further 6.7 kilometre section on Litchfield Park Road.

• Commenced further upgrading and sealing works to a further 4 kilometre section on Fog Bay Road between Cox Peninsula Road and Namarada Drive.

• Commenced the upgrade of stream crossings on Daly River Road (Tommy’s Creek) and Nauiyu Access Road.

• Commenced upgrade works to the Croker Island airstrip.

• Installed of airstrip offices at Croker Island, Palumpa and Peppermenarti.

• Installed solar lights at the Beluyen, Warruwi and Palumpa airstrips.

• Constructed a tourist information bay on Daly River Road near Woolianna Road.

• Commenced road safety improvements at Hayes Creek roadhouse, and the intersection of Dorat Road and Stuart Highway.

• Completed $390,000 Black Spot project at Jabiru Drive and Kakadu Lodge Access Road intersection.

• Finalised the $280,000 Black Spot project and Nation Building Black Spot project at Wagait Tower Road.

• Developed the implementation of Area Plans for towns on Aboriginal land, particularly on the major Indigenous communities and Territory Growth Towns.

• Began investigation into the development of rural villages in the Litchfield area to provide options for possible future development.

• Established a taskforce to provide high-level guidance to the Weddell project, manage the investigation studies and to provide urban planning and master planning expertise.

• Started investigations into site analysis, land capability and environment assessments for the new city of Weddell, including Gap Analysis, Mitigation Measures to Reduce the Effect of Biting Insects, Review Major Infrastructure and Headworks Requirements.

• Opened the Smith Street Walkway.

• Provided various parcels of Crown land to the Land Development Corporation within East Arm, Hidden Valley and Explosives Reserve to assist the development of strategic industry, and as a key service centre for industrial and maritime activities.

• Constructed off-road cycle paths on Berrimah Road, Frances Bay Drive, and commenced construction on Vanderlin Drive.

• Completed $1 million Nation Building Black Spot project at the Woolner Road, Bishop Street and Iliffe Street roundabout.

• Finalised the installation of eight red light cameras at selected high risk signalised intersections on Darwin urban arterial roads.

• Completed construction of the East Arm (Hudson Creek) Boat Ramp.

• Continued to provide free buses at special events including the V8 Supercars, Darwin Cup, and Starlight Express.

• Upgraded Palmerston, Casuarina and Darwin bus interchange offices to meet disability standards.

• Installed tactile indicators at the Casuarina Bus Interchange.

• Introduced a direct bus route to the Royal Darwin Hospital from the Casuarina Interchange.

• Increased the number of bus loop services from Darwin to Mindil Beach, for Thursday night markets, from nine to 15 services.
• Introduced six more direct bus services from Casuarina to the Mindil Beach Markets on Thursday nights.

• Extended the Leanyer Senior Citizens bus service to include Tiwi Gardens Retirement Village.

• In partnership with Charles Darwin University, facilitated the training and examination for Inshore Coxswain Certificates for all Marine Ranger groups on the Territory coastline.

• Assisted in the response to a Tier 1 oil spill at Port Keats.

• Assisted the Australian Maritime Safety Authority in the response to a major marine pollution incident off the northwest coast of Western Australia.

• Repaired damage to the navigation markers at Buffalo Creek and Fish Reef.

• Upgraded the Coast Radio Darwin network, which provides distress information and working channels for vessels operating between Darwin and the Beagle Gulf.

• Delivered road safety education and awareness to community members. Highlighted the importance of wearing seatbelts, helmets and general road safety.

• Contributed to the *greening the Territory* Knuckey Street Renewal project.

• Commenced further investigations into possible locations for a correctional facility.

• Began public exhibition and consultation of the Central Darwin Car Parking Generation and Utilisation Study.

• Implemented changes to building heights and volumetric controls in the Darwin Central Business District.

• Completed the consultation process for the draft Frances Bay Area Plan.

• Government endorsed Urban Design Advisory Panel recommendations on Building Heights in Central Darwin.

• Completed the Community Safety Design Guide and implemented as a schedule to the NT Planning Scheme.

**Tennant Creek and Barkly Region**

• Released three industrial lots in Tennant Creek by auction.

• Commenced work to enable the future release of 54 residential lots in Tennant Creek.

• Held the Tennant Creek Planning for the Future Forum in December 2009.

• Issued a 15-year Crown lease to the Battery Hill Mining Centre Incorporated, with sublease to the Tennant Creek Foundation for the purpose of operating a museum.

• Commenced investigative studies to facilitate the release of land in Ti Tree.

• Negotiated an Indigenous Land Use Agreement to enable the construction of a corrections facility in Tennant Creek.

• Completed two new truck bays on the Stuart and Barkly highways.

• Completed geotechnical work for the rehabilitation of 20 kilometre section of the Barkly Highway.

• Installed solar lights at the Canteen Creek airstrip.

• Undertook heavy vehicle and commercial passenger vehicle compliance and enforcement activities. Visited Avon Downs as part of strategic enforcement activity mobile patrols.

• Assisted the Mabunji community in the construction of a new barge.

• Initiated the maintenance of navigational aids and marker buoys in the McArthur River system.
Community consultation and engagement

The Department engages with the community and chief stakeholders across industry and government. The Department undertook a number of key consultations in 2009-2010. The following list provides an overview:

**Land Services**

- Submissions were invited from industry and the community on matters raised in the discussion paper *Building Regulation in the Northern Territory*. A Building Industry Representative Group whose membership comprised building-related professions was formed to evaluate submissions and report to government.
- Land Information consulted with more than 160 senior managers in 13 NTG agencies, and the Power and Water Corporation, with regard to spatially enabling government information and associated business operations.
- Land Information consulted with the Northern Territory surveying industry about its capability to carry out major programs during 2010-2011.
- Land information conferred with the following national agencies:
  - Department of Families, Housing, Community Services and Indigenous Affairs (FaHCSIA), leading to an extension to 2012 of a Memorandum of Understanding.
  - Department of Natural Resources, Environment, the Arts and Sport (NRETAS), and the Bureau of Meteorology, to establish an agreement and funding for several GNSS sites in the Territory.

**Transport**

- Consulted with stakeholders in regional and remote areas regarding development of a Northern Territory Integrated Regional Transport Strategy.
- Conferred with the Northern Territory transport and logistics industry to develop a NT Transport and Logistics Workforce Development Strategy.
- Consulted with the road transport industry regarding national reforms, including driver fatigue management, the National Heavy Vehicle Accreditation Scheme, and the proposal to establish a national heavy vehicle regulator.
- Discussed the Australian Road Rules Amendment packages with key stakeholders.
- Coordinated the Northern Territory Rail Safety Committee, Northern Territory Rail Level Crossing Committee and Road Safety Coordination Group, comprising representatives from industry bodies and government agencies.
- Continued the host jurisdictional role for the Remote Areas Consultative Group, comprising representatives for governments national transport commission and heavy vehicle transport industry.
- Ongoing liaison with peak associations and relevant industry groups (including tourism associations).
- Consulted the Northern Territory Cattlemen’s Association on road management issues during the year.
- Discussed Commercial Passenger Vehicle (CPV) industry reform, and the development of an industry strategic plan with the CPV industry and stakeholders.
• Facilitated focus groups to test two road safety campaigns – Point of No Return, and Check your Speedo.

• Consulted with a number of organisations, including the Amateur Fishermen’s Association of the NT and the NT Water Safety Council, about the development of a boating safety campaign aimed at pleasure craft users.

• Consulted with the rail, marine and heavy vehicle industries about the proposed creation of single national regulators and associated laws.

Planning

• Facilitated Tennant Creek Planning for the Future Forum in December 2009.

• Consulted with industry stakeholders pre- and post-exhibition regarding building heights. Following public exhibition, 260 submissions were received.

• Conferred with Darwin City Council (DCC) in the preparation of preliminary concept plans for the Knuckey Street and Smith Street Mall renewal.

• Facilitated public exhibition of Area Plans in Hermannsburg, Yuendumu, Angurugu, Umbakumba and Milyakburra.

• Discussed pedestrian access from Darwin International Airport accommodation to Marrara Stadium with Northern Territory Airports Pty Ltd.

Territory Growth Planning Unit
• Ongoing consultation with community leaders and stakeholders on the Alice Springs and Palmerston Growth Models.
5 OUTPUT GROUPS

LANDS
PLANNING
TRANSPORT
DARWIN BUS SERVICE
LANDS

Outcome

Land and land-related information that is available and used to support sustainable economic development.

Overview

The Lands Group provides building control, NTG land information, land administration and development assessment services. Its goal is to ensure that land and land-related information is available and used to support the sustainable economic development of the Northern Territory.

It is responsible for the following functions:
• Land Information.
• Development Assessment.
• Building Advisory Services.
• Land Administration.

Who we are

• Administrative staff.
• Technical officers.
• Town planners.
• Land surveyors.
• Spatial information professionals.
• Building surveyors.
• Registrars.
• Policy officers.
• Engineers.
• Project and program managers.
• Project officers.

Lands Group

Who we serve

• Northern Territory Government.
• Northern Territory community.
• Commonwealth agencies.
• Local Government councils.
• Land and property industry.
• Construction industry.
• Exploration and mining industry.
• Advisory bodies.
• Registration/licensing boards.
• Land development industry.
• Land councils.
• Tourism industry.
• Pastoral industry.
• Development Consent Authority (DCA) and other statutory boards and tribunals.

What we do

Land Information

• Manage the statutory frameworks for surveying boundaries as the basis of land title registration, valuation of land and property, and naming of places in the Northern Territory.
• Deliver the Department’s lead Agency role for spatial information through a consistent framework of policy, standards, advice and information discovery, access and distribution networks.
• Provide a range of land information systems and services to support business, the general community, and all levels of government.

Development Assessment

• Provide development assessment services in accordance with the Planning Act.
OUTPUT GROUPS

- Provide an advisory service to industry and the general public. This includes providing support to the DCA, and advice to the community on the Northern Territory Planning Scheme.

Building Advisory Services
- Manage the regulatory framework that ensures buildings meet minimum structural, fire, safety, health and amenity standards.
- Develop, implement and review policy relating to buildings and the certification process.
- Provide an advisory service to industry and the general public. This includes supporting the registration and licensing of building practitioners, and providing support for statutory boards and tribunals.

Land Administration
- Manage and maintain the Crown estate, including weed and fire management.
- Provide and secure land to meet the requirements of the NTG and the community.
- Provide administrative support and advice on land release and tenure to ensure land is available for sustainable development in the Territory.
- Process applications for excisions of Aboriginal living areas from pastoral leases.
- Provide assistance to the Aboriginal Land Commissioner in respect of claims under the Aboriginal Land Rights (Northern Territory) Act and help resolve Aboriginal land claims by negotiation.
- Contribute to the resolution of native title matters on Crown land.

Key achievements for 2009-2010

Land Information
- The 2009-2010 aerial photography, satellite imagery, geodetic infrastructure, land valuation, topographic mapping and cadastral coordination capture and maintenance programs were completed.

This included:
- Completion of 373 aerial photography capture projects, including the Darwin Region, Katherine, Alice Springs, most large towns, and more than 330 Indigenous communities and associated homelands.
- Completion of 60 mapping projects, including Weddell, Tennant Creek, Coomalie, Borroloola, Ti Tree, Groote Eylandt, and more than 45 remote communities.
- Revaluation of Alice Springs and the Shire of Litchfield.
- A new Valuation Roll for the Waterfront precinct in Darwin.
- Revaluation of all pastoral properties—using 2002 as a baseline—to re-establish land values and relativities across the Territory.
- Continuation of the long-term program to upgrade the spatial accuracy of the NT Cadastre.

- The Memorandum of Understanding with FaHCSIA was extended to 2012. This provides funds to the Department to deliver aerial photography and mapping over Indigenous communities, and associated areas. Work over the 73 communities—subject to the NT Emergency Response—was completed. A second round of work that includes many homelands was negotiated. It will commence in 2010.
- A National Disaster Mitigation Program—co-funded by the Commonwealth—to capture imagery over specific remote communities, subject to potential coastal storm surge or riverine inundation, was commenced with two projects remaining for completion.
- Work on the Integrated Land Information System continued to enable the Unit Title Schemes Act to be fully implemented. Special programming enabled all titles relating to the Waterfront development to be issued.
• Using funds provided by the FaHCSIA Housing Affordability Program, an electronic Development Assessment system was developed and implemented within the Integrated Land Information System. It included a fully functional online payments gateway to enable developers to pay statutory application fees.

• A three-year program to survey existing infrastructure and “lots” in the 20 Territory Growth Towns was approved to commence in 2010-2011. The Department also worked with the Australian Government’s Office of Township Leasing, and the Northern Territory Department of Housing, Local Government and Regional Services, on processes to record information on subleases within the Integrated Land Information System.

• Project agreements were established with Geoscience Australia and the Bureau of Meteorology through NRETAS to coordinate development of GNSS base station networks in the Territory.

• After the establishment of licensing arrangements in 2009 for the commercial marketing of the Integrated Land Information System, staff assisted the preferred commercial associate company to pursue opportunities.

Development Assessment

• Supported the implementation of fortnightly meetings of the DCA for the Darwin and Litchfield divisions.

• Improved service delivery to prospective applicants through the Development One Stop Shop in Darwin and regional locations, and through implementation of the online booking system.

• Implemented electronic development assessment for all development applications through the launch of Development Applications Online.

• Received and processed 1389 development applications.

Building Advisory Services

• Adopted and applied the Building Code of Australia energy efficiency provisions relating to 5-Star rating for houses, and 3.5 Star rating for units.

• Amended the Building Act to help the resolution of building certification issues in the event an impasse occurs.

• Adopted the Building Code of Australia 2010.

• Consulted and reported on the recommendations of the Queensland Review Team, regarding changes to building certification through the establishment of a Building Industry Reference Group.

• Continued to implement the building certification moratorium and subsidy for Tier 2 regional/remote building areas.

• Implemented an education and awareness campaign on building certification to support the moratorium and subsidy.

• Audited five per cent of registered building practitioners, consistent with output performance measures.

• Integrated the transfer of the electrical licensing function from the Department of Justice.

• Co-located registration/licensing registrars from Cavenagh House to the NT Build premises at Charlton Court, Woolner.

• Registered 8580 building and occupancy permits required under the Building Act.

Land Administration

• Facilitated the ongoing development of residential land in Bellamack, in accordance with development lease requirements, including the issue of titles for Stage 1A.

• Identified and facilitated development of Crown land in Bellamack Area C for Bellamack Gardens affordable housing development, a seniors’ village for Territory Housing, and a special education facility.

• Released development rights for land in Johnston Stages 1A and 1B for a residential suburb.
• Commenced the release of land in Johnston Stage 2 for residential development.
• Released two Medium Density Residential lots and two Multiple Dwelling Residential lots in Johnston.
• Released an Expression of Interest for the development of a mixed use commercial site in the Palmerston CBD.
• Identified Crown land for development under the National Rental Affordability Scheme and participated in the release process.
• Issued a Crown lease over 7 hectares of land in the Mt Johns Valley in Alice Springs for the development of residential lots.
• Issued titles to the Albrecht subdivision in Alice Springs to enable residential development. Six lots were sold back to Government for first home buyers, and one lot for seniors’ public housing.
• Issued a Crown lease for the development of 39 residential lots in Katherine.
• Commenced works to enable the future release of 54 residential lots in Tennant Creek.
• Released three industrial lots in Tennant Creek by auction.
• Undertook acquisition projects in regional and urban areas on behalf of Government.
• Provided information and assistance to the Aboriginal Land Commissioner to assist with inquiries into claims under the Aboriginal Land Rights (Northern Territory) Act.
• Made offers to land councils to settle Aboriginal land claims in relation to the Vernon Islands, Wakaya Alyawarr, Frances Well and Wickham River.
• Facilitated transfer of the Tyeweretye Club Incorporated to support progress on the establishment of short-term accommodation under the Alice Springs Transformation Plan.
• Commenced negotiations for the issue of a Crown lease to INPEX, for the construction of a proposed workers’ village.
• Released lots in Timber Creek.
• Implemented and maintained a fire and weed program, in consultation with NRETAS, for the management of vacant Crown land as part of the Government’s $1.5 million annual weed management program.
• Facilitated the improvement of foreshore protection along sections of Vesteys Beach.
• Constructed Stage 1 of the Daly Street bike path.

Priority targets for next year

Land Information
• Complete the 2010-2011 statutory revaluation program, including establishing Valuation Rolls for the eight new Shires created in 2008.
• Complete the first year tasks of a three-year program to survey land and infrastructure boundaries in Territory Growth Towns.
• Complete and implement changes to the Integrated Land Information System to enable the efficient operation of the Unit Title Schemes Act.
• Work with Development Assessment Services to further develop online services within the Integrated Land Information System.
• Provide advice on aligning Northern Territory administrative geography to the new Australian Statistical Geography Standard, developed by the Australian Bureau of Statistics.
• Define and pursue various initiatives relating to Spatially Enabling Government Information.
• Enhance the GNSS base station network in the Territory.

Development Assessment
• Further enhance the Development Applications Online facility to improve functionality for industry and clients.
• Improve customer services through the development and implementation of additional staff training.
• Continued participation in the National Reform Agenda for development assessment, to develop further options for process reform to reduce processing times for development applications.
• Investigate options for process reform to reduce times for development assessment.

Building Advisory Services
• Progress the implementation of Home Warranty Insurance in the Territory and supporting requirements.
• Develop options for the Territory government’s consideration for proposed changes to building regulation in the Territory.
• Continue education and awareness campaigns in relation to the moratorium, and building homes in the Territory.
• Provide input and participate at a national level on building regulation and policy initiatives (e.g. energy efficiency, disability access and national occupational licensing).
• Continue to implement a building certification subsidy for Tier 2 regional/remote building areas.
• Advance and provide advice on the adoption of the Building Code of Australia energy efficiency provisions in the Northern Territory.
• Audit registered building practitioners in accordance with Output Reporting requirements.

Land Administration
• Continue to release land for development in accordance with the Government’s program for urban and regional areas.
• Release Lot 10026 (Palmerston Superblock) in the Palmerston Town Centre by Expressions of Interest for mixed use development.
• Facilitate delivery of the Housing Affordability Fund Agreement signed with the Australian Government.
• Release residential lots in Tennant Creek and Timber Creek for development.
• Rationalise land tenure for the Old Darwin Hospital site to facilitate its redevelopment as a park and release for residential use.
• Progress the Capital Acquisition Program to facilitate the delivery of Government projects and initiatives.
• Issue and monitor Crown leases for development.
• Facilitate tenure for sites included under the National Rental Affordability Scheme, including Maluka Drive Palmerston and the Wirrina site Parap.
• Finalise land tenure arrangements to facilitate the development of the Palmerston water park and Palmerston sporting facilities.
• Continue to facilitate land tenure requirements for the Darwin Waterfront development.
• Continue to progress the issue of a Crown lease to INPEX for the construction of a proposed workers’ village.
• Issue a Crown lease for the development of a Catholic College in Johnston.
• Finalise the Regional Weed Management plans to support the implementation of the Crown Managed Land Weed Management Strategy.
• Finalise the application for renewal of leases for the township and industrial estate of Nhulunbuy under the Special Purposes Leases Act.
• Meet the land administration and conveyance needs for the Northern Territory and Commonwealth’s program for the handover of two Northern Territory parks, under the Aboriginal Land Rights (Northern Territory) Act, and one freehold title by the Northern Territory under the Parks and Reserves (Framework for the Future) Act.
• Progress four claims under offer of settlement to completion, and begin the settlement process for land claims in the Coomalie, Ban Ban Springs and Anthony Lagoon areas. Finalise the outstanding issues in the Borroloola Land Claim No II.
• Assist the Aboriginal Land Commissioner to finalise claims under the Aboriginal Land Rights (Northern Territory) Act by providing information and assistance.
Performance reporting

Land Information

Provides spatial (land-related, geographical) data and information and a consistent framework of land information policy, standards and distribution networks to service Government, business and the community.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity to provide statutory-based services</td>
<td>$1.8M</td>
<td>$1.8M</td>
<td>$2.1M</td>
<td>Increase in costs associated with statutory services.</td>
</tr>
<tr>
<td>Land-related data sets maintained to technical specifications</td>
<td>18</td>
<td>18</td>
<td>18</td>
<td></td>
</tr>
<tr>
<td>Land-related data sets accessible through NTLIS1</td>
<td>145</td>
<td>145</td>
<td>145</td>
<td></td>
</tr>
<tr>
<td>Non-statutory service requests met</td>
<td>3 500</td>
<td>3 500</td>
<td>4 486</td>
<td>Increase in the number of basic land information requests.</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compliance with statutory requirements</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Accuracy of data sets maintained</td>
<td>89%</td>
<td>89%</td>
<td>89%</td>
<td></td>
</tr>
<tr>
<td>Customer satisfaction with land information services</td>
<td>85%</td>
<td>85%</td>
<td>94%</td>
<td>Increased level of requests in 2009-10. Consistent with previous years’ results from customer service survey.</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Statutory services delivered on time</td>
<td>95%</td>
<td>95%</td>
<td>91%</td>
<td>Higher than anticipated complex requests.</td>
</tr>
<tr>
<td>Currency of data sets maintained</td>
<td>89%</td>
<td>89%</td>
<td>89%</td>
<td></td>
</tr>
<tr>
<td>Availability of access to the NTLIS environment meets defined standard</td>
<td>99.5%</td>
<td>99.5%</td>
<td>99.95%</td>
<td></td>
</tr>
<tr>
<td>Non-statutory service requests met within agreed timeframe</td>
<td>90%</td>
<td>90%</td>
<td>97.5%</td>
<td>Increase in the number of basic land information requests.</td>
</tr>
</tbody>
</table>

1 NTLIS is the Northern Territory Land Information System.
Land Administration
Manage the Crown estate, provide land to meet the requirements of the Territory Government and the community and provide advice and related administrative activities on land issues.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity to provide services and advice relating to Crown land matters</td>
<td>$0.5M</td>
<td>$0.5M</td>
<td>$0.5M</td>
<td></td>
</tr>
<tr>
<td>Land sales and acquisition projects progressed</td>
<td>145</td>
<td>145</td>
<td>144</td>
<td></td>
</tr>
<tr>
<td>Native title and land claims resolved</td>
<td>15</td>
<td>15</td>
<td>14</td>
<td></td>
</tr>
<tr>
<td>Crown land parcels actively managed</td>
<td>400</td>
<td>400</td>
<td>400</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customer satisfaction</td>
<td>80%</td>
<td>80%</td>
<td>91%</td>
<td>Higher than anticipated survey results. Results consistent with previous years. Reflects Agency commitment to customer service.</td>
</tr>
<tr>
<td>Property management contractors’ compliance with statutory requirements</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project milestones met</td>
<td>80%</td>
<td>80%</td>
<td>80%</td>
<td></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td></td>
</tr>
</tbody>
</table>
Building Advisory Services

Management of a regulatory framework to enable structures within proclaimed building areas to achieve minimum structural, fire, safety, health and amenity standards and provide support for statutory boards.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity to provide policy advice and services for:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building control</td>
<td>$0.46M</td>
<td>$0.46M</td>
<td>$0.46M</td>
<td></td>
</tr>
<tr>
<td>Building certification</td>
<td>$0.93M</td>
<td>$0.93M</td>
<td>$0.93M</td>
<td></td>
</tr>
<tr>
<td>Building practitioners registered¹</td>
<td>1 200</td>
<td>1 500</td>
<td>1 475</td>
<td>Influenced by market conditions and industry.</td>
</tr>
<tr>
<td>Building practitioners audited</td>
<td>5%</td>
<td>5%</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>Investigated complaints finalised²</td>
<td>120</td>
<td>70</td>
<td>77</td>
<td>Closure of less complex complaints</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stakeholder satisfaction</td>
<td>80%</td>
<td>80%</td>
<td>97%</td>
<td>Higher than anticipated. Reflects Agency commitment to customer service.</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
</tbody>
</table>

¹ Comprises building certifiers, building contractors, certifying engineers, certifying plumbers and drainers.

² Complaints finalised includes those dismissed, referred to Building Practitioners Board or to courts.
Development Assessment

The provision of development assessment and control processes under the Planning Act.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Applications received under the Planning Act¹</td>
<td>1 200</td>
<td>1 200</td>
<td>1 389</td>
<td>The increased number of applications is based on market activity.</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Client satisfaction¹</td>
<td>90%</td>
<td>90%</td>
<td>94%</td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Time for determination to be settled²</td>
<td>63 days</td>
<td>84 days</td>
<td>54 days</td>
<td></td>
</tr>
</tbody>
</table>

1 Excludes Planning Scheme amendments. Higher than anticipated commitment to introduction of the One Stop Shop initiative. Increased satisfaction reflects continued commitment to improving customer service.

2 The net mean time taken to determine development applications. Timeliness performance indicators amended for consistency with other jurisdictions with a new timeliness indicator for 2009-2010. The 2008-2009 timeliness indicator was based on percentage of applications determined within 12 weeks. Improved business processes have resulted in determinations being settled well under the statutory timeframe of 84 days.
PLANNING

Outcome
To create current and future plans for the sustainable development of the Territory, supporting community and industry needs for housing, land, economic and social infrastructure.

Overview
Current and future government imperatives are coordinated in a whole-of-government approach to plan the future growth of the Territory.

Planning comprises the following divisions:
- Strategic Lands Planning.
- Territory Growth Planning Unit.
- Sustainability Unit.
- Major Projects.

Who we are
- Town planners.
- Economists.
- Demographers.
- Environmental scientists.
- Engineers.
- Sustainability technical officers.
- Architects.
- Policy officers.
- Project and program managers.
- Project officers.
- Administrative staff.

Who we serve
- Northern Territory Government.
- Northern Territory community.
- Australian Government.
- Local government councils.
- Remote Indigenous communities.
- Land and property industry.
- Building and construction industry.
- Land developers.
- Land councils.
- Advisory bodies.
- Development Consent Authority.
- Building and construction industry.

What we do
The functions of the divisions of Planning are detailed in their individual sections.

Strategic Lands Planning

Outcome
Land and land-related information is available, and used to support sustainable economic development of the Territory.

Overview
Strategically plan for current and future land and infrastructure development to support sustainable outcomes, and economic growth, and to meet the needs of stakeholders and the community.

Who we are
- Town planners.
- Project officers.
- Administrative staff.

Who we serve
- Northern Territory Government.
- Northern Territory community.
- Local government councils.
- Remote Indigenous communities.
OUTPUT GROUPS

- Land and property industry.
- Land developers.
- Land councils.
- Development Consent Authority.

What we do

- Develop land use policies and strategic plans in consultation with stakeholders and the community, to ensure land is developed for the sustainable economic, environmental, and social benefit of Territorians.
- Manage the planning and development framework, incorporating the Planning Act and the Northern Territory Planning Scheme.
- Provide a rezoning service under the Planning Act.
- Provide Planning Scheme assessment services under the Planning Act.
- Provide land use planning for Indigenous communities and the production and maintenance of community Serviced Land Available Program (SLAP) maps, homeland (outstations) and Area Plans and zoning maps.

Key achievements for 2009-2010

- Progressed the draft Darwin and Palmerston Region Land Use Plan—Towards 2030.
- Implemented Action 1, 2 and 3 of the Alice Springs Planning for the Future.
- Completed land use plans for the Palmerston suburb of Johnston for release to developers.
- Advanced the implementation of Area Plans for towns on Aboriginal land, particularly on the major Indigenous communities and Territory Growth Towns.
- Commenced exhibition and public consultation of Area Plans in Hermannsburg, Yuendumu, Angurugu, Umbakumba and Milyakburra.
- Commenced public exhibition and consultation of the Central Darwin Car Parking Generation and Utilisation Study.
- Implemented actions from the Katherine Planning for the Future Forum—held in November 2008—including the release of residential land at Katherine East.
- Implemented changes to building heights and volumetric controls in the Darwin Central Business District.
- Completed 36 Planning Scheme Amendments in 2009-2010.
- Held the Tennant Creek Planning for the Future Forum in December 2009.
- Commenced investigation into the development of rural villages in the Litchfield area, to provide options for possible future development.
- Represented the NTG at the national Planning Officials Group.
- Completed the consultation process for the draft Frances Bay Area Plan.
- Completed the Community Safety Design Guide and implemented as a schedule to the NT Planning Scheme.

Priority targets for next year

- Progress and possible public exhibition of the rural village’s area plans.
- Gazettal of Area Plans for 10 Territory Growth Towns.
- Prepare Area Plans for the remaining 10 Growth Towns for gazettal in 2011-2012.
- Complete area plans for Frances Bay, Knuckey Lagoon and Zuccoli.
- Contribute to an Enquiry-by-Design process for the development of an Area Plan for the new city of Weddell.
- Develop a Master Plan for the Tank Farm.
• Design, vision, principles and master planning for the development of Central Darwin.
• Undertake a peer review process for development applications to be implemented, and undertake a services review on the effect on active street frontages.
• Finalise the Katherine agricultural land investigation.

**Territory Growth Planning Unit**

**Outcome**

To provide advice on planning for future growth and demand across the Territory.

**Overview**

The Territory Growth Planning Unit works closely with other government agencies and stakeholders on high-level government strategies. This is vital in achieving a coordinated approach to the development of the Territory, and planning for significant growth in the future.

**Who we are**

• Economists.
• Demographers.
• Project and program managers.
• Policy officers.
• Administration staff.

**Who we serve**

• Northern Territory Government.
• Northern Territory community.
• Australian Government.
• Land and property industry.
• Advisory bodies.
• Land councils.

**What we do**

• Coordination of housing the Territory, a strategic housing plan to support Territorians in affordable buying and renting.
• Growth modelling.
• Responding to the Council of Australian Governments (COAG) agenda.
• Undertake micro-economic and demographic analyses, and provide policy advice on growth matters.
• Provide a secretariat service for the Managing Darwin’s Growth Steering Committee.

**Key achievements for 2009-2010**

• Delivered Territory 2030—A Strategic Plan for the Northern Territory.
• Provided policy and analytical support for the Government’s growing the Territory and housing the Territory initiatives.
• Developed Growth Models for Palmerston and Alice Springs.
• Completed the Demand Services Demand model for Darwin.
• Participated in various housing the Territory projects, such as the short stay accommodation villages, Affordable Housing Rental Company, accelerated land release, and Weddell.

**Priority targets for next year**

• High growth scenarios for Greater Darwin.
• Reporting on shifting conditions and issues for housing and investment.
• Capture and report on housing market intelligence.
• Undertake financial modelling for Weddell.
Sustainability Unit

Outcome
Sustainability principles are incorporated into government policy, infrastructure and land developments, to minimise environmental impacts while meeting community needs.

Overview
The Sustainability Unit ensures the Northern Territory is provided with strategic planning, policy and technical advice, to assist and maintain sustainable infrastructure and land development.

Who we are
• Environmental scientists.
• Engineers.
• Sustainability technical officers.
• Policy officers.

Who we serve
• Northern Territory Government.
• Northern Territory community.
• Australian Government.
• Land and property industry.
• Building and construction industry.

What we do
• Provide technical and policy advice on energy efficiency and sustainability for building and land developments.
• Oversee the Government Energy Efficiency Program to improve the energy efficiency of government buildings.
• Jointly manage the Energy Smart Schools Program with the DET to facilitate sustainability awareness, and improve the energy efficiency of selected government schools.
• Assist agencies with annual building energy reporting, and collate the annual Building Energy and Greenhouse Report.
• Ensure national building sustainability initiatives are technically practiced, and where possible, integrated in NTG infrastructure.

Key achievements for 2009-2010
• Coordinated and managed the Government Energy Efficiency Program, facilitating funding for the following energy efficiency projects:
  » Lighting upgrade at Royal Darwin Hospital.
  » Lighting upgrade at the Museums and Art Gallery of the NT.
  » Enhanced energy monitoring in remote ranger stations.
  » Installation of co-generation at Alice Springs Hospital.
  » Skylighting project at the Peter McAulay Centre.
• Continued to oversee the delivery of the Energy Smart Schools Program, in partnership with DET.

Priority targets for next year
• Oversee the implementation of the Government Energy Efficiency Program.
• Develop initiatives to significantly increase the environmental performance of government-owned and occupied buildings.
• Continue to provide building sustainability advice to assist agencies to achieve long-term energy efficiency targets established in the Northern Territory Climate Change Policy.
• Finalise the departmental Sustainability Strategy.
• Assist DET in identifying options to implement the Energy Smart Schools Program across Territory Government schools.
• Collate the 2009-2010 whole-of-government building energy and greenhouse report.
Major Projects

Outcome

Urban master planning and major projects, including delivery of the Territory 2030 target for the new city of Weddell, are delivered to meet the needs of the NTG, stakeholders and the community.

Overview

Provide strategic advice on a whole-of-government basis for future land and infrastructure development, and capital works project definition.

Who we are

• Engineers.
• Architects.
• Town planners.
• Administrative staff.

Who we serve

• Northern Territory Government.
• Northern Territory community.
• Australian Government.
• Local government councils.
• Land and property industry.
• Land developers.
• Land councils.
• Development Consent Authority.

What we do

• Coordinate the many disciplines and professions, social and community input and consultation, required to develop the new city of Weddell.
• Provide support to agencies to ensure all major project proposals satisfy government objectives.

Key achievements for 2009-2010

• Established a taskforce to provide high-level guidance to the Weddell project, manage the investigation studies, and provide urban planning and master planning expertise.
• Commenced a number of investigations into site analysis, land capability and environment assessments for the new city of Weddell, including Gap Analysis, Mitigation Measures to Reduce the Effect of Biting Insects, Review Major Infrastructure and Headworks Requirements.
• Provided funding through the Strategic Planning Fund to help develop master or strategic plans, such as the feasibility study to install stinger nets on the Darwin foreshore, and the Towards 2030 Darwin and Palmerston Land Use Plan.
• Developed the master plan for the Royal Darwin Hospital.
• Developed preliminary and functional design briefs for the Palmerston SuperClinic and Health Precinct.
• Developed concept design briefs for the Alice Springs CBD Urban Enhancement, Smith Street Walkway in Darwin, and Darwin CBD Entry Statements.

Priority targets for next year

• Advance establishment of the new City of Weddell—a city that will be a model for future cities and towns—environmentally sustainable homes and buildings, good urban design, integration of broadband
and communications infrastructure, public transport links, affordable and appropriate housing and community spaces, gardens and parklands. The first residential lots are to be ready by 2014.

- Deliver the Weddell: Tropical, Sustainable, Liveable (Towards 2030 Conference and Design Forum).
- Undertake studies for Weddell, including environmental assessment, traffic analysis, contamination audit, heritage and archaeological assessment, hydrogeological investigation and ground truthing, marine habitat mapping, marine water quality monitoring and terrestrial environment—flora and fauna baseline survey.
- Undertake an Enquiry by Design process using Berrimah Farm as case study to build internal capacity.
- Assist in the initial planning for major infrastructure and urban development across the Territory.
- Release the 10 Year Infrastructure Strategy.

Performance reporting

Planning
Strategically plan for current and future land and infrastructure development to support sustainable outcomes and economic growth and to meet the needs of stakeholders and the community.
### Performance Measures 2009-10

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity to provide advice and growth modelling to support long-term planning and economic policy analysis to support the Government’s response to Territory growth</td>
<td>$1.53M</td>
<td>$1.28M</td>
<td>$1.23M</td>
<td></td>
</tr>
<tr>
<td>Strategic land use planning policy priority project milestones completed</td>
<td>80%</td>
<td>80%</td>
<td>80%</td>
<td></td>
</tr>
<tr>
<td>Indigenous communities with a scheduled Town Area Plan</td>
<td>35</td>
<td>10</td>
<td>10</td>
<td>There are 5 Area Plans on exhibition with 5 to commence exhibition by the end of the 2010 calendar year. Consultation with traditional owners and land councils continues.</td>
</tr>
<tr>
<td>Facilitate whole of government infrastructure planning capability</td>
<td>$2M</td>
<td>$1.96M</td>
<td></td>
<td>New measure for 2009-10.</td>
</tr>
<tr>
<td>Future infrastructure needs identified</td>
<td>20</td>
<td>10</td>
<td>10</td>
<td>Estimate revised as part of Agency reorganisation.</td>
</tr>
<tr>
<td>Master Plans milestones completed</td>
<td>80%</td>
<td>80%</td>
<td></td>
<td>New measure for 2009-10.</td>
</tr>
<tr>
<td>Capacity to provide policy advice and information relating to building sustainability issues</td>
<td>$0.35M</td>
<td>$0.35M</td>
<td>$0.62M</td>
<td>Additional funding for Climate Change Initiatives</td>
</tr>
<tr>
<td>Audits of Territory Government buildings on energy consumption and emission reduction activities</td>
<td>10</td>
<td>10</td>
<td>22</td>
<td>The increase in energy audits was associated with the Energy Smart Schools Program in 2009-2010.</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Client satisfaction</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
</tbody>
</table>
OUTPUT GROUPS

TRANSPORT

Outcome
To provide effective transport systems and services that meet community and NTG needs.

Overview
The Department provides transport systems that are safe, efficient and ecologically sustainable.

The Transport Group is responsible for the outputs:
- Public transport.
- Road transport.
- Transport safety.
- Road network management.
- Transport assets.
- Transport policy.

Who we are
- Customer service officers.
- Transit officers.
- Passenger service officers.
- Transport inspectors.
- Technical officers.
- Marine surveyors.
- Engineers.
- Road Network planners.
- Administrative staff.
- Policy and legislation officers.

Who we serve
- Northern Territory Government.
- Northern Territory community.

What we do

Public transport
- Provide public bus services in the Darwin region, including Palmerston and the rural area, and to the Alice Springs community.
- Provide dedicated school bus services throughout the Northern Territory, including transportation for students with special needs.
- Provide free bus services for major events in Darwin and Alice Springs.
- Minimise antisocial behaviour on the public bus network using transit officers.
- Manage public transport assets and infrastructure, including bus interchanges, shelters and stops.
- Assist the ferry service between Darwin and Mandorah, including student travel.

Road transport
- License drivers and riders.
- Inspect and register motor vehicles.
- Protect the Territory’s road assets by enforcing heavy vehicle industry compliance with maximum mass loadings and dimensional limits.
- Licence commercial passenger vehicle drivers and accredit operators.
- Administer the Demerit Point, Alcohol Interlock, National Heavy Vehicle Accreditation, Taxi Subsidy and Lift Incentive schemes.
- Provide training for motorcyclists through the Motorcycle Education Training and Licensing (METAL) Program.
- Develop and implement road transport and commercial passenger vehicle industry operational policy.
- Support the Commercial Passenger Vehicle Board.
Transport safety
• Inspect and survey commercial and hire and drive vessels.
• Assess crew competencies, and issue certificates of competency for seafarers employed on commercial vessels.
• Maintain response preparedness for marine pollution incidents.
• Promote marine safety on recreational vessels.
• Accredit and register railway organisations and private sidings.
• Conduct railway compliance audits and inspections and investigate incidents.
• Develop and implement road safety education and awareness programs.
• Implement road safety reforms.
• Maintain the vehicle crash database and undertake statistical reporting.

Road network management
• Develop and maintain the road network.
• Provide strategic direction on planning and management of the government road network to the NTG.
• Ensure development of the road network meets government and community needs.
• Set the requirements for government road network maintenance, and preservation for whole-of-life effectiveness and efficiency.
• Manage the delivery of the road network work programs.
• Manage the development and implementation of traffic management, and contribute to road safety programs.
• Set policy and standards for management of the government road network and the road environment, in recognition of its relationship with motorists and adjacent landowners.
• Issue Road Agency approvals for all road and drainage works within, or directly impacting on, NTG road reserves.
• Issue approvals for all service installations (power, water, telecommunications, bus stops, etc.) within the government road network.
• Provide advice on and conditions (to be included in development permits) for all development applications, directly impacting on the existing, and proposed, NTG road network, including access, stormwater drainage and fencing.

Transport assets
• Manage the delivery of the work programs for transport facilities.

Transport policy
• Provide transport research, analysis and economic evaluation, policy and strategy advice and development.
• Coordinate the review and development of transport legislation.
• Assist with the development and implementation of national road, marine and rail reforms.
• Provide advice on regional aviation issues.
• Facilitate nationally agreed surface transport and security measures.
• Represent the Northern Territory in national transport initiatives and issues.

Key achievements for 2009-2010

Public transport
• Introduced a direct bus service from the Casuarina Interchange to Royal Darwin Hospital.
• Inaugurated a trial free door-to-door service for seniors and mobile-impaired passengers from the Palmerston Interchange to the Palmerston Health Precinct, Healthy Living NT, Darwin Private Hospital and Royal Darwin Hospital.
• Increased the number of loop services from Darwin to Mindil Beach for the Thursday night markets.
• Introduced additional direct services from Casuarina and Palmerston to the Mindil Beach Markets on Thursday nights.
• Extended the Leanyer senior citizens service to include the Tiwi Gardens Retirement Village.
• Commenced the expansion of urban bus services in Alice Springs.
• Continued to provide free buses at special events, including the V8 Supercars, Darwin Cup and Starlight Express.
• Redesigned the departure bays at the three interchanges to assist passenger flow.
• Continued to upgrade bus shelters and stops to meet disability standards.
• Upgraded Casuarina, Darwin and Palmerston interchange offices to meet disability standards.
• Installed tactile indicators at the Casuarina Interchange to benefit visually impaired commuters.
• Introduced new user-friendly timetables and route maps.
• Revised bus schedule timetables to incorporate $3.2 million for expanded services, including orbital services.
• Revised and launched Codes of Conduct for school bus travel, special needs transport, intensive English transport and ferry travel.
• Reviewed special needs transport processes.
• Provided technical input and advice to assist the renewal of bus supplier contracts.
• Increased the number of transit officers to minimise antisocial behaviour on the public bus network.

Road transport
• Facilitated the transfer of the Driver Training and Licensing program from the DET.
• Installed Q-Flow management systems in regional MVR offices to improve customer service.
• Established the new Commercial Passenger Vehicle Board.
• Advanced reforms following the review of the Commercial Passenger Vehicle industry.
• Provided input into national transport reforms, including the establishment of a single National Heavy Vehicle Regulator.
• Encouraged industry adoption of heavy vehicle accreditation schemes.
• Provided input into road safety reforms, including:
  » Graduated Driver Licensing.
  » DriveSafe.
  » Integrated red light and speed cameras.
  » Antihooning legislation.

Transport safety
• Completed 513 vessel safety surveys and brought 54 new vessels into survey.
• Assisted in providing responses to two Tier 1 oil spill incidents in Territory waters.
• Provided a response to a major marine pollution incident off the northwest coast of Western Australia.
• Facilitated the delivery of training of marine ranger groups.
• Provided input into the establishment of the Single National Marine Regulator.
• Commenced upgrade of the Marine Safety System to improve customer service.
• Initiated maintenance and repair of navigational aids and marker buoys in the Daly River and McArthur River systems, Buffalo Creek and Fish Reef.
• Upgraded the Coast Radio Darwin network to improve its reliability in Darwin Harbour and the Beagle Gulf.
• Developed and launched a major Safe Boating campaign aimed at pleasure craft users.
• Sponsored the Seafood Promotion Award at the biennial Northern Territory Seafood Council Industry Awards Function.

• Participated in the Splashfest community safety event, in partnership with the Water Safety Council.

• Conducted 10 compliance audits of rail owners and operators accredited in the Northern Territory, in accordance with the nationally agreed Rail Audit Program.

• Performed 15 rail safety inspections in the Territory.

• Contributed to the National Rail Reform program, including the establishment of the Single National Regulator.

• Contributed to the development of the new rail safety legislation based on the National Model Bill.

• Delivered road safety education messages to Territory school students and childcare centres.

• Conducted specialist education and awareness campaigns to support key road safety initiatives including Coffee Brake, Sober Bob, Rail Safety Week, Driving with Road Trains, Back to School, and vulnerable road users.

• Developed and delivered comprehensive drink driving and speed-related campaigns.

• Developed and delivered the Safer Roads road safety early childhood resource for teachers.

• Developed a road safety communications calendar in consultation with NT Police and TIO.

Road network management

• Managed the Roads Program of $320.6 million.

• Developed principles for the transfer of local roads to local government councils.

• Managed the $30.3 million Transport Assets Program.

• Submitted to the Department of Infrastructure, Transport, Regional Development and Local Government, the Project Proposal Report for the McArthur River Bridge (Wollogorang Road) project.

• Continued the $82 million Community, Beef and Mining Roads program on a shared funding arrangement with the Australian Government.

• Submitted Project Proposal Report for the National Highways - Network Infrastructure Road Safety Initiatives to the Department of Infrastructure, Transport, Regional Development and Local Government. The report included fatigue management projects.

• Continued improvements to Litchfield Park Road, Fog Bay Road, Kintore and Tjukaruru Road (Docker River Road).

• Managed the $57.12 million repairs and maintenance program for Territory roads.

• Administered the $20 million repairs and maintenance program for the National Land Transport Network.

• Started the four years Road to Recovery (R2R) Program 2009-2010 to 2013-2014 of $23 million, including $4.6 million in 2009-2010.

• Managed the roads Minor New Works program of $4.5 million for Territory Roads and $1.9 million for the National Land Transport Network.

• Continued planning and development of the National Land Transport Network, including the Stuart, Victoria and Barkly highways.

• Managed the $12 million program for pavement strengthening and widening for the National Land Transport Network.

• Managed $11.4 million of disaster maintenance repairs to the Northern Territory road network.

• Managed the rural arterials pavement strengthening and widening program of $1 million.
• Took charge of the urban arterials pavement strengthening program of $1 million.

• Managed implementation of the $2.5 million Nation Building Boom Gate for Railway Crossing Program and the Northern Territory-funded $6.4 million level crossing upgrade program with:
  » Level crossing upgrade works completed at Espie Street, Leonino Street and Elizabeth River Boat Ramp Access.
  » Significant upgrade works completed at Larapinta Drive and Lovegrove Drive level crossings.

• Finished the Gap Analysis report for 15 Regional Service Delivery towns/ 20 Territory Growth Towns.

• Commenced condition survey for second stage of local roads survey. The survey and reports are proposed to be completed by end of November 2010.

• Managed implementation of the ongoing $3.5 million Black Spot Program with the Road Safety improvement works carried out at:
  » Wagait Tower Road.
  » Girraween Road/ Anglesey Road intersection.
  » Jabiru Drive/ Kakadu Lodge Access Road intersection.
  » Woolner Road/ Bishop Street/Illiffe Street intersection.
  » Girraween Road, Warburton Street/ First Street intersection.
  » Undoolya Road/ Winnecke Street intersection.
  » Coach Road, Cheeney Road/ Soloman Road intersection.
  » Florina Road, Ilparpa Road and Wagait Tower Road.

• Managed the implementation of the $503,000 Local Area Traffic Management program.

Transport assets
• Managed the $30.3 million Transport Assets Program.

• Continued to maintain and upgrade the aerodrome and barge landing network across the Northern Territory, to facilitate service delivery and access issues in remote communities.

• Completed the installation of emergency solar lighting at 14 remote aerodromes at a cost of $420,000.

Transport policy
• Advanced development of the Northern Territory Integrated Regional Transport Strategy, and the Northern Territory Transport Strategy.

• Advocated the Northern Territory’s interests in the national transport policy reform agenda. This included road safety, road pricing, security, the environment and network performance.

• Passed the Rail Safety Act 2010 on 25 February 2010, to deliver the Northern Territory’s commitment to the COAG reform for national harmonisation of rail safety regulation.

• Advanced the Control of Roads Act review aiming to modernise the legislation. This should provide improved road management and administration of the road network.

• Contributed to the development of the National Road Safety Strategy.

• Commenced development of the Northern Territory Road Safety Strategy for 2011 to 2020.

• Developed a proposal for Phase 2 of the Graduated Driver Licensing Scheme for Novice Drivers.

• Advanced the procurement of Darwin urban and school bus services beyond 2010.

• Finalised the review of the Commercial Passenger Vehicle industry regulatory framework.
• Provided a secretariat for, and contributed towards, the development of the Northern Territory Transport and Logistics Industry Workforce Development Strategy.

Priority targets for next year

Public transport
• Implement a new peak time express orbital service between the Darwin, Palmerston and Casuarina bus interchanges.
• Expand urban bus services in Alice Springs.
• Provide student travel to-and-from the new education complex at Rosebery.
• Continue the bus shelter installation program to meet disability standards, including new style bus stop signage across major routes of travel in Darwin and shelters in Alice Springs.
• Establish services to the Park and Ride facilities in the rural areas of Humpty Doo and Coolalinga.
• Upgrade the closed circuit television system at all three bus interchanges.
• Improve lighting at the Casuarina Interchange.
• Launch the web-based Bus Journey Planner.

Road transport
• Implement agreed national taxi driver training and English language competency standards.
• Together with the Commercial Passenger Vehicle Board, progress implementation of industry review recommendations.
• Progress implementation of Peak Period taxis.
• Introduce security cameras in all taxis and minibuses in the Northern Territory.
• Investigate opportunities to improve Motor Vehicle Registry services using technological solutions.
• Continue policy input and implementation to agreed national reforms, including the establishment of a single National Heavy Vehicle Regulator.

Transport safety
• Complete the upgrade of the Marine Safety System to improve customer service levels.
• Develop and implement a Marine Infringement system in collaboration with NT Police.
• Continue upgrade of navigation marker systems and signage at boat ramps across the Territory.
• Conduct risk audits of relevant Agency and industry oil spill preparedness plans.
• Cooperate with the National Transport Commission and other Rail Safety Regulators towards the establishment of the Single National Regulator.
• Implement new rail safety legislation based on the National Model Bill.
• Develop and deliver Safer Roads road safety resource for primary schools and middle schools.
• Develop and communicate guidelines for Road Safety Around Schools.

Road network management
• Finalise and implement the 10 Year Road Plan.
• Continue management of the Community, Beef and Mining Roads program with $24 million of works (from an $82 million shared funding arrangement with the Australian Government).
• Continue staged implementation of the $110 million Tiger Brennan Drive extension to Palmerston and Berrimah Road duplication and rail overpass.
• Manage the $60 million for Territory road network repairs and maintenance program in 2010-2011.
• Direct the $20 million for the National Network repairs and maintenance program in 2010-2011.
• Administer the $2 million project for continuing upgrading of the Arnhem Highway.
• Oversee the $1 million program for the Northern Territory Blackspot Program.
• Manage the $2.5 million project for upgrade and sealing of further sections of Fog Bay Road.
• Preside over the $3 million project for upgrading and sealing six kilometres of Stage 3 Litchfield Road.
• Manage the $1 million project for upgrade of Local Tourist Roads – Woolianna and Marrakai Station roads.
• Oversee the $3 million project for an off-road cycle path – Palmerston to Howard Springs link route.
• Direct the $6 million project for construction of new high level bridge at Cullen River on the Stuart Highway.
• Manage the $5 million project for overtaking opportunities on the Stuart Highway between Darwin and Katherine.
• Manage the $400,000 for continuation of the Tennant Creek Main Street Initiative.
• Manage the $14 million project for stream crossing upgrades on the Central Arnhem Road.
• Manage the $10 million project for the Stage 1 upgrade of Port Keats Road.
• Manage the $2 million upgrade and seal of the Sandover Highway.
• Manage the $2 million upgrade and seal of the Tanami Road.
• Manage the $20 million project for the upgrade and seal of Umbakumba Road on Groote Eylandt.

Transport assets
• Manage the implementation of the Darwin CBD Public Transport Strategy.
• Continue the bus service expansion in Darwin’s rural area through the development of strategic Park and Ride bus infrastructure at Humpty Doo and Coolalinga.

• Manage the $2.5 million upgrade of the Utopia airstrip, and the $2.5 million improvement and seal of the Yarralin airstrip.
• Manage the $2.5 million project for the upgrade and seal of Canteen Creek airstrip.

Transport policy
• Finalise the Northern Territory Transport Strategy.
• Finalise the Northern Territory Integrated Regional Transport Strategy.
• Complete the Northern Territory Road Safety Strategy for 2011 to 2020.
• Continue to implement Northern Territory and national road safety reforms.
• Finalise the Rail Safety Regulations to support the Northern Territory Rail Safety Act.
• Commence the Rail Safety Legislative Package, delivering on the Council of Australian Governments’ transport reform agenda.
• Finalise the regulations to create a Marine Infringement Scheme.
• Advance the introduction of Australian Builders Plate requirements for recreational vessels, in accordance with agreement for national harmonisation of marine legislation.
• Introduce the updated Australian Road Rules reflecting the nationally agreed amendment packages.
• Continue to contribute to the reform agenda for single national regulators for heavy vehicles, rail and marine.
• Implement the passenger transport bus trials in remote and regional areas. Conduct workshops in Growth Towns to develop community passenger transport plans with local stakeholders.
• Assist in delivering the Northern Transport and Logistics Workforce Development Strategy.
Performance reporting

Public Transport

Manage public transport services in the greater Darwin area and Alice Springs and dedicated school transport services for students in the Territory.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public transport service kilometres</td>
<td>4.1M</td>
<td>4.1M</td>
<td>4.1M</td>
<td></td>
</tr>
<tr>
<td>School buses under contract</td>
<td>118</td>
<td>118</td>
<td>120</td>
<td>Two special needs buses were added to the fleet at the commencement of the 2010 school year.</td>
</tr>
<tr>
<td>School transport services provided to special need clients</td>
<td>260</td>
<td>260</td>
<td>260</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Client satisfaction with service¹</td>
<td>99%</td>
<td>99%</td>
<td>99%</td>
<td></td>
</tr>
<tr>
<td>Timeliness</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract milestones met²</td>
<td>95%</td>
<td>95%</td>
<td>98%</td>
<td></td>
</tr>
<tr>
<td>Requests actioned within 5 days³</td>
<td>99%</td>
<td>99%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Service provided within agreed specifications⁴</td>
<td>99%</td>
<td>99%</td>
<td>99%</td>
<td></td>
</tr>
</tbody>
</table>

¹ Client satisfaction with services is assessed through the number of complaints received.
² Periodic reviews undertaken on longer term contracts.
³ Department of Education and Training-approved special needs requests actioned.
⁴ Urban buses depart no later than 5 minutes past scheduled time.
Road Transport

Regulate and manage all road users and vehicles throughout the Territory by providing driver licensing and vehicle registration services, conducting vehicle inspections and on road auditing of heavy and commercial passenger vehicles to ensure compliance with legislative requirements, and providing accreditation and licensing of the commercial passenger vehicle industry.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Licensed drivers¹</td>
<td>128 270</td>
<td>128 270</td>
<td>137 261</td>
<td>Increased demand for licences due to the NT’s expanding population and economic growth</td>
</tr>
<tr>
<td>Commercial passenger vehicle licensed drivers²</td>
<td>4 040</td>
<td>4 040</td>
<td>4 073</td>
<td>Increased demand for CPV licences due to the NT’s expanding population and economic growth</td>
</tr>
<tr>
<td>Registered motor vehicles³</td>
<td>153 520</td>
<td>153 520</td>
<td>165 519</td>
<td>Increased demand for vehicle registrations due to the NT’s expanding population and economic growth</td>
</tr>
<tr>
<td>Commercial passenger vehicles registered⁴</td>
<td>1 120</td>
<td>1 120</td>
<td>1 233</td>
<td>Increased demand for CPV registrations due to the NT’s expanding population and economic growth</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customer satisfaction with Motor Vehicle Registry services</td>
<td>95%</td>
<td>95%</td>
<td>94.4%</td>
<td>Result of February 2010 customer survey</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vehicle registration and driver licences reminder notices sent five weeks prior to expiry date</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

¹ Includes learner, provisional and full/unrestricted licence holders of heavy and light vehicles as well as motorcycle rider. Excludes suspended licences.
² Number of ‘h’ endorsement holders, which is a licence to drive a commercial passenger vehicle.
³ Includes all heavy and light registered motor vehicles, including motorcycles and trailers.
⁴ Categories include taxis, motor omnibuses, tourist vehicles, private hire cars, courtesy vehicles, limousines, multipurpose taxis, multipurpose substitutes, special passenger vehicles, substitute taxis and special function vehicles.
Transport Safety

Provide regulatory services covering marine and rail safety. Deliver marine, road and rail safety education and awareness programs.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Marine Safety</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Survey certificates issued</td>
<td>650</td>
<td>650</td>
<td>658</td>
<td></td>
</tr>
<tr>
<td>Seafarer certificates issued</td>
<td>370</td>
<td>370</td>
<td>465</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customer satisfaction</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Certificates issued in accordance with approved standard</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td><strong>Rail Safety</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rail safety audits conducted in accordance with Safety Audit Plan</td>
<td>10</td>
<td>10</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Rail safety inspections undertaken in accordance with Safety Inspection Plan</td>
<td>15</td>
<td>15</td>
<td>15</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rail audits in accordance with Safety Audit Plan</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Rail inspections in accordance with Safety Inspection Plan</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td>Category A occurrences investigated¹</td>
<td>5</td>
<td>5</td>
<td>2</td>
<td>Due to a lower number of Category A occurrences</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Safety Audits conducted within specified timeframes</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
<tr>
<td>Safety investigations conducted within agreed timeframes</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td></td>
</tr>
</tbody>
</table>

¹ There has been an increased demand especially in certification for marine rangers, temporary permits and recognition of interstate certificates.
## OUTPUT GROUPS

### Performance Measures 2009-10 Estimates 2009-10 Estimates Revised 2009-10 Actuals Comments

<table>
<thead>
<tr>
<th>Road Safety</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
</tr>
<tr>
<td>School-based education activities</td>
</tr>
<tr>
<td>150 150 201</td>
</tr>
<tr>
<td>The demand for road safety activities was higher than first anticipated</td>
</tr>
<tr>
<td>Community road safety education awareness activities</td>
</tr>
<tr>
<td>14 14 14</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
</tr>
<tr>
<td>Stakeholder satisfaction</td>
</tr>
<tr>
<td>90% 90% 90%</td>
</tr>
<tr>
<td>Stakeholder satisfaction assessed through feedback received following each school visit</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
</tr>
<tr>
<td>95% 95% 95%</td>
</tr>
</tbody>
</table>

1 Category A includes fatalities, serious injuries, running line collisions train-train or train-rolling stock, running line train derailments and level crossings collisions.
Road Network Management

Develop strategies and programs for managing the Territory’s roads network.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Achievement of annual budget allocation for Nation Building Program¹</td>
<td>100%</td>
<td>100%</td>
<td>91%</td>
</tr>
<tr>
<td>Lane kilometres of new sealed roads</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lane kilometres of sealed roads upgraded²</td>
<td>153</td>
<td>77</td>
<td>76</td>
</tr>
<tr>
<td>Lane kilometres of unsealed roads upgraded²</td>
<td>100</td>
<td>100</td>
<td>100</td>
</tr>
<tr>
<td>Road network seal age &lt; 10 years</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• National Network</td>
<td>50%</td>
<td>50%</td>
<td>49%</td>
</tr>
<tr>
<td>• Territory Roads Network</td>
<td>33%</td>
<td>33%</td>
<td>32%</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>National Network corridors maintained according to agreed reporting standard</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>User Satisfaction Index³</td>
<td>70%</td>
<td>70%</td>
<td>70%</td>
</tr>
<tr>
<td>Ride quality: percentage &lt; 4.2 IRI⁴</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• National Network</td>
<td>99%</td>
<td>99%</td>
<td>98%</td>
</tr>
<tr>
<td>• Territory Roads Network</td>
<td>93%</td>
<td>93%</td>
<td>91%</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>National Network program milestones met</td>
<td>95%</td>
<td>95%</td>
<td>92%</td>
</tr>
<tr>
<td>Upgrade project milestones met within agreed timeframes</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
</tr>
<tr>
<td>Annual Territory Roads Network maintenance program achieved</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

¹ Includes capital investment, Roads to Recovery, Black Spots, and repairs and maintenance. Full expenditure will be achieved during the second year of this five-year program.

² Measures lane kilometres of all projects including reconstruction works commenced against budgeted project commencements. Lane kilometres will vary from year-to-year depending on the projects commenced in a given year. Full seal will be achieved in 2010-2011.

³ Australia-wide User Satisfaction Index prepared by AusRoads. Based on Territory road users’ perceptions of a number of attributes related to the road system, including road features, safety issues, environment, social issues and traffic management.

⁴ Refers to ride quality of sealed road pavement. Moderately rough to rough is greater than 4.2 according to the International Roughness Index (IRI).
### Transport Assets

Maintain and manage transport facilities, including assistance to the Darwin Port Corporation for non-commercial activities.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Facilities managed(^1)</td>
<td>660</td>
<td>660</td>
<td>660</td>
<td></td>
</tr>
<tr>
<td>Community service obligation payments to Darwin Port Corporation</td>
<td>$2.31M</td>
<td>$3.42M</td>
<td>$3.42M</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Client satisfaction</td>
<td>95%</td>
<td>95%</td>
<td></td>
<td>A new survey is being developed to be undertaken in 2010-2011.</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td></td>
</tr>
</tbody>
</table>

\(^1\) Includes bus stops, shelters and interchanges, boat ramps, jetties, pontoons and barge landings, remote aerodromes, road safety centres, motor vehicle registries, METAL training facility and weighbridges
Transport Policy

Provide transport-related advice, research, analysis, planning, economic evaluation and policy and legislation development.

<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Estimates Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity to provide:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Policy advice services</td>
<td>$1.76M</td>
<td>$1.99M</td>
<td>$3.2M</td>
<td>Increase in expenditure due to project being undertaken to renegotiate renewals of urban and school bus contracts for the next 10 years.</td>
</tr>
<tr>
<td>COAG and ATC reform programs¹</td>
<td>$0.54M</td>
<td>$0.54M</td>
<td>$0.56M</td>
<td></td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Client satisfaction</td>
<td>90%</td>
<td>90%</td>
<td>83%</td>
<td>A temporary redirection of resources was required to meet the national transport reform agenda which lead to some reprioritisation of internal projects.</td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timeframes met as agreed</td>
<td>90%</td>
<td>90%</td>
<td>78%</td>
<td>A temporary redirection of resources was required to meet the national transport reform agenda which led to some reprioritisation of internal projects</td>
</tr>
</tbody>
</table>

¹ COAG is the Council of Australian Governments and ATC is the Australian Transport Council.
Darwin Bus Service

Outcome
To provide an efficient, safe, and reliable urban bus service that meets the needs of the Darwin and Palmerston communities.

Overview
Darwin Bus Service operates under a Service Level Agreement with the Department's Public Transport Division.

It provides about fifty per cent of the scheduled urban services. It is also used for special events, and some school travel in the Darwin and Palmerston areas.

Who we are
• Bus drivers.
• Workshop repair staff.
• Administrative staff.

Who we serve
• Northern Territory Government.
• Northern Territory community.

What we do
• Operate a safe and reliable urban public transport service to meet the needs and expectations of government, and the Darwin and Palmerston region communities.
• Transport school children safely to-and-from school.
• Support special events by providing free bus transport for passengers attending these events.

Key achievements for 2009-2010
• Completed upgrade of closed circuit cameras onboard buses.
• Provision of new services for Thursday night Mindil Beach Sunset Markets.
• Completed the installation of electronic ticket machines into the fleet.

Priority targets for next year
• Continue a bus purchase program that will deliver a full fleet of air conditioned, low floor and easy to access vehicles.
• Upgrade the existing two-way radio network to meet Occupational Health & Safety requirements.
Performance reporting

Business Line: Urban Public Bus Service


<table>
<thead>
<tr>
<th>Performance Measures</th>
<th>2009-10 Estimates</th>
<th>2009-10 Revised</th>
<th>2009-10 Actuals</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Quantity</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kilometres travelled</td>
<td>1.54m</td>
<td>1.55M</td>
<td>1.64M</td>
<td>Increased kilometres due to the new Cullen Bay service</td>
</tr>
<tr>
<td>Scheduled services</td>
<td>76 382</td>
<td>76 832</td>
<td>78 780</td>
<td>Increased services due to the new Cullen Bay service</td>
</tr>
<tr>
<td><strong>Quality</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customer satisfaction level¹</td>
<td>&gt;99%</td>
<td>99%</td>
<td>99%</td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Services on time</td>
<td>99%</td>
<td>99%</td>
<td>99%</td>
<td></td>
</tr>
<tr>
<td><strong>Cost</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average cost per kilometre</td>
<td>$5.10</td>
<td>$5.07</td>
<td>$4.75</td>
<td>Effective redirection of network assets to gain efficiencies.</td>
</tr>
</tbody>
</table>

¹ Customer satisfaction is measured by the ratio of complaints to passengers carried.
FINANCIAL STATEMENTS

DEPARTMENT OF LANDS AND PLANNING

DARWIN BUS SERVICE
On 4th December 2009 amendments to the Administrative Arrangements Orders created the Department of Lands and Planning and the Department of Construction and Infrastructure from the former Department of Planning and Infrastructure, effective 1 July 2009.

The Department of Lands and Planning will provide government with strategic plans and policies to meet current and emerging needs for land, transport systems and other infrastructure to support sustainable development of the Territory. Due to this Agency restructure the outputs of the Department were reviewed to align with the new organisational structure, and the new outputs include Lands, Transport, Planning and NT Build.

As a result of the Agency restructure the previous year comparative information has not been disclosed.

Comprehensive Operating Statement (Financial Performance)

The Department of Lands and Planning received the majority of their funding through Output Appropriation ($167.3 million), with the remaining received through Agency revenue ($12.4 million) and Commonwealth Appropriation ($25.4 million).

The Department incurred a net deficit of $44 million predominantly relating to depreciation expense of $34.6 million, which is typically not funded under the Territory’s Financial Management Framework. The $11.5 million unexpected expenditure on natural disaster road maintenance also contributed to this operating result.

The better than expected performance compared to budget was largely due to a reduction in depreciation expense as a result of changes in the useful life of infrastructure assets (road formation), as part of the revaluation carried out at the end of 2008-09 to more closely benchmark to other Australian jurisdictions.

Balance Sheet

As a result of the Agency restructure the Department retained the ownership of land assets valued at $231.2 million, and retained the responsibility for the management of the capital works program associated with Road Networks valued at $206.1 million as at 30 June 2010. During the year $75 million of roads capital work in progress was completed and capitalised.

In relation to Lands and other Transport Assets, the associated cash and expenditure management responsibility of the capital works program continues to be managed by the Department of Construction and Infrastructure. During the year completed works in progress of $16 million was transferred from the Department of Construction and Infrastructure into the Department, increasing the value of the Department’s assets.

Cash Flow Statements

The cash at the end of the financial year was $38 million; this was largely made up of $25 million Commonwealth funding received at the end of June for infrastructure investment.

The remaining $76 million capital appropriation received from the Commonwealth contributed towards the Department’s $155 million investment in assets for the year.

The Department received $7.5 million from the proceeds of the sale of land which was less than budgeted. This is largely due to timing differences, as the settlement of expected sales occurred after 30 June 2010.
CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the attached financial statements for the Department of Lands and Planning have been prepared from proper accounts and records in accordance with the prescribed format, the Financial Management Act and Treasurer’s Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2010 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.

David Ritchie
Chief Executive
30 September 2010

Wati Xuereb
Acting Chief Financial Officer
30 September 2010
## DEPARTMENT OF LANDS AND PLANNING
### COMPREHENSIVE OPERATING STATEMENT
**For the year ended 30 June 2010**

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
</tr>
</tbody>
</table>

### INCOME

**Grants and Subsidies Revenue**

- Current: 698
- Capital: 1,745

**Appropriation**

- Output: 167,302
- Commonwealth: 25,451

**Sales of Goods and Services**: 9,967

**Goods and Services Received Free of Charge**: 6,954

**Loss on Disposal of Assets**: (724)

**Other Income**: 3,616

**TOTAL INCOME**: 215,009

### EXPENSES

**Employee Expenses**: 40,885

**Administrative Expenses**

- Purchases of Goods and Services: 60,321
- Repairs and Maintenance: 101,223
- Property Management: 3,338
- Depreciation and Amortisation: 34,620
- Other Administrative Expenses: 7,101

**Grants and Subsidies Expenses**

- Current: 3,968
- Capital: 3,812
- Community Service Obligations: 3,421

**TOTAL EXPENSES**: 258,689

### NET SURPLUS/(DEFICIT)

**NET SURPLUS/(DEFICIT)**: (43,680)

### OTHER COMPREHENSIVE INCOME

**Transfers From Reserves on Disposal of Assets**: 5,574

**Revaluation Surplus**: 51,150

**TOTAL OTHER COMPREHENSIVE INCOME**: 56,724

### COMPREHENSIVE RESULT

**COMPREHENSIVE RESULT**: 13,044

*The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.*
## DEPARTMENT OF LANDS AND PLANNING

**BALANCE SHEET**

**As at 30 June 2010**

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$'000</td>
</tr>
</tbody>
</table>

### ASSETS

#### Current Assets
- Cash and Deposits: 7 37,763
- Receivables: 8 6324
- Prepayments: 18
- Other Assets: 9 6,241

**Total Current Assets**: 50,346

#### Non-Current Assets
- Advances and Investments: 4,431
- Property, Plant and Equipment: 10 2,775,624
- Heritage and Cultural Assets: 11 170

**Total Non-Current Assets**: 2,780,225

**TOTAL ASSETS**: 2,830,571

### LIABILITIES

#### Current Liabilities
- Deposits Held: 12 2,496
- Payables: 13 8,347
- Provisions: 14 4,572

**Total Current Liabilities**: 15,415

#### Non-Current Liabilities
- Provisions: 14 1,690

**Total Non-Current Liabilities**: 1,690

**TOTAL LIABILITIES**: 17,105

**NET ASSETS**: 2,813,466

### EQUITY
- Capital: 1,350,294
- Reserves: 15 1,501,278
- Accumulated Funds: (38,106)

**TOTAL EQUITY**: 2,813,466

*The Balance Sheet is to be read in conjunction with the notes to the financial statements.*
## Statement of Changes in Equity

For the year ended 30 June 2010

<table>
<thead>
<tr>
<th>NOTE</th>
<th>Equity at 1 July $’000</th>
<th>Comprehensive result $’000</th>
<th>Transactions with owners in their capacity as owners $’000</th>
<th>Equity at 30 June $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009-10</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated Funds</td>
<td></td>
<td>-(43,680)</td>
<td>-</td>
<td>-(43,680)</td>
</tr>
<tr>
<td>Transfers from Reserves</td>
<td></td>
<td>5,574</td>
<td>-</td>
<td>5,574</td>
</tr>
<tr>
<td></td>
<td></td>
<td>-(38,106)</td>
<td>-</td>
<td>-(38,106)</td>
</tr>
<tr>
<td>Reserves 15</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital – Transactions with Owners</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equity Injections</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Appropriation</td>
<td></td>
<td>-</td>
<td>55,111</td>
<td>55,111</td>
</tr>
<tr>
<td>Equity Transfers In</td>
<td></td>
<td>-</td>
<td>1,181,680</td>
<td>1,181,680</td>
</tr>
<tr>
<td>Other Equity Injections</td>
<td></td>
<td>-</td>
<td>24,924</td>
<td>24,924</td>
</tr>
<tr>
<td>National Partnership Payments</td>
<td></td>
<td>-</td>
<td>96,691</td>
<td>96,691</td>
</tr>
<tr>
<td>Commonwealth - Capital</td>
<td></td>
<td>-</td>
<td>4,600</td>
<td>4,600</td>
</tr>
<tr>
<td>Equity Withdrawals</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Withdrawal</td>
<td></td>
<td>-</td>
<td>(154)</td>
<td>(154)</td>
</tr>
<tr>
<td>Equity Transfers Out</td>
<td></td>
<td>-</td>
<td>(12,557)</td>
<td>(12,557)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Equity at End of Financial Year</td>
<td></td>
<td>13,044</td>
<td>2,800,422</td>
<td>2,813,466</td>
</tr>
</tbody>
</table>

This Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.
### CASH FLOWS FROM OPERATING ACTIVITIES

**Operating Receipts**
- Grants and Subsidies Received
  - Current: 698
  - Capital: 1,745
  - Appropriation: 167,302
  - Commonwealth: 25,451
  - Receipts From Sales of Goods And Services: 15,370

**Total Operating Receipts**: 210,566

**Operating Payments**
- Payments to Employees: (34,041)
- Payments for Goods and Services: (164,132)
- Grants and Subsidies Paid
  - Current: (3,968)
  - Capital: (3,812)
  - Community Service Obligations: (3,421)

**Total Operating Payments**: (209,374)

**Net Cash From Operating Activities**: 16

### CASH FLOWS FROM INVESTING ACTIVITIES

**Investing Receipts**
- Proceeds from Asset Sales: 7,530

**Total Investing Receipts**: 7,530

**Investing Payments**
- Purchases of Assets: (154,492)
- Advances and Investing Payments: (134)

**Total Investing Payments**: (154,626)

**Net Cash Used In Investing Activities**: (147,096)

### CASH FLOWS FROM FINANCING ACTIVITIES

**Financing Receipts**
- Deposits Received: 2,496
- Equity Injections
  - Capital Appropriation: 55,111
  - Commonwealth Appropriation: 101,290
  - Other Equity Injections: 24,924

**Total Financing Receipts**: 183,821

**Financing Payments**
- Finance Lease Payments: -
- Equity Withdrawals: (154)

**Total Financing Payments**: (154)

**Net Cash From Financing Activities**: 183,667

**Net Increase/(Decrease) in Cash Held**: 37,763

**Cash at Beginning of Financial Year**: 7

**Cash at End of Financial Year**: 37,763

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.
INDEX OF NOTES TO THE FINANCIAL STATEMENTS

1. Objectives and Funding
2. Statement of Significant Accounting Policies
3. Comprehensive Operating Statement by Output Group

INCOME
4. Goods and Services Received Free of Charge
5. Gain on Disposal of Assets

EXPENSES
6. Purchases of Goods and Services

ASSETS
7. Cash and Deposits
8. Receivables
9. Assets Held for Sale
10. Property, Plant and Equipment
11. Heritage and Cultural Assets

LIABILITIES
12. Deposits Held
13. Payables

EQUITY
15. Reserves

OTHER DISCLOSURES
16. Notes to the Cash Flow Statement
17. Financial Instruments
18. Commitments
19. Contingent Liabilities and Contingent Assets
20. Events Subsequent to Balance Date
21. Accountable Officer’s Trust Account
22. Write-offs, Postponements and Waivers
23. Schedule of Territory Items
1. OBJECTIVES AND FUNDING

The Department of Lands and Planning provides Government with strategic plans and policies to meet current and emerging needs for land, transport systems and other infrastructure to support economic growth. Additional information on key functional responsibilities of the Department can be found in the Performance Reporting section of the Annual Report.

The Department is predominantly funded by, and is dependent on the receipt of Parliamentary appropriations. The financial statements encompass all funds through which the Agency controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the Agency are summarised into several Output Groups. Note 3 provides summary financial information in the form of a Comprehensive Operating Statement by Output Group.

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

The financial statements have been prepared in accordance with the requirements of the Financial Management Act and related Treasurer’s Directions. The Financial Management Act requires the Department of Lands and Planning to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of Agency financial statements is to include:

(i) A Certification of the Financial Statements;
(ii) A Comprehensive Operating Statement;
(iii) A Balance Sheet;
(iv) A Statement of Changes in Equity;
(v) A Cash Flow Statement;
(vi) Applicable explanatory notes to the financial statements.

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received. As part of the preparation of the financial statements, all intra Agency transactions and balances have been eliminated.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of the Agency financial statements is also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are
Effective for the current annual reporting period have been evaluated. The Standards and Interpretations and their impacts are:

**AASB 101 Presentation of Financial Statements (September 2007), AASB 2007-8 Amendments to Australian Accounting Standards arising from AASB 101, AASB 2007-10 Further Amendments to Australian Accounting Standards arising from AASB 101**

This Standard has been revised and introduces a number of terminology changes as well as changes to the structure of the Comprehensive Operating Statement and Statement of Changes in Equity. Other Comprehensive Income is now disclosed in the Comprehensive Operating Statement and the Statement of Changes in Equity discloses owner changes in equity separately from non-owner changes in equity.

**AASB 2009-2 Amendments to Australian Accounting Standards – Improving Disclosures and Financial Instruments.**

The Standard amends AASB 7 *Financial Instruments: Disclosures* to require enhanced disclosures about fair value measurements. It establishes a three-level hierarchy for making fair value measurements, requiring those financial instruments measured at fair value in the Balance Sheet to be categorised into levels.

**AASB 2009-6 Amendments to Australian Accounting Standards, AASB 2009-7 Amendments to Australian Accounting Standards [AASB 5, 7, 107, 112, 136 & 139 and Interpretation 17]**

The Standards make editorial amendments to a range of Australian Accounting Standards and Interpretations. AASB 2009-6 also makes additional amendments as a consequence of the issuance of a revised AASB 101 *Presentation of Financial Statements (September 2007).* These Standards do not impact the Financial Statements.

**(b) Australian Accounting Standards and Interpretations Issued but not yet Effective**

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

**AASB 2009-5 Further amendments to Australian Accounting Standards arising from the annual improvements project [AASB 5, 8, 101, 107, 117, 118, 136 and 139]**

Some amendments will result in accounting changes for presentation, recognition or measurement purposes, while other amendments relate to terminology and editorial changes.

**AASB 2009-13 Amendments to Australian Accounting Standards arising from interpretation 19**

Consequential amendment to AASB 1 arising from publication of Interpretation 19.

**AASB 9 Financial instruments**

This standard simplifies requirements for the classification and measurement of financial assets resulting from Phase 1 of the IASB’s project to replace IAS 39 *Financial
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

*instruments: recognition and measurement (AASB 139 Financial Instruments: recognition and measurement).*

*AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 and 1038 and Interpretations 10 and 12]*

This gives effect to consequential changes arising from the issuance of AASB 9.

The potential effect of the revised Standards and Interpretations on the Agency’s financial statements has not yet been determined.

(c) Agency and Territory Items

The financial statements of Department of Lands and Planning include income, expenses, assets, liabilities and equity over which the Department of Lands and Planning has control (Agency items). Certain items, while managed by the Agency, are controlled and recorded by the Territory rather than the Agency (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

**Central Holding Authority**

The Central Holding Authority is the ‘parent body’ that represents the Government’s ownership interest in Government controlled entities.

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the Government and managed by Agencies on behalf of the Government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to Agencies as well as certain Territory liabilities that are not practical or effective to assign to individual Agencies such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the Agency’s financial statements. However, as the Agency is accountable for certain Territory items managed on behalf of Government, these items have been separately disclosed in note 24 – Schedule of Territory Items.

(d) Comparatives

As a result of the administrative arrangements announced on the 4th December 2009, comparative information is not presented. Data provided in the financial statements incorporates transferred functions from the former Department of Planning and Infrastructure and is effective as at 1 July 2009.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts of $500 or less being rounded down to zero.

(f) Changes in Accounting Policies

There are no changes to accounting policies adopted in 2009-10 as a result of management decisions.

(g) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements. Notes that include significant judgements and estimates are:

- Employee Benefits – Note 2 (v) and Note 14: Non-current liabilities in respect of employee benefits are measured as the present value of estimated future cash outflows based on the appropriate Government bond rate, estimates of future salary and wage levels and employee periods of service.

- Contingent Liabilities – Note 19: The present value of material quantifiable contingent liabilities are calculated using a discount rate based on the published 10-year government bond rate.

- Doubtful Debts - Note 2 (n) and Note 8: Receivables & 17: Financial Instruments.

- Depreciation and Amortisation – Note 2(k), Note 10: Property, Plant and Equipment and Note 11: Heritage and Cultural Assets.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

(i) Income Recognition

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of goods and services tax (GST). Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

Grants and Other Contributions

Grants, donations, gifts and other non-reciprocal contributions are recognised as revenue when the Agency obtains control over the assets comprising the contributions. Control is normally obtained upon receipt.

Contributions are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

Appropriation

Output Appropriation is the operating payment to each Agency for the outputs they provide and is calculated as the net cost of Agency outputs after taking into account funding from Agency income. It does not include any allowance for major non-cash costs such as depreciation.

Commonwealth appropriation follows from the Intergovernmental Agreement on Federal Financial Relations, resulting in Special Purpose Payments and National Partnership payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by Treasury on behalf of the Central Holding Authority and then on-passed to the relevant agencies as Commonwealth Appropriation.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue in respect of Appropriations is recognised in the period in which the Agency gains control of the funds.

Sale of Goods
Revenue from the sale of goods is recognised (net of returns, discounts and allowances) when:

- The significant risks and rewards of ownership of the goods have transferred to the buyer;
- The Agency retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- The amount of revenue can be reliably measured;
- It is probable that the economic benefits associated with the transaction will flow to the Agency; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of Services
Revenue from rendering services is recognised by reference to the stage of completion of the contract. The revenue is recognised when:

- The amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
- It is probable that the economic benefits associated with the transaction will flow to the entity.

Interest Revenue
Interest revenue is recognised as it accrues, taking into account the effective yield on the financial asset.

Goods and Services Received Free of Charge
Goods and services received free of charge are recognised as revenue when a fair value can be reliably determined and the resource would have been purchased if it had not been donated. Use of the resource is recognised as an expense.

Disposal of Assets
A gain or loss on disposal of assets is included as a gain or loss on the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed. The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal. Refer also to note 5.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributions of Assets

Contributions of assets and contributions to assist in the acquisition of assets, being non-reciprocal transfers, are recognised, unless otherwise determined by Government, as gains when the Agency obtains control of the asset or contribution. Contributions are recognised at the fair value received or receivable.

(j) Repairs and Maintenance Expenses

Funding is received for repairs and maintenance works associated with Agency assets as part of Output Revenue. Costs associated with repairs and maintenance works on Agency assets are expensed as incurred.

(k) Depreciation and Amortisation

Items of property, plant and equipment, including buildings but excluding land and road formation, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The estimated useful lives for each class of asset are in accordance with the Treasurer’s Directions and are determined as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings</td>
<td>20 – 50 Years</td>
</tr>
<tr>
<td>Infrastructure Assets</td>
<td></td>
</tr>
<tr>
<td>Bridges</td>
<td>70 Years</td>
</tr>
<tr>
<td>Sealed pavement</td>
<td>40 Years</td>
</tr>
<tr>
<td>Unsealed pavement</td>
<td>8 Years</td>
</tr>
<tr>
<td>Road formation</td>
<td>Infinite – not depreciated</td>
</tr>
<tr>
<td>Street lights and traffic control systems</td>
<td>15 - 20 Years</td>
</tr>
<tr>
<td>Plant and Equipment</td>
<td>4 - 15 Years</td>
</tr>
<tr>
<td>Leased Plant and Equipment</td>
<td>Lease term</td>
</tr>
<tr>
<td>Heritage and Cultural Assets</td>
<td>100 Years</td>
</tr>
</tbody>
</table>

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use.

(l) Interest Expenses

Interest expenses include interest and finance lease charges. Interest expenses are expensed in the period in which they are incurred.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Cash and Deposits

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in the Accountable Officer’s Trust Account (AOTA) that are ultimately payable to the beneficial owner – refer also to note 21.

(n) Receivables

Receivables include accounts receivable and other receivables and are recognised at fair value less any allowance for impairment losses.

The allowance for impairment losses represents the amount of receivables the Agency estimates are likely to be uncollectible and are considered doubtful. Analyses of the age of the receivables that are past due as at the reporting date are disclosed in an aging schedule under credit risk in Note 17 Financial Instruments. Reconciliation of changes in the allowance accounts is also presented.

Accounts receivable are generally settled within 30 days and other receivables within 30 days.

(o) Advances and Investments

Advances and Investments include the Home Building Certification Fund. In the Northern Territory, the Home Building Certification Fund (HBCF) Owner Builder Insurance is the mandatory insurance cover required under the Building Act and obtained through the Territory Insurance Office. This insurance policy provides cover to future owners of the home for the rectification of any non-compliant building work for a period of ten years from the completion of the building.

(p) Property, Plant and Equipment

Acquisitions

All items of property, plant and equipment with a cost, or other value, equal to or greater than $5,000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the $5,000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the Agency in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and are separately depreciated over their expected useful lives.

Construction (Work in Progress)

As part of Financial Management Framework, the Department of Construction and Infrastructure is responsible for managing general government capital works projects on a whole of Government basis. Therefore appropriation for capital works is provided directly to the Department of Construction and Infrastructure and the cost of construction work in progress is recognised as an asset of that Department. Once completed, capital works assets are transferred to the Agency. The exception to this is Road Networks capital works which is managed directly by the Department of Lands and Planning.

Land Under Roads

AASB 1051 requires land under roads acquired after the end of the first reporting period ending on or after 31 December 2007 to be accounted for under AASB 116 Property, Plant and Equipment, with transitional provisions for land acquired prior to that date. Land under roads is not recognised in the balance sheet as it cannot be reliably measured at this stage.

(q) Revaluations and Impairment

Revaluation of Assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from their fair value at reporting date:

• Land;
• Buildings;
• Infrastructure Assets;
• Heritage and Cultural Assets.

Fair value is the amount for which an asset could be exchanged, or liability settled, between knowledgeable, willing parties in an arms length transaction.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The unique nature of some of the heritage and cultural assets may preclude reliable measurement. Such assets have not been recognised in the financial statements.

Impairment of Assets
An asset is said to be impaired when the asset’s carrying amount exceeds its recoverable amount.

Non-current physical and intangible Agency assets are assessed for indicators of impairment on an annual basis. If an indicator of impairment exists, the Agency determines the asset’s recoverable amount. The asset’s recoverable amount is determined as the higher of the asset’s depreciated replacement cost and fair value less costs to sell. Any amount by which the asset’s carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the Comprehensive Operating Statement unless the asset is carried at a revalued amount. Where the asset is measured at a revalued amount, the impairment loss is offset against the Asset Revaluation Surplus for that class of asset to the extent that an available balance exists in the Asset Revaluation Surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the Comprehensive Operating Statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the Asset Revaluation Surplus. Note 15 provides additional information in relation to the Asset Revaluation Surplus.

(r) Assets Held for Sale
Assets held for sale consists of those assets which management has determined are available for immediate sale in their present condition, and their sale is highly probably within the next twelve months.

These assets are measured at the lower of the asset’s carrying amount and fair value less costs to sell. These assets are not depreciated. Non-current assets held for sale have been recognised on the face of the financial statements as current assets. Refer to note 9.

(s) Leased Assets
Leases under which the Agency assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

Finance Leases
Finance leases are capitalised. A leased asset and a lease liability equal to the present value of the minimum lease payments are recognised at the inception of the lease.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Lease payments are allocated between the principal component of the lease liability and the interest expense.

Operating Leases
Operating lease payments made at regular intervals throughout the term are expensed when the payments are due, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property. Lease incentives under an operating lease of a building or office space is recognised as an integral part of the consideration for the use of the leased asset. Lease incentives are to be recognised as a deduction of the lease expenses over the term of the lease.

(t) Deposits Held
Deposits Held includes the Accountable Officers Trust Account (AOTA), clearing monies, and non-Government works, which consists of financial obligations payable within the next twelve months. The AOTA is for the receipt of monies to be held in trust in accordance with Section 7 of the Financial Management Act. Clearing monies are public monies held in transit. Non-Government works are transactions relating to a recoverable works project which will not become a Northern Territory Government asset upon completion.

(u) Payables
Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Agency. Accounts payable are normally settled within 30 days.

(v) Employee Benefits
Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries and recreation leave and other employee benefit liabilities that fall due within twelve months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after twelve months of the reporting date are measured at present value, calculated using the Government long term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

• Wages and salaries, non-monetary benefits, recreation leave, sick leave and other leave entitlements; and

• Other types of employee benefits.
As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of Government Agencies, including the Department of Lands and Planning and as such no long service leave liability is recognised in Agency financial statements.

(w) Superannuation

Employees’ superannuation entitlements are provided through the:

• NT Government and Public Authorities Superannuation Scheme (NTGPASS);

• Commonwealth Superannuation Scheme (CSS); or

• non-government employee nominated schemes for those employees commencing on, or after, 10 August 1999.

The Agency makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to government superannuation schemes are held by the Central Holding Authority and as such are not recognised in Agency financial statements.

(x) Contributions by and Distributions to Government

The Agency may receive contributions from Government where the Government is acting as owner of the Agency. Conversely, the Agency may make distributions to Government. In accordance with the Financial Management Act and Treasurer’s Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, Government. These designated contributions and distributions are treated by the Agency as adjustments to equity.

The Statement of Changes in Equity provides additional information in relation to contributions by, and distributions to, Government.

(y) Commitments

Disclosures in relation to capital and other commitments, including lease commitments are shown at note 18 and are consistent with the requirements contained in AASB 101, AASB 116 and AASB 117.

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured.
### 3. COMPREHENSIVE OPERATING STATEMENT BY OUTPUT GROUP

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
</tr>
</tbody>
</table>

#### INCOME

**Grants and Subsidies Revenue**

- **Current**
  - 698 - - - 698
- **Capital**
  - - - 1,745 - 1,745

**Appropriation**

- **Output**
  - 27,098 10,771 129,433 - 167,302
- **Commonwealth**
  - - - 25,451 - 25,451

**Sales of Goods and Services**

- 2,160 78 7,729 - 9,967

**Goods and Services Received**

- **Free of Charge**
  - 4 2,744 472 3,738 - 6,954
- **Gain on Disposal of Assets**
  - 5 (770) - 46 - (724)
- **Other Income**
  - 489 1 2,472 654 3,616

**TOTAL INCOME**

- 32,419 11,322 170,614 654 215,009

#### EXPENSES

**Employee Expenses**

- 15,123 4,132 20,950 680 40,885

**Administrative Expenses**

- **Purchases of Goods and Services**
  - 6 13,385 2,014 48,258 2 63,659
- **Repairs and Maintenance**
  - 2,338 2,722 96,163 - 101,223
- **Depreciation and Amortisation**
  - 10,11 951 25 33,644 - 34,620
- **Other Administrative Expenses**
  - 2,800 482 3,819 - 7,101

**Grants and Subsidies Expenses**

- **Current**
  - 239 - 3,729 - 3,968
- **Capital**
  - 260 - 3,552 - 3,812
- **Community Service Obligations**
  - - - 3,421 - 3,421

**TOTAL EXPENSES**

- 35,096 9,375 213,536 682 258,689

**NET SURPLUS/ (DEFICIT)**

- (2,677) 1,947 (42,922) (28) (43,680)

#### OTHER COMPREHENSIVE INCOME

- **Transfers From Reserves**
  - 5,574 - - - 5,574
- **Asset Revaluation Surplus**
  - 8,674 - 42,476 - 51,150

**TOTAL OTHER**

**COMPREHENSIVE INCOME**

- 14,248 - 42,476 - 56,724

**COMPREHENSIVE RESULT**

- 11,571 1,947 (446) (28) 13,044

---

This Comprehensive Operating Statement by Output Group is to be read in conjunction with the notes to the financial statements.
4. **GOODS AND SERVICES RECEIVED FREE OF CHARGE**

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate and Information Services</td>
<td>6,954</td>
</tr>
<tr>
<td><strong>Total Goods and Services Received Free of Charge</strong></td>
<td><strong>6,954</strong></td>
</tr>
</tbody>
</table>

5. **GAIN ON DISPOSAL OF ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net proceeds from the disposal of non-current assets</td>
<td>7,530</td>
</tr>
<tr>
<td>Less: Carrying value of non-current assets disposed</td>
<td>8,254</td>
</tr>
<tr>
<td><strong>Gain On The Disposal of Non-Current Assets</strong></td>
<td><strong>(724)</strong></td>
</tr>
</tbody>
</table>

6. **PURCHASES OF GOODS AND SERVICES**

The net deficit has been arrived at after charging the following expenses:

**Goods and Services Expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consultants (1)</td>
<td>3,770</td>
</tr>
<tr>
<td>Advertising (2)</td>
<td>274</td>
</tr>
<tr>
<td>Marketing and Promotion (3)</td>
<td>1,283</td>
</tr>
<tr>
<td>Document Production</td>
<td>405</td>
</tr>
<tr>
<td>Legal Expenses (4)</td>
<td>181</td>
</tr>
<tr>
<td>Recruitment (5)</td>
<td>122</td>
</tr>
<tr>
<td>Training and Study</td>
<td>466</td>
</tr>
<tr>
<td>Official Duty Fares</td>
<td>407</td>
</tr>
<tr>
<td>Travelling Allowance</td>
<td>165</td>
</tr>
<tr>
<td>Information Technology Charges (6)</td>
<td>7,814</td>
</tr>
<tr>
<td>Survey, Drafting and Drilling</td>
<td>2,758</td>
</tr>
<tr>
<td>Motor Vehicle Expenses</td>
<td>1,265</td>
</tr>
<tr>
<td>Agency Service Arrangements – Bus Contractors</td>
<td>32,976</td>
</tr>
</tbody>
</table>

(1) Includes marketing, promotion and IT consultants.

(2) Does not include recruitment advertising or marketing and promotion advertising.

(3) Includes advertising for marketing and promotion but excludes marketing and promotion consultants’ expenses, which are incorporated in the consultants’ category.

(4) Includes legal fees, claim and settlement costs.

(5) Includes recruitment related advertising costs.

(6) Excludes IT consultants.
### 7. CASH AND DEPOSITS

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on Hand</td>
<td>29</td>
</tr>
<tr>
<td>Cash at Bank</td>
<td>37,734</td>
</tr>
<tr>
<td><strong>Total Cash and Deposits</strong></td>
<td><strong>37,763</strong></td>
</tr>
</tbody>
</table>

### 8. RECEIVABLES

#### Current

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Receivable</td>
<td>1,976</td>
</tr>
<tr>
<td>Less: Allowance for Impairment Losses</td>
<td>(272)</td>
</tr>
<tr>
<td></td>
<td><strong>1,704</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>GST Receivables</td>
<td>4,620</td>
</tr>
</tbody>
</table>

| **Total Receivables** | **6,324** |

### 9. ASSETS HELD FOR SALE

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>6,241</td>
</tr>
</tbody>
</table>

| **Total Assets Held for Sale** | **6,241** |

Land held for sale consists of those assets which it has been determined are available for sale in their present condition, and their sale is highly probable within the next twelve months.
<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
</tr>
<tr>
<td><strong>10. PROPERTY, PLANT AND EQUIPMENT</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Land</strong></td>
<td></td>
</tr>
<tr>
<td>At Fair Value (1)</td>
<td>231,207</td>
</tr>
<tr>
<td><strong>Buildings</strong></td>
<td></td>
</tr>
<tr>
<td>At Fair Value</td>
<td>45,439</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(21,067)</td>
</tr>
<tr>
<td></td>
<td>24,372</td>
</tr>
<tr>
<td><strong>Infrastructure</strong></td>
<td></td>
</tr>
<tr>
<td>At Fair Value (2)</td>
<td>3,745,014</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(1,435,098)</td>
</tr>
<tr>
<td></td>
<td>2,309,916</td>
</tr>
<tr>
<td><strong>Construction (Work in Progress)</strong></td>
<td></td>
</tr>
<tr>
<td>At Capitalised Cost</td>
<td>206,113</td>
</tr>
<tr>
<td><strong>Plant and Equipment</strong></td>
<td></td>
</tr>
<tr>
<td>At Fair Value</td>
<td>6,563</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(3,297)</td>
</tr>
<tr>
<td></td>
<td>3,266</td>
</tr>
<tr>
<td><strong>Leased Plant and Equipment</strong></td>
<td></td>
</tr>
<tr>
<td>At Capitalised Cost</td>
<td>31</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(31)</td>
</tr>
<tr>
<td></td>
<td>-</td>
</tr>
<tr>
<td><strong>Computer Software</strong></td>
<td></td>
</tr>
<tr>
<td>At Capitalised Cost</td>
<td>1,155</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(872)</td>
</tr>
<tr>
<td></td>
<td>283</td>
</tr>
<tr>
<td><strong>Computer Hardware</strong></td>
<td></td>
</tr>
<tr>
<td>At Capitalised Cost</td>
<td>1,502</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(1,171)</td>
</tr>
<tr>
<td></td>
<td>331</td>
</tr>
<tr>
<td><strong>Transport Equipment</strong></td>
<td></td>
</tr>
<tr>
<td>At Capitalised Cost</td>
<td>485</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(349)</td>
</tr>
<tr>
<td></td>
<td>136</td>
</tr>
<tr>
<td><strong>Total Property, Plant and Equipment</strong></td>
<td>2,775,624</td>
</tr>
</tbody>
</table>

---

1. Fair value is defined in the AASB 136. It is the price that would be received to sell an asset in an arm’s length transaction between knowledgeable, willing parties in the ordinary course of business, with all assets and liabilities settled on the same terms.

2. The infrastructure asset at fair value reflects the purchase price of the infrastructure and any initial costs incurred in the preparation of the infrastructure for its intended use.
10. PROPERTY, PLANT AND EQUIPMENT (continued)

Property, Plant and Equipment Valuations

1) Land assets are held at independent valuations determined by the Australian Valuation Office (AVO) in prior years. The fair value of these assets was determined based on any existing restrictions on asset use. Where reliable market values were not available, the fair value of Agency assets was based on their depreciated replacement cost.

2) As at 30 June 2010 Transport Infrastructure assets were revalued at depreciated replacement cost.

Impairment of Property, Plant and Equipment

Agency property, plant and equipment assets were assessed for impairment as at 30 June 2010. No impairment adjustments were required as a result of this review.
10. PROPERTY, PLANT AND EQUIPMENT (continued)

2010 Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2009-10 is set out below:

<table>
<thead>
<tr>
<th></th>
<th>Land</th>
<th>Buildings</th>
<th>Infrastructure</th>
<th>Construction (Work in Progress)</th>
<th>Plant &amp; Equipment</th>
<th>Computer Software</th>
<th>Computer Hardware</th>
<th>Transport Equipment</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$'000</td>
<td></td>
<td></td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
</tr>
<tr>
<td>Additions/ (Disposals) from Administrative Restructuring</td>
<td>232,852</td>
<td>23,758</td>
<td>2,208,229</td>
<td>114,286</td>
<td>3,515</td>
<td>246</td>
<td>370</td>
<td>102</td>
<td>2,583,358</td>
</tr>
<tr>
<td>Additions</td>
<td>1,580</td>
<td>677</td>
<td>1,070</td>
<td>151,855</td>
<td>500</td>
<td>112</td>
<td>130</td>
<td>136</td>
<td>156,060</td>
</tr>
<tr>
<td>Disposals</td>
<td>(8,241)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(8,281)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(1,065)</td>
<td>(32,295)</td>
<td>(925)</td>
<td>(75)</td>
<td>(169)</td>
<td>(89)</td>
<td></td>
<td></td>
<td>(34,618)</td>
</tr>
<tr>
<td>Additions/ (Disposals) from Asset Transfers</td>
<td>(9,510)</td>
<td>397</td>
<td>91,041</td>
<td>(60,028)</td>
<td>176</td>
<td></td>
<td></td>
<td></td>
<td>22,076</td>
</tr>
<tr>
<td>Depreciation written back on Disposals/ Assets Transfers</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revaluation Increments/ (Decrements)</td>
<td>14,248</td>
<td>605</td>
<td>41,871</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>56,724</td>
</tr>
<tr>
<td>Impairment Losses Reversed</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer to Assets held for sale</td>
<td>278</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carrying Amount as at 30 June 2010</td>
<td>231,207</td>
<td>24,372</td>
<td>2,309,916</td>
<td>206,113</td>
<td>3,266</td>
<td>283</td>
<td>331</td>
<td>136</td>
<td>2,775,624</td>
</tr>
</tbody>
</table>
11. HERITAGE AND CULTURAL ASSETS

Carrying amount

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>At Fair Value</td>
<td>183</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(13)</td>
</tr>
<tr>
<td>Written Down Value – 30 June</td>
<td>170</td>
</tr>
</tbody>
</table>

Reconciliation of movements

Additions/(Disposals) from Administrative Restructuring | 172
Depreciation                                             | (2)
Carrying Amount as at 30 June                         | 170

Heritage and Cultural Assets Valuation

The fair value of these assets was determined based on any existing restrictions on asset use. Where reliable market values were not available, the fair value of Agency assets was based on their depreciated replacement cost.

Impairment of Heritage and Cultural Assets

Agency heritage and cultural assets were assessed for impairment as at 30 June 2010. No impairment adjustments were required as a result of this review.

12. DEPOSITS HELD

Current

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deposits Held</td>
<td>2,496</td>
</tr>
<tr>
<td>Total Deposits Held</td>
<td>2,496</td>
</tr>
</tbody>
</table>

13. PAYABLES

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>883</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>7,464</td>
</tr>
<tr>
<td>Total Payables</td>
<td>8,347</td>
</tr>
</tbody>
</table>
14. PROVISIONS

Current

Employee Benefits
- Recreation Leave 3,224
- Leave Loading 507
- Other Employee Benefits 130

Other Current Provisions

Other Provisions

711

Total Provisions

4,572

Non-Current

Employee Benefits
- Recreation Leave 1,690

Total Provisions

6,262

The Agency employed 549 full time equivalent employees as at 30 June 2010. This includes NT Build employees.

15. RESERVES

Asset Revaluation Surplus

(i) Nature and Purpose of the Asset Revaluation Surplus

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the Asset Revaluation Surplus.

(ii) Movements in the Asset Revaluation Surplus

<table>
<thead>
<tr>
<th>Administrative Restructure</th>
<th>Amount ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increment – Land</td>
<td>14,248</td>
</tr>
<tr>
<td>Increment – Buildings</td>
<td>605</td>
</tr>
<tr>
<td>Increment – Infrastructure</td>
<td>41,871</td>
</tr>
<tr>
<td>Transfer to Accumulated Funds</td>
<td>(5,574)</td>
</tr>
</tbody>
</table>

Balance as at 30 June

1,501,278
16. NOTES TO THE CASH FLOW STATEMENT

**Reconciliation of Cash**
The total of Agency Cash and Deposits of $37,763,079 recorded in the Balance Sheet is consistent with that recorded as ‘cash’ in the Cash Flow Statement.

**Reconciliation of Net Surplus/(Deficit) to Net Cash From Operating Activities**

<table>
<thead>
<tr>
<th>Non-Cash or Investing Activity Items:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation and Amortisation</td>
<td>$34,620</td>
</tr>
<tr>
<td>Asset Write-Offs/Write-Downs</td>
<td>-</td>
</tr>
<tr>
<td>Asset Donations/Gifts</td>
<td>-</td>
</tr>
<tr>
<td>Loss on Disposal of Assets</td>
<td>$724</td>
</tr>
<tr>
<td>Repairs and Maintenance/Minor New Works</td>
<td>$1,260</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Changes in Assets and Liabilities:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Decrease/(Increase) in Receivables</td>
<td>$(6,324)</td>
</tr>
<tr>
<td>Decrease/(Increase) in Prepayments</td>
<td>$(19)</td>
</tr>
<tr>
<td>(Decrease)/Increase in Payables</td>
<td>$8,347</td>
</tr>
<tr>
<td>(Decrease)/Increase in Provision for Employee Benefits</td>
<td>$5,553</td>
</tr>
<tr>
<td>(Decrease)/Increase in Other Provisions</td>
<td>$711</td>
</tr>
</tbody>
</table>

| Net Cash From Operating Activities | $1,192 |

17. FINANCIAL INSTRUMENTS

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments held by the Department of Lands and Planning include cash and deposits, receivables, payables and finance leases. The Department of Lands and Planning has limited exposure to financial risks as discussed below.

(a) Categorisation of Financial Instruments

The carrying amounts of the Department of Lands and Planning financial assets and liabilities by category are disclosed in the table below.

**Financial Assets**

<table>
<thead>
<tr>
<th>Financial Assets</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and deposits</td>
<td>$37,763</td>
</tr>
<tr>
<td>Loans and receivables</td>
<td>$6,154</td>
</tr>
</tbody>
</table>

**Financial Liabilities**

<table>
<thead>
<tr>
<th>Financial Liabilities</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fair value through profit and loss (FVTPL):</td>
<td></td>
</tr>
<tr>
<td>Designated as at FVTPL</td>
<td>$10,806</td>
</tr>
</tbody>
</table>
17. FINANCIAL INSTRUMENTS (Continued)

(b) Credit Risk

The Agency has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, the Agency has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the Agency’s maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Receivables

Receivable balances are monitored on an ongoing basis to ensure that exposure to bad debts is not significant. A reconciliation and aging analysis of receivables is presented below.

<table>
<thead>
<tr>
<th></th>
<th>Aging of Receivables $000</th>
<th>Aging of Impaired Receivables $000</th>
<th>Net Receivables $000</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009-10</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Not Overdue</td>
<td>846</td>
<td>-</td>
<td>846</td>
</tr>
<tr>
<td>Overdue for less than 30 Days</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Overdue for 30 to 60 Days</td>
<td>855</td>
<td>-</td>
<td>855</td>
</tr>
<tr>
<td>Overdue for more than 60 Days</td>
<td>275</td>
<td>272</td>
<td>3</td>
</tr>
<tr>
<td>Total</td>
<td>1,976</td>
<td>272</td>
<td>1,704</td>
</tr>
</tbody>
</table>

Reconciliation of the Allowance for Impairment Losses

Administrative Restructure 153
Increase/(decrease) in allowance recognised in profit or loss 119
Total 272
17. FINANCIAL INSTRUMENTS (Continued)

(c) Liquidity risk

Liquidity risk is the risk that the Agency will not be able to meet its financial obligations as they fall due. The Agency’s approach to managing liquidity is to ensure that it will always have sufficient liquidity to meet its liabilities when they fall due.

The following tables detail the Agency’s remaining contractual maturity for its financial assets and liabilities. It should be noted that as these are undiscounted, and consequently totals may not reconcile to the carrying amounts presented in the Balance Sheet.

2010 Maturity analysis for financial assets & liabilities

<table>
<thead>
<tr>
<th>Fixed Interest Rate</th>
<th>Variable Interest Less than a Year</th>
<th>1 to 5 Years</th>
<th>More than 5 Years</th>
<th>Non Interest Bearing</th>
<th>Total</th>
<th>Weighted Average</th>
</tr>
</thead>
<tbody>
<tr>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
<td>%</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Deposits</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>37,763</td>
<td>37,763</td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,704</td>
<td>1,704</td>
<td></td>
</tr>
<tr>
<td>Advances and Investments</td>
<td>4,431</td>
<td>-</td>
<td>-</td>
<td>19</td>
<td>4,450</td>
<td>0.93%</td>
</tr>
<tr>
<td><strong>Total Financial Assets:</strong></td>
<td><strong>4,431</strong></td>
<td>-</td>
<td>-</td>
<td><strong>39,486</strong></td>
<td><strong>43,917</strong></td>
<td><strong>0.93%</strong></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposits Held</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,496</td>
<td>2,496</td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8,347</td>
<td>8,347</td>
<td></td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,262</td>
<td>6,262</td>
<td></td>
</tr>
<tr>
<td><strong>Total Financial Assets:</strong></td>
<td><strong>-</strong></td>
<td>-</td>
<td>-</td>
<td><strong>17,105</strong></td>
<td><strong>17,105</strong></td>
<td></td>
</tr>
</tbody>
</table>

(d) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

(i) Interest Rate Risk

The Department of Lands and Planning is not exposed to interest rate risk on Agency financial liabilities as they are non-interest bearing.

(ii) Price Risk

The Department of Lands and Planning is not exposed to price risk as the Agency does not hold units in unit trusts.
17. **FINANCIAL INSTRUMENTS (Continued)**

**(iii) Currency Risk**

The Department of Lands and Planning is not exposed to currency risk as the Agency does not hold borrowings denominated in foreign currencies or transactional currency exposures rising from purchases in a foreign currency.

**(e) Net Fair Value**

The fair value of financial instruments is estimated using various methods. These methods are classified into the following levels:

- **Level 1** – fair value is calculated using quoted prices in active markets. Instruments whose carrying amount is deemed to be equal to its fair value qualify for this level of classification.
- **Level 2** – to be used for those instruments that cannot be classified as either Level 1 or Level 3.
- **Level 3** – fair value is estimated using inputs other than quoted market data, for example, net present value.

<table>
<thead>
<tr>
<th>2010</th>
<th>Total Carrying Amount $'000</th>
<th>Net Fair Value Level 1 $'000</th>
<th>Net Fair Value Level 2 $'000</th>
<th>Net Fair Value Level 3 $'000</th>
<th>Net Fair Value Total $'000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Financial Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Deposits</td>
<td>37,763</td>
<td>37,763</td>
<td>-</td>
<td>-</td>
<td>37,763</td>
</tr>
<tr>
<td>Receivables</td>
<td>1,704</td>
<td>1,704</td>
<td>-</td>
<td>-</td>
<td>1,704</td>
</tr>
<tr>
<td>Advances and Investments</td>
<td>4,450</td>
<td>4,450</td>
<td>-</td>
<td>-</td>
<td>4,450</td>
</tr>
<tr>
<td><strong>Total Financial Assets</strong></td>
<td><strong>43,917</strong></td>
<td><strong>43,917</strong></td>
<td>-</td>
<td>-</td>
<td><strong>43,917</strong></td>
</tr>
<tr>
<td><strong>Financial Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposits Held</td>
<td>2,496</td>
<td>2,496</td>
<td>-</td>
<td>-</td>
<td>2,496</td>
</tr>
<tr>
<td>Payables</td>
<td>8,347</td>
<td>8,347</td>
<td>-</td>
<td>-</td>
<td>8,347</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>6,262</td>
<td>6,262</td>
<td>-</td>
<td>-</td>
<td>6,262</td>
</tr>
<tr>
<td><strong>Total Financial Liabilities</strong></td>
<td><strong>17,105</strong></td>
<td><strong>17,105</strong></td>
<td>-</td>
<td>-</td>
<td><strong>17,105</strong></td>
</tr>
</tbody>
</table>

The net fair value of financial assets being cash and deposits, receivables, advances and investments are based on unadjusted quoted prices in active markets for identical assets. The net fair value of financial liabilities being deposits held, payables and employee benefits are based on unadjusted quoted prices in active markets for identical liabilities.
18. COMMITMENTS

(i) Capital Expenditure Commitments – Capital Works
Capital expenditure commitments are primarily in relation to the construction of road networks. Capital expenditure commitments contracted for at balance date but not recognised as liabilities are payable as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td>40,037</td>
</tr>
<tr>
<td>Later than one year and not later than five years</td>
<td>16,287</td>
</tr>
<tr>
<td>Later than five years</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>56,324</strong></td>
</tr>
</tbody>
</table>

(ii) Other Expenditure Commitments
Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td>2,144</td>
</tr>
<tr>
<td>Later than one year and not later than five years</td>
<td>-</td>
</tr>
<tr>
<td>Later than five years</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,144</strong></td>
</tr>
</tbody>
</table>

19. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

a) Contingent liabilities
The Department of Lands and Planning has entered into agreements which contain indemnity clauses. The contingent liabilities arising from the indemnities are unquantifiable, but expected to be immaterial. However, for all the events that would give rise to the liabilities the Agency has comprehensive risk management procedures in place.

b) Contingent assets
The Department of Lands and Planning had no contingent assets as at 30 June 2010.

20. EVENTS SUBSEQUENT TO BALANCE DATE
No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.
21. ACCOUNTABLE OFFICER’S TRUST ACCOUNT

In accordance with section 7 of the Financial Management Act, an Accountable Officer’s Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

<table>
<thead>
<tr>
<th>Nature of Trust Money</th>
<th>Administrative Restructure</th>
<th>Receipts</th>
<th>Payments</th>
<th>Closing Balance 30 June 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retention/Security</td>
<td>(21)</td>
<td>(2)</td>
<td>12</td>
<td>(11)</td>
</tr>
<tr>
<td>Surveyors Board</td>
<td>(31)</td>
<td>(9)</td>
<td>14</td>
<td>(26)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(52)</strong></td>
<td><strong>(11)</strong></td>
<td><strong>26</strong></td>
<td><strong>(37)</strong></td>
</tr>
</tbody>
</table>

22. WRITE-OFFS, POSTPONEMENTS AND WAIVERS

<table>
<thead>
<tr>
<th>Agency Items</th>
<th>2010 $’000</th>
<th>No. of Trans.</th>
<th>Territory Items</th>
<th>2010 $’000</th>
<th>No. of Trans.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Write-offs, Postponements and Waivers Under the Financial Management Act</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Represented by:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Amounts written off, waived and postponed by Delegates</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Irrecoverable amounts payable to the Territory or an Agency written off</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Losses or deficiencies of money written off</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Public property written off</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Waiver or postponement of right to receive or recover money or property</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Impairment losses</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>Total written off, waived and postponed by Delegates</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-</td>
<td>-</td>
<td>2</td>
<td>3</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Amounts written off, postponed and waived by the Treasurer</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Irrecoverable amounts payable to the Territory or an Agency written off</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Losses or deficiencies of money written off</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Public property written off</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Waiver or postponement of right to receive or recover money or property</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Impairment losses</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>Total written off, postponed and waived by the Treasurer</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Write-offs, Postponements and Waivers Authorised Under Other Legislation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-</td>
<td>-</td>
<td>2</td>
<td>3</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## 23. SCHEDULE OF TERRITORY ITEMS

The following Territory items are managed by the Department of Lands and Planning on behalf of the Government and are recorded in the Central Holding Authority (refer note 2(c)).

<table>
<thead>
<tr>
<th>Year</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$'000</td>
<td></td>
</tr>
</tbody>
</table>

### TERRITORY INCOME AND EXPENSES

#### Income
- Taxation Revenue: 27,434
- Grants and Subsidies Revenue
  - Capital: 6,621
- Fees from Regulatory Services: 6,896
- Royalties and Rents: 2,052
- Other Income: 699
- **Total Income**: 43,702

#### Expenses
- Central Holding Authority Income Transferred: 43,702
- **Total Expenses**: 43,702
- **Territory Income less Expenses**: -

### TERRITORY ASSETS AND LIABILITIES

#### Assets
- Other Receivables: 771
- **Total Assets**: 771

#### Liabilities
- Central Holding Authority Income Payable: 771
- **Total Liabilities**: 771
- **Net Assets**: -
Darwin Bus Service (DBS) operates the government bus fleet providing scheduled urban and school bus services for the greater Darwin area. Services are provided for special events including the V8 Super Cars, Darwin Cup Carnival, Royal Darwin Show and Christmas / New Year activities. All services are provided under a service level agreement with the Public Transport Division (PTD) of the Department of Lands and Planning.

A service level agreement was signed in September 2005 which provides for annual consumer price index (CPI) related adjustments to contract prices. As with last year, a levy based on fuel price movements was in effect to counter the price in fuel prices. This arrangement was utilised to a lesser extent this year than in past years due to the stabilisation of fuel prices.

Financial Performance

Darwin Bus Service employee expenses have increased compared to 2008-09, predominantly due to the negotiated 3% Public Sector Enterprise Bargaining Agreement (EBA). The cost of repairs and maintenance on buses is within Budget but has increased in comparison to 2008-2009 due to the additional installation costs of Drivers Safety Barriers and Electronic Ticket Machines and a carry over of bus repairs and maintenance programme from 2008-09. Fuel costs have decreased by 9.5% in comparison to 2008-2009. Increases in expenditure have been covered within Budget and the increase in total income received, resulting in a net surplus of $426,000 compared with $621,000 for the prior year.

The surplus for 2009-10 has allowed DBS to provide for the payment of taxation equivalents and dividend to Treasury of $183,000 and $214,000 respectively.

Financial Position

The DBS financial position remains strong with $9.7 million in Net Assets ($9.5 million in 2009), including a sound liquidity position with $4.0 million in cash ($3.8 million in 2009).

Darwin Bus Service purchased two (2) new buses in 2009/10 (3 new buses purchased in 2008/09) and plans to upgrade three (3) of the bus fleet in 2010/11. This bus replacement program is being funded by internal cash reserves.
Independent Auditor’s Report to the Minister for Transport
Darwin Bus Service
Year Ended 30 June 2010

I have audited the accompanying financial report of Darwin Bus Service, which comprises the balance sheet as at 30 June 2010, and the comprehensive operating statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

The Responsibility of the Chief Executive for the Financial Report

The Chief Executive of the Department of Lands and Planning is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations). This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor’s Responsibility

My responsibility is to express an opinion on the financial report based on my audit. I conducted my audit in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive of the Department of Lands and Planning, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Auditor’s Opinion

In my opinion, the financial report presents fairly, in all material respects, the financial position of Darwin Bus Service as at 30 June 2010, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations).

F. McGuiness
Auditor-General for the Northern Territory
Darwin, Northern Territory
4 November 2010
CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the attached financial statements for the Darwin Bus Service have been prepared from proper accounts and records in accordance with the prescribed format, the Financial Management Act and Treasurer’s Directions.

We further state that the information set out in the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2010 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.

David Ritchie
Chief Executive
31 October 2010

Wati Xuereb
Acting Chief Financial Officer
31 October 2010
# DARWIN BUS SERVICE
## COMPREHENSIVE OPERATING STATEMENT
For the year ended 30 June 2010

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
<td>$’000</td>
</tr>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales of Goods and Services</td>
<td>8,013</td>
<td>7,914</td>
</tr>
<tr>
<td>Interest Revenue</td>
<td>125</td>
<td>165</td>
</tr>
<tr>
<td>Gain on Disposal of Assets</td>
<td>3</td>
<td>88</td>
</tr>
<tr>
<td>Other Income</td>
<td>273</td>
<td>376</td>
</tr>
<tr>
<td><strong>TOTAL INCOME</strong></td>
<td>8,499</td>
<td>8,567</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Expenses</td>
<td>4,007</td>
<td>3,819</td>
</tr>
<tr>
<td><strong>Administrative Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchases of Goods and Services</td>
<td>4</td>
<td>784</td>
</tr>
<tr>
<td>Fleet Operating Expenses</td>
<td>4</td>
<td>2,089</td>
</tr>
<tr>
<td>Depreciation and Amortisation</td>
<td>9</td>
<td>862</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>4</td>
<td>148</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>7,890</td>
<td>7,679</td>
</tr>
<tr>
<td><strong>SURPLUS BEFORE INCOME TAX</strong></td>
<td>609</td>
<td>888</td>
</tr>
<tr>
<td><strong>INCOME TAX EXPENSE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income Tax Expense</td>
<td>5</td>
<td>183</td>
</tr>
<tr>
<td><strong>TOTAL INCOME TAX EXPENSE</strong></td>
<td>183</td>
<td>267</td>
</tr>
<tr>
<td><strong>NET SURPLUS</strong></td>
<td>426</td>
<td>621</td>
</tr>
<tr>
<td><strong>COMPREHENSIVE RESULT</strong></td>
<td>426</td>
<td>621</td>
</tr>
</tbody>
</table>

The Comprehensive Operating Statement is to be read in conjunction with the notes to the financial statements.
## DARWIN BUS SERVICE
### BALANCE SHEET
As at 30 June 2010

<table>
<thead>
<tr>
<th>NOTE</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
<td>$’000</td>
</tr>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Deposits</td>
<td>6</td>
<td>3,982</td>
</tr>
<tr>
<td>Receivables</td>
<td>7</td>
<td>424</td>
</tr>
<tr>
<td>Inventories</td>
<td>8</td>
<td>456</td>
</tr>
<tr>
<td>Prepayments</td>
<td></td>
<td>39</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td></td>
<td>4,901</td>
</tr>
<tr>
<td><strong>Non-Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant and Equipment</td>
<td>9</td>
<td>6,033</td>
</tr>
<tr>
<td><strong>Total Non-Current Assets</strong></td>
<td></td>
<td>6,033</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td></td>
<td>10,934</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>10</td>
<td>215</td>
</tr>
<tr>
<td>Provisions</td>
<td>11</td>
<td>817</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td></td>
<td>1,032</td>
</tr>
<tr>
<td><strong>Non-Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provisions</td>
<td>11</td>
<td>223</td>
</tr>
<tr>
<td><strong>Total Non-Current Liabilities</strong></td>
<td></td>
<td>223</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td></td>
<td>1,255</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td>9,679</td>
</tr>
<tr>
<td><strong>EQUITY</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital</td>
<td></td>
<td>347</td>
</tr>
<tr>
<td>Accumulated Funds</td>
<td></td>
<td>9,332</td>
</tr>
<tr>
<td><strong>TOTAL EQUITY</strong></td>
<td></td>
<td>9,679</td>
</tr>
</tbody>
</table>

The Balance Sheet is to be read in conjunction with the notes to the financial statements.
## DARWIN BUS SERVICE
### STATEMENT OF CHANGES IN EQUITY
For the year ended 30 June 2010

<table>
<thead>
<tr>
<th>NOTE</th>
<th>Equity at 1 July</th>
<th>Comprehensive result</th>
<th>Transactions with owners in their capacity as owners</th>
<th>Equity at 30 June</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 000</td>
<td>$ 000</td>
<td>$ 000</td>
<td>$ 000</td>
</tr>
<tr>
<td>2009-10</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated Funds</td>
<td>9,120</td>
<td>426</td>
<td>-</td>
<td>9,546</td>
</tr>
<tr>
<td>Dividends Paid</td>
<td>-</td>
<td>-</td>
<td>(214)</td>
<td>(214)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>9,120</strong></td>
<td><strong>426</strong></td>
<td><strong>(214)</strong></td>
<td><strong>9,332</strong></td>
</tr>
<tr>
<td>Capital - Transactions with Owners</td>
<td>347</td>
<td>-</td>
<td>-</td>
<td>347</td>
</tr>
<tr>
<td><strong>Total Equity at End of Financial Year</strong></td>
<td>9,467</td>
<td>426</td>
<td>(214)</td>
<td>9,679</td>
</tr>
<tr>
<td>2008-09</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated Funds</td>
<td>8,810</td>
<td>621</td>
<td>-</td>
<td>9,431</td>
</tr>
<tr>
<td>Dividends Paid</td>
<td>-</td>
<td>-</td>
<td>(311)</td>
<td>(311)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>8,810</strong></td>
<td><strong>621</strong></td>
<td><strong>(311)</strong></td>
<td><strong>9,120</strong></td>
</tr>
<tr>
<td>Capital - Transactions with Owners</td>
<td>347</td>
<td>-</td>
<td>-</td>
<td>347</td>
</tr>
<tr>
<td><strong>Total Equity at End of Financial Year</strong></td>
<td>9,157</td>
<td>621</td>
<td>(311)</td>
<td>9,467</td>
</tr>
</tbody>
</table>

This Statement of Changes in Equity is to be read in conjunction with the notes to the financial statements.
## CASH FLOWS FROM OPERATING ACTIVITIES

### Operating Receipts
- Receipts From Sales of Goods And Services: $9,489,000
- Interest Received: $121,000

### Total Operating Receipts: $9,610,000

### Operating Payments
- Payments to Employees: $(4,014,000)
- Payments for Goods and Services: $(4,024,000)
- Income Tax Paid: $(267,000)

### Total Operating Payments: $(8,305,000)

### Net Cash From Operating Activities: $12,000

## CASH FLOWS FROM INVESTING ACTIVITIES

### Investing Receipts
- Proceeds from Asset Sales: $3

### Total Investing Receipts: $88,000

### Investing Payments
- Purchases of Assets: $(947,000)

### Total Investing Payments: $(947,000)

### Net Cash (Used In) Investing Activities: $(859,000)

## CASH FLOWS FROM FINANCING ACTIVITIES

### Financing Payments
- Dividends Paid: $(311,000)

### Total Financing Payments: $(311,000)

### Net Cash (Used In) Financing Activities: $(311,000)

### Net Increase/(Decrease) in Cash Held: $135

### Cash at Beginning of Financial Year: $3,847

### Cash at End of Financial Year: $3,982

The Cash Flow Statement is to be read in conjunction with the notes to the financial statements.
INDEX OF NOTES TO THE FINANCIAL STATEMENTS

1. Objectives and Funding
2. Statement of Significant Accounting Policies

INCOME
3. Gain on Disposal of Assets

EXPENSES
4. Purchases of Goods and Services
5. Income Tax Expense

ASSETS
6. Cash and Deposits
7. Receivables
8. Inventories
9. Property, Plant and Equipment

LIABILITIES
10. Payables

OTHER DISCLOSURES
12. Notes to the Cash Flow Statement
13. Financial Instruments
14. Commitments
15. Contingent Liabilities and Contingent Assets
16. Events Subsequent to Balance Date
17. Write-offs, Postponements and Waivers
1. OBJECTIVES AND FUNDING

Darwin Bus Service has been determined by the Treasurer to be a Government Business Division (GBD) as specified in the Financial Management Act. Unlike general government agencies Darwin Bus Service does not receive direct appropriation for its commercial activities. Instead, operating revenue is primarily generated from the provision of services to the Public Transport Division (PTD) of the Department of Lands and Planning. Together with other contractors, it provides an operational capacity to assist the PTD to meet the community needs for public transport in the greater Darwin area, including the delivery of school and special events bus services.

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

The financial statements have been prepared in accordance with the requirements of the Financial Management Act and related Treasurer’s Directions. The Financial Management Act requires the Darwin Bus Service to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of the financial statements is to include:

(i) a Certification of the Financial Statements;
(ii) a Comprehensive Operating Statement;
(iii) a Balance Sheet;
(iv) a Statement of Changes in Equity;
(v) a Cash Flow Statement; and
(vi) applicable explanatory notes to the financial statements.

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received. As part of the preparation of the financial statements, all intra Agency transactions and balances have been eliminated.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of the Darwin Bus Service financial statements is also consistent with the requirements of Australian Accounting Standards. The effects of all relevant new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated. The Standards and Interpretations and their impacts are:

AASB 101 Presentation of Financial Statements (September 2007), AASB 2007-8 Amendments to Australian Accounting Standards arising from AASB 101, AASB 2007-10 Further Amendments to Australian Accounting Standards arising from AASB 101
2. **STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

This Standard has been revised and introduces a number of terminology changes as well as changes to the structure of the Comprehensive Operating Statement and Statement of Changes in Equity. Other Comprehensive Income is now disclosed in the Comprehensive Operating Statement and the Statement of Changes in Equity discloses owner changes in equity separately from non-owner changes in equity.

*AASB 2009-2 Amendments to Australian Accounting Standards – Improving Disclosures about Financial Instruments*

The Standard amends AASB 7 *Financial Instruments: Disclosures* to require enhanced disclosures about fair value measurements. It establishes a three-level hierarchy for making fair value measurements, requiring those financial instruments measured at fair value in the Balance Sheet to be categorised into levels.

**(b) Australian Accounting Standards and Interpretations Issued but not yet Effective**

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

*AASB 9 Financial Instruments*

This standard simplifies requirements for the classification and measurement of financial assets resulting from Phase 1 of the IASB’s project to replace IAS 39 *Financial instruments: recognition and measurement (AASB 139 Financial Instruments: recognition and measurement)* which becomes effective for annual reporting periods beginning on or after 1 January 2013.

**(c) Central Holding Authority**

The Central Holding Authority is the ‘parent body’ that represents the Government’s ownership interest in Government controlled entities.

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the Government and managed by Agencies on behalf of the Government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to Agencies as well as certain Territory liabilities that are not practical or effective to assign to individual Agencies such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the Darwin Bus Service financial statements.

**(d) Comparatives**

Where necessary, comparative information for the 2008-09 financial year has been reclassified to provide consistency with current year disclosures.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Presentation and Rounding of Amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts of $500 or less being rounded down to zero.

(f) Changes in Accounting Policies

There have been no changes to accounting policies adopted in 2009-10 as a result of management decisions.

(g) Accounting Judgements and Estimates

The preparation of the financial report requires the making of judgements and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements. Notes that include significant judgements and estimates are:

• Employee Benefits – Note 2(t) and Note 11: Non-current liabilities in respect of employee benefits are measured as the present value of estimated future cash outflows based on the appropriate Government bond rate, estimates of future salary and wage levels and employee periods of service.

• Depreciation and Amortisation – Note 2(j), Note 9: Property, Plant and Equipment.

• Financial Instruments – Note 13

(h) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Balance Sheet.
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

(i) Income Recognition

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of goods and services tax (GST). Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

Rendering of Services

Revenue from rendering services is recognised by reference to the stage of completion of the contract. The revenue is recognised when:

• the amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
• it is probable that the economic benefits associated with the transaction will flow to the entity.

Interest Revenue

Interest revenue is recognised as it accrues, taking into account the effective yield on the financial asset.

Disposal of Assets

A gain or loss on disposal of assets is included as a gain or loss on the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed. The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal. Refer also to note 3.

(j) Depreciation and Amortisation Expense

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The estimated useful lives for each class of asset are in accordance with the Treasurer’s Directions and are determined as follows:
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transport Equipment</td>
<td>15 Years</td>
<td>15 Years</td>
</tr>
<tr>
<td>Plant and Equipment</td>
<td>5-10 Years</td>
<td>5-10 Years</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>3-10 Years</td>
<td>3-10 Years</td>
</tr>
</tbody>
</table>

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use.

(k) Taxation

Darwin Bus Service is required to pay income tax on its accounting profit, excluding extraordinary items, at the company tax rate of 30 per cent in accordance with the requirements of the Treasurer’s Directions and the NT Tax Equivalents Scheme.

(l) Cash and Deposits

For the purposes of the Balance Sheet and the Cash Flow Statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash.

(m) Inventories

Inventories include assets held either for sale (general inventories) or for distribution at no or nominal consideration in the ordinary course of business operations.

General inventories are valued at the lower cost and net realisable value, while those held for distribution are carried at the lower of cost and current replacement cost. Cost of inventories includes all costs associated with bringing the inventories to their present location and condition. When inventories are acquired at no or nominal consideration, the cost will be the current replacement cost at date of acquisition.

The cost of inventories are assigned using a mixture of first-in, first out or weighted average cost formula or using specific identification of their individual costs.

Inventory held for distribution are regularly assessed for obsolescence and loss.

(n) Receivables

Receivables include accounts receivable and other receivables and are recognised at fair value less any allowance for impairment losses.

The allowance for impairment losses represents the amount of receivables the Darwin Bus Service estimates are likely to be uncollectible and are considered doubtful. Analyses of the age of the receivables that are past due as at the reporting date are disclosed in an aging schedule under credit risk in Note 13 Financial Instruments. Reconciliation of changes in the allowance accounts is also presented.

Accounts receivable are generally settled within 30 days and other receivables within 30 days.
2.  STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(o)  Property, Plant and Equipment

Acquisitions

All items of property, plant and equipment with a cost, or other value, equal to or greater than $5,000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the $5,000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

Complex Assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

Subsequent Additional Costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the Darwin Bus Service in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and are separately depreciated over their expected useful lives.

(p)  Revaluations and Impairment

Impairment of Assets

An asset is said to be impaired when the asset’s carrying amount exceeds its recoverable amount.

Non-current physical and intangible Darwin Bus Service assets are assessed for indicators of impairment on an annual basis. If an indicator of impairment exists, the Darwin Bus Service determines the asset’s recoverable amount. The asset’s recoverable amount is determined as the higher of the asset’s depreciated replacement cost and fair value less costs to sell. Any amount by which the asset’s carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the Comprehensive Operating Statement unless the asset is carried at a revalued amount. Where the asset is measured at a revalued amount, the impairment loss is offset against the Asset Revaluation Surplus for that class of asset to the extent that an available balance exists in the Asset Revaluation Surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

in the Comprehensive Operating Statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the Asset Revaluation Surplus.

(q) Assets Held for Sale
Assets held for sale consists of those assets which management has determined are available for immediate sale in their present condition, and their sale is highly probably within the next twelve months.

These assets are measured at the lower of the asset’s carrying amount and fair value less costs to sell. These assets are not depreciated. Non-current assets held for sale have been recognised on the face of the financial statements as current assets.

(r) Leased Assets
Leases under which the Darwin Bus Service assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

Finance Leases
Finance leases are capitalised. A leased asset and a lease liability equal to the present value of the minimum lease payments are recognised at the inception of the lease.

Lease payments are allocated between the principal component of the lease liability and the interest expense.

Operating Leases
Operating lease payments made at regular intervals throughout the term are expensed when the payments are due, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property. Lease incentives under an operating lease of a building or office space is recognised as an integral part of the consideration for the use of the leased asset. Lease incentives are to be recognised as a deduction of the lease expenses over the term of the lease.

(s) Payables
Liabilities for accounts payable and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Agency. Accounts payable are normally settled within 30 days.

(t) Employee Benefits
Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries and recreation leave and other
2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

employee benefit liabilities that fall due within twelve months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after twelve months of the reporting date are measured at present value, calculated using the Government long term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave, sick leave and other leave entitlements; and
- other types of employee benefits.

As part of the Financial Management Framework, the Central Holding Authority assumes the long service leave liabilities of Government Agencies, including Darwin Bus Service and as such no long service leave liability is recognised in Darwin Bus Service financial statements.

(u) Superannuation

Employees’ superannuation entitlements are provided through the:

- NT Government and Public Authorities Superannuation Scheme (NTGPASS);
- Commonwealth Superannuation Scheme (CSS); or
- non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The Darwin Bus Service makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee nominated schemes. Superannuation liabilities related to government superannuation schemes are held by the Central Holding Authority and as such are not recognised in Darwin Bus Service financial statements.

(v) Dividend

Darwin Bus Service is required to remit a dividend in accordance with the Northern Territory Government’s dividend policy which is 50 per cent of net profit after tax.

(w) Commitments

Disclosures in relation to capital and other commitments, including lease commitments are shown at note 14 and are consistent with the requirements contained in AASB 101, AASB 116 and AASB 117.

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured.
3. **GAIN ON DISPOSAL OF ASSETS**

Net proceeds from the disposal of non-current assets | 88 | 122
---|---|---
Less: Carrying value of non-current assets disposed | - | (10)
Gain on the disposal of non-current assets | 88 | 112

4. **PURCHASES OF GOODS AND SERVICES**

The net surplus has been arrived at after charging the following expenses:

**Goods and Services Expenses:**

- Fleet Operating Expenses comprising
  - Repairs and Maintenance | 1,129 | 888
  - Fuel | 926 | 1,023
  - Other | 34 | 29
- Corporate Support by external agencies | 148 | 151
- Consultants (1) | 46 | 7
- Audit Fees | 23 | 14
- Training and Study | 22 | 9
- Legal Expenses (3) | 13 | -
- Official Duty Fares | 2 | 1
- Recruitment (2) | 1 | 2
- Travelling Allowance | 1 | 1

(1) Includes marketing, promotion and IT consultants.
(2) Includes recruitment related advertising costs.
(3) Includes legal fees, claim and settlement costs

5. **INCOME TAX EXPENSE**

The prima facie income tax expense on pre-tax accounting surplus from operations reconciles to the income tax expense in the financial statement as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net surplus before income tax</td>
<td>609</td>
<td>888</td>
</tr>
<tr>
<td>Income tax expense calculated at 30%</td>
<td>183</td>
<td>267</td>
</tr>
<tr>
<td><strong>Total Income Tax Expense</strong></td>
<td><strong>183</strong></td>
<td><strong>267</strong></td>
</tr>
</tbody>
</table>

6. **CASH AND DEPOSITS**

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on Hand</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>Cash at Bank</td>
<td>3,980</td>
<td>3,845</td>
</tr>
<tr>
<td><strong>Total Cash and Deposits</strong></td>
<td><strong>3,982</strong></td>
<td><strong>3,847</strong></td>
</tr>
</tbody>
</table>
7. RECEIVABLES
   Current
   Accounts Receivable 372 692
   Interest Receivables 13 9
   GST Receivables 11 53
   Other Receivables 28 23
   Total Receivables 424 777

8. INVENTORIES
   General Inventories
   At Cost 456 491
   Total Inventories 456 491

9. PROPERTY, PLANT AND EQUIPMENT
   Transport Vehicles (Buses)
   At Fair Value 13,903 13,274
   Less: Accumulated Depreciation (7,898) (7,400)
   6,005 5,874

   Plant and Equipment
   At Fair Value 849 876
   Less: Accumulated Depreciation (821) (802)
   28 74

   Computer Equipment and Software
   At Capitalised Cost 18 53
   Less: Accumulated Depreciation (18) (53)
   - -

   Total Property, Plant and Equipment 6,033 5,948

Impairment of Property, Plant and Equipment
Darwin Bus Service property, plant and equipment assets were assessed for impairment as at 30 June 2010. No impairment adjustments were required as a result of this review.
9. PROPERTY, PLANT AND EQUIPMENT (Continued)

2010 Property, Plant and Equipment Reconciliations

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2009-10 is set out below:

<table>
<thead>
<tr>
<th></th>
<th>Transport Vehicle (Buses) $'000</th>
<th>Plant and Equipment $'000</th>
<th>Total $'000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Carrying Amount as at 1 July 2009</strong></td>
<td>5,874</td>
<td>74</td>
<td>5,948</td>
</tr>
<tr>
<td>Additions</td>
<td>947</td>
<td>-</td>
<td>947</td>
</tr>
<tr>
<td>Disposals</td>
<td>(346)</td>
<td>-</td>
<td>(346)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(842)</td>
<td>(20)</td>
<td>(862)</td>
</tr>
<tr>
<td>Additions/(Disposals) from Asset Transfers</td>
<td>26</td>
<td>(26)</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation Written Back on Disposals</td>
<td>346</td>
<td>-</td>
<td>346</td>
</tr>
<tr>
<td><strong>Carrying Amount as at 30 June 2010</strong></td>
<td><strong>6,005</strong></td>
<td><strong>28</strong></td>
<td><strong>6,033</strong></td>
</tr>
</tbody>
</table>

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2008-09 is set out below:

<table>
<thead>
<tr>
<th></th>
<th>Transport Vehicle (Buses) $'000</th>
<th>Plant and Equipment $'000</th>
<th>Total $'000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Carrying Amount as at 1 July 2008</strong></td>
<td>5,332</td>
<td>32</td>
<td>5,364</td>
</tr>
<tr>
<td>Additions</td>
<td>1,424</td>
<td>41</td>
<td>1,465</td>
</tr>
<tr>
<td>Disposals</td>
<td>(591)</td>
<td>-</td>
<td>(591)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(872)</td>
<td>1</td>
<td>(871)</td>
</tr>
<tr>
<td>Depreciation Written Back on Disposals</td>
<td>581</td>
<td>-</td>
<td>581</td>
</tr>
<tr>
<td><strong>Carrying Amount as at 30 June 2009</strong></td>
<td><strong>5,874</strong></td>
<td><strong>74</strong></td>
<td><strong>5,948</strong></td>
</tr>
</tbody>
</table>
## 10. PAYABLES

<table>
<thead>
<tr>
<th></th>
<th>2010 $'000</th>
<th>2009 $'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>27</td>
<td>113</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>188</td>
<td>250</td>
</tr>
<tr>
<td><strong>Total Payables</strong></td>
<td><strong>215</strong></td>
<td><strong>363</strong></td>
</tr>
</tbody>
</table>

## 11. PROVISIONS

### Current

*Employee Benefits*
- Recreation Leave: 269, 258
- Leave Loading: 57, 55
- Other Employee Benefits: 94, 161

*Other Current Provisions*
- Income Tax: 183, 267
- Dividend: 214, 311

**Total Current Provisions:**
- 817, 1,052

### Non-Current

*Employee Benefits*
- Recreation Leave: 223, 190
- Other Employee Benefits: - , 8

**Total Non-Current Provisions:**
- 223, 198

**Total Provisions:**
- 1,040, 1,250

The Agency employed 58 employees as at 30 June 2010 (57 employees as at 30 June 2009).
12. NOTES TO THE CASH FLOW STATEMENT

Reconciliation of Cash

The total of Agency Cash and Deposits of $3,982,000 recorded in the Balance Sheet is consistent with that recorded as ‘cash’ in the Cash Flow Statement.

Reconciliation of Net Surplus to Net Cash From Operating Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>2010 $’000</th>
<th>2009 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Surplus</td>
<td>426</td>
<td>621</td>
</tr>
<tr>
<td>Non-Cash Items:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and Amortisation</td>
<td>862</td>
<td>871</td>
</tr>
<tr>
<td>Gain on Disposal of Assets</td>
<td>(88)</td>
<td>(112)</td>
</tr>
<tr>
<td>Changes in Assets and Liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Decrease/(Increase) in Receivables</td>
<td>352</td>
<td>12</td>
</tr>
<tr>
<td>Decrease/(Increase) in Inventories</td>
<td>36</td>
<td>(119)</td>
</tr>
<tr>
<td>Decrease/(Increase) in Prepayments</td>
<td>(22)</td>
<td>(5)</td>
</tr>
<tr>
<td>(Decrease)/Increase in Payables</td>
<td>148</td>
<td>49</td>
</tr>
<tr>
<td>(Decrease)/Increase in Provision for Employee Benefits</td>
<td>46</td>
<td>142</td>
</tr>
<tr>
<td>(Decrease)/Increase in Income Tax Liabilities</td>
<td>(159)</td>
<td>83</td>
</tr>
<tr>
<td>Net Cash From Operating Activities</td>
<td>1,305</td>
<td>1,542</td>
</tr>
</tbody>
</table>

13. FINANCIAL INSTRUMENTS

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments held by the Darwin Bus Service include cash and deposits, receivables and payables. The Darwin Bus Service has limited exposure to financial risks as discussed below.

(a) Categorisation of Financial Instruments

The carrying amounts of the Darwin Bus Service financial assets and liabilities by category are disclosed in the table below.

<table>
<thead>
<tr>
<th>Description</th>
<th>2010 $’000</th>
<th>2009 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and deposits</td>
<td>3,982</td>
<td>3,847</td>
</tr>
<tr>
<td>Loans and receivables</td>
<td>424</td>
<td>777</td>
</tr>
<tr>
<td>Financial Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortised Cost:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>215</td>
<td>363</td>
</tr>
</tbody>
</table>
13. FINANCIAL INSTRUMENTS (Continued)

(b) Credit Risk

Darwin Bus Service has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, Darwin Bus Service has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the Darwin Bus Service’s maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Receivables

Receivable balances are monitored on an ongoing basis to ensure that exposure to bad debts is not significant. A reconciliation and aging analysis of receivables is presented below.

<table>
<thead>
<tr>
<th></th>
<th>Aging of Receivables $000</th>
<th>Aging of Impaired Receivables $000</th>
<th>Net Receivables $000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2009-10</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Not Overdue</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Overdue for less than 30 Days</td>
<td>372</td>
<td>-</td>
<td>372</td>
</tr>
<tr>
<td>Overdue for 30 to 60 Days</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Overdue for more than 60 Days</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>372</td>
<td>-</td>
<td>372</td>
</tr>
<tr>
<td><strong>2008-09</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Not Overdue</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Overdue for less than 30 Days</td>
<td>692</td>
<td>-</td>
<td>692</td>
</tr>
<tr>
<td>Overdue for 30 to 60 Days</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Overdue for more than 60 Days</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>692</td>
<td>-</td>
<td>692</td>
</tr>
</tbody>
</table>

(c) Liquidity risk

Liquidity risk is the risk that Darwin Bus Service will not be able to meet its financial obligations as they fall due. The Darwin Bus Service’s approach to managing liquidity is to ensure that it will always have sufficient liquidity to meet its liabilities when they fall due.

The following tables detail Darwin Bus Service’s remaining contractual maturity for its financial assets and liabilities. It should be noted that these values are undiscounted, and consequently totals may not reconcile to the carrying amounts presented in the Balance Sheet.
13. FINANCIAL INSTRUMENTS (Continued)

2010 Maturity analysis for financial assets & liabilities

<table>
<thead>
<tr>
<th>Fixed Interest Rate</th>
<th>Total Weighted Average</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>%</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Assets</td>
<td></td>
</tr>
<tr>
<td>Cash and deposits</td>
<td>4.25</td>
</tr>
<tr>
<td>Receivables</td>
<td>424</td>
</tr>
<tr>
<td><strong>Total Financial Assets:</strong></td>
<td><strong>4,406</strong></td>
</tr>
<tr>
<td>Liabilities</td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>215</td>
</tr>
<tr>
<td><strong>Total Financial Liabilities:</strong></td>
<td><strong>215</strong></td>
</tr>
</tbody>
</table>

2009 Maturity analysis for financial assets & liabilities

<table>
<thead>
<tr>
<th>Fixed Interest Rate</th>
<th>Total Weighted Average</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>%</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Assets</td>
<td></td>
</tr>
<tr>
<td>Cash and deposits</td>
<td>2.75</td>
</tr>
<tr>
<td>Receivables</td>
<td>777</td>
</tr>
<tr>
<td><strong>Total Financial Assets:</strong></td>
<td><strong>4,624</strong></td>
</tr>
<tr>
<td>Liabilities</td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>363</td>
</tr>
<tr>
<td><strong>Total Financial Liabilities:</strong></td>
<td><strong>363</strong></td>
</tr>
</tbody>
</table>
Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

i). Interest Rate Risk

The primary market risk that Darwin Bus Service is likely to be exposed to is interest rate risk. Darwin Bus Service has exposure to interest rate risk.

The entity’s operating account earns monthly interest at a variable rate (Reserve Bank of Australia’s official cash rate). Negative balances without overdraft facilities or prior arrangement with NT Treasury Corporation will be charged the overdraft rate applied to the Government Bank Account by the Westpac Banking Corporation.

Market Sensitivity Analysis

Changes in the variable rates of 100 basis points (1 per cent) at reporting date would have the following effect on Darwin Bus Service’s profit or loss and equity.

<table>
<thead>
<tr>
<th></th>
<th>Profit or Loss and Equity</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>100 basis points increase</td>
</tr>
<tr>
<td></td>
<td>$’000</td>
</tr>
<tr>
<td>30 June 2010</td>
<td></td>
</tr>
<tr>
<td>Financial assets – cash at bank</td>
<td>40</td>
</tr>
<tr>
<td><strong>Net Sensitivity:</strong></td>
<td><strong>40</strong></td>
</tr>
<tr>
<td>30 June 2009</td>
<td></td>
</tr>
<tr>
<td>Financial assets – cash at bank</td>
<td>38</td>
</tr>
<tr>
<td><strong>Net Sensitivity:</strong></td>
<td><strong>38</strong></td>
</tr>
</tbody>
</table>

ii). Price Risk

The Darwin Bus Service is not exposed to price risk as Darwin Bus Service does not hold units in unit trusts.

iii). Currency Risk

The Darwin Bus Service is not exposed to currency risk as Darwin Bus Service does not hold borrowings denominated in foreign currencies or transactional currency exposures arising from purchases in a foreign currency.
13. FINANCIAL INSTRUMENTS (Continued)

(e) Net Fair Value

The fair value of financial instruments is estimated using various methods. These methods are classified into the following levels:

Level 1 – fair value is calculated using quoted prices in active markets. Instruments whose carrying amount is deemed to be equal to its fair value qualify for this level of classification.

Level 2 – to be used for those instruments that cannot be classified as either Level 1 or Level 3.

Level 3 – fair value is estimated using inputs other than quoted market data, for example, net present value.

<table>
<thead>
<tr>
<th>2010</th>
<th>Total Carrying Amount</th>
<th>Net Fair Value Level 1</th>
<th>Net Fair Value Level 2</th>
<th>Net Fair Value Level 3</th>
<th>Net Fair Value Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
</tr>
<tr>
<td>Financial Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Deposits</td>
<td>3,982</td>
<td>3,982</td>
<td>-</td>
<td>-</td>
<td>3,982</td>
</tr>
<tr>
<td>Receivables</td>
<td>424</td>
<td>424</td>
<td>-</td>
<td>-</td>
<td>424</td>
</tr>
<tr>
<td>Financial Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>215</td>
<td>215</td>
<td>-</td>
<td>-</td>
<td>215</td>
</tr>
<tr>
<td>Total Financial Liabilities:</td>
<td>215</td>
<td>215</td>
<td>-</td>
<td>-</td>
<td>215</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2009</th>
<th>Total Carrying Amount</th>
<th>Net Fair Value Level 1</th>
<th>Net Fair Value Level 2</th>
<th>Net Fair Value Level 3</th>
<th>Net Fair Value Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
<td>$’000</td>
</tr>
<tr>
<td>Financial Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Deposits</td>
<td>3,847</td>
<td>3,847</td>
<td>-</td>
<td>-</td>
<td>3,847</td>
</tr>
<tr>
<td>Receivables</td>
<td>777</td>
<td>777</td>
<td>-</td>
<td>-</td>
<td>777</td>
</tr>
<tr>
<td>Total Financial Assets:</td>
<td>4,624</td>
<td>4,624</td>
<td>-</td>
<td>-</td>
<td>4,624</td>
</tr>
<tr>
<td>Financial Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>363</td>
<td>363</td>
<td>-</td>
<td>-</td>
<td>363</td>
</tr>
<tr>
<td>Total Financial Liabilities:</td>
<td>363</td>
<td>363</td>
<td>-</td>
<td>-</td>
<td>363</td>
</tr>
</tbody>
</table>

The net fair value of financial assets being cash and deposits and receivables are based on unadjusted quoted prices in active markets for identical assets. The net fair value of financial liabilities being payables is based on unadjusted quoted prices in active markets for identical liabilities.
14. COMMITMENTS

(i) Capital Expenditure Commitments
Darwin Bus Service had the following capital expenditure commitments at 30 June 2010
Within one year 1,495 922
Later than one year and not later than five years 475 2,200

Capital Expenditure commitments represent the contracted arrangements to undertake the programmed replacement of the fleet.

15. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

(a) Contingent liabilities
Darwin Bus Service has entered into agreements which contain indemnity clauses. The contingent liabilities arising from the indemnities are unquantifiable, but expected to be immaterial. However, for all the events that would give rise to the liabilities, the entity has comprehensive risk management procedures in place.

(b) Contingent assets
Darwin Bus Service had no contingent assets at 30 June 2010 or 30 June 2009.

16. EVENTS SUBSEQUENT TO BALANCE DATE

No events have arisen between the end of the financial year and the date of this report that require adjustment to, or disclosure in these financial statements.

17. WRITE-OFFS, POSTPONEMENTS AND WAIVERS

Darwin Bus Service had no write offs, postponements or waivers in 2009-10 and 2008-09.
APPENDICES

HOW TO CONTACT US
Legislation and Administrative Responsibilities

The Department administers a range of legislation. The responsible minister is the Minister for Lands and Planning and Minister for Transport, the Honourable Gerry McCarthy MLA.

<table>
<thead>
<tr>
<th>Ministerial Portfolio</th>
<th>Act</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minister for Lands and Planning</td>
<td>Aboriginal land.</td>
</tr>
<tr>
<td></td>
<td>Architects.</td>
</tr>
<tr>
<td></td>
<td>Building.</td>
</tr>
<tr>
<td></td>
<td>Construction Industry Long Service Leave and Benefits.</td>
</tr>
<tr>
<td></td>
<td>Control of Roads (Part IV).</td>
</tr>
<tr>
<td></td>
<td>Crown Lands (except section 79).</td>
</tr>
<tr>
<td></td>
<td>Crown Lands Freehold (Conversion from Crown Leasehold).</td>
</tr>
<tr>
<td></td>
<td>Electrical Workers and Contractors.</td>
</tr>
<tr>
<td></td>
<td>Lands Acquisition.</td>
</tr>
<tr>
<td></td>
<td>Lands Acquisition (Pastoral leases).</td>
</tr>
<tr>
<td></td>
<td>Licensed Surveyors.</td>
</tr>
<tr>
<td></td>
<td>Miscellaneous Acts Amendment (Aboriginal Community Living Areas).</td>
</tr>
<tr>
<td></td>
<td>Pastoral Land (Aboriginal Community Living Areas).</td>
</tr>
<tr>
<td></td>
<td>Palmerston Development Authority Act Repeal.</td>
</tr>
<tr>
<td></td>
<td>Place Names.</td>
</tr>
<tr>
<td></td>
<td>Planning.</td>
</tr>
<tr>
<td></td>
<td>Plumbers and Drainers Licensing.</td>
</tr>
<tr>
<td></td>
<td>Plumbers and Drainers Licensing (Validation).</td>
</tr>
<tr>
<td></td>
<td>Special Purposes Leases.</td>
</tr>
<tr>
<td></td>
<td>Valuation of Land.</td>
</tr>
<tr>
<td>Minister for Transport</td>
<td>Aerodromes Act Repeal.</td>
</tr>
<tr>
<td></td>
<td>Commercial Passenger (Road) Transport.</td>
</tr>
<tr>
<td></td>
<td>Control of Roads (except Part IV).</td>
</tr>
<tr>
<td></td>
<td>Marine.</td>
</tr>
<tr>
<td></td>
<td>Marine Pollution.</td>
</tr>
<tr>
<td></td>
<td>Motor Vehicles (except Part V).</td>
</tr>
<tr>
<td></td>
<td>Northern Territory Rail Safety.</td>
</tr>
<tr>
<td></td>
<td>Petroleum Products Subsidy.</td>
</tr>
<tr>
<td></td>
<td>Public Transport (Passenger Safety).</td>
</tr>
<tr>
<td></td>
<td>Road Transport Reform (Vehicles and Traffic) (Northern Territory).</td>
</tr>
<tr>
<td></td>
<td>Traffic.</td>
</tr>
</tbody>
</table>
New or Amended Legislation for 2009-2010

The Department’s legislation activity during the reporting period was focussed on the lands and planning and transport portfolios.

Lands and Planning

The Plumber and Drainers Licensing Amendment Act 2009 was introduced in Parliament on 10 June 2009. Passage occurred on 19 August 2009 and it commenced on 14 October 2009. The legislation confirmed by declaration the application of the parent Act since 1 January 2001. This was when the Water Supply and Sewerage Act was repealed. The Plumbers and Drainers Licensing Act applied to areas declared under the Water Supply and Sewerage Act. The Plumbers and Drainers Licensing Act now applies to Plumbing Licence Areas declared under the Act.

The Building Legislation Amendment Act 2010 was introduced in Parliament on urgency on 8 June 2010. Passage occurred on 18 June 2010. It is anticipated that the Act will commence in August 2010. The legislation addressed a deficiency in the Building Act and Regulations that became evident with the failure of several builders leaving partially completed houses. An impasse arose because the building certification process could not be completed, due to builders being unable to make declarations to allow the issue of an occupancy permit. The legislation made provision for an exemption certificate to be issued under these circumstances.

Transport

The Traffic Amendment Regulations 2009 began on 2 September 2009. It updated the list of prohibited drugs for the purposes of drug driving offences.

The Rail Safety Act 2010 was passed on 25 February 2010 to deliver the Northern Territory’s commitment to the COAG reform for national harmonisation of rail safety regulation.

The Traffic Amendment (Parking Penalties) Regulations 2010 were commenced on 19 May 2010. It delivered on the DCC’s request to the NTG to increase the general parking penalty.

The Motor Vehicles (Fees and Charges) Amendment Regulations 2010 were made on 30 June 2010, to allow the national heavy vehicle charges annual adjustment of 4.2 per cent to commence on 1 July 2010.

The Department advanced the Control of Roads Act legislative review. The aim is to modernise the legislation to improve road management, and administration of the road network.

Statutory Boards and Authorities

A ‘statutory body’ is a body (whether incorporated or not) established by a law of the Northern Territory for a purpose. The Assembly Members and Statutory Officers (Remuneration and Other Entitlements) Act governs how remuneration and other entitlements of members of statutory bodies is determined.
Building Advisory Committee

The Building Advisory Committee is a statutory body under section 9(1) of the Building Act. The committee advises the minister on appropriate technical standards and matters arising from administration of the Act. The committee accredits building products, construction methods, design and component systems.

Members at 30 June 2010 were:

Chair: Mr Steven Ehrlich.
Deputy Chair: Mr Peter Russell.
Members: Mr Fabio Finocchiaro.
Mr Paul Nowland.
Mr Gerry Gibson.
Mr Robert Foote.
Mr Grant O’Callaghan.
Mr Bryan Winslade.
Registrar: Ms Anne Hammond.

Building Appeals Board

The Building Appeals Board was established under section 17(1) of the Building Act to determine and decide on:

• Modifications to the applications of building regulations with regard to specific building work.
• Appeals by owners or their agents against decisions of a building certifier.
• Appeals by the director against the decision of a building certifier.
• Appeals against decisions of the director.

Members at 30 June 2010 were:

Chair: Mr John Brears.
Deputy Chair: Mr Colin Browne.
Members: Mr Fabio Finocchiaro.
Mr Craig Leslie.
Mr Daniel Bree.
Mr Allan Oates.
Mr Dehne Tynan.
Mr Andy Matthewson.
Registrar: Ms Anne Hammond.
**Building Practitioners Board**

The Building Practitioners Board was established under the *Building Act* to ensure that qualifications and performance of building practitioners match their responsibilities under the Act.

The Northern Territory’s building control system is supported by private sector certification. Building practitioners are responsible for certifying, within their respective level of registration, that building works are designed and constructed in accordance with the *Building Act*, the Building Code of Australia, and associated Australian Standards. Building practitioners must be registered with the Building Practitioners Board.

Members at 30 June 2010 were:

**Chair:** Mr Barry Chambers.

**Deputy Chair:** Ms Penny Whinney-Houghton.

**Members:**
- Mr Robert Cox.
- Mr John Stewart.
- Mr Craig Leslie.
- Mr Brendan Meney.
- Mr Paul Nowland.
- Mr Bede Rodeghiero.
- Mr Peter Naylor.

**Registrar:** Ms Vicki Goudie.

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**Commercial Passenger Vehicle Board**

The Commercial Passenger Vehicle Board is a statutory body under the *Commercial Passenger (Road) Transport Act*. The board provides advice to the minister on all matters relating to commercial passenger vehicles.

Members at 30 June 2010 were:

**Chair:** Mr Chris Bigg.

**Members:**
- Mrs Mary Johnson.
- Dr Siva Ram Vemuri.
- Ms Dianne Daniels.
- Mr Aaron Blasch.
- Mr Gerry Copeland.
- Mr Nicholas Papandonakis.

**Executive Officer:** Ms Glenda Thornton.
Community Living Areas Tribunal

The Community Living Areas Tribunal is constituted under part 8 of the Pastoral Land Act as an independent body to consider and make recommendations to the minister on applications for the excision of Aboriginal community living areas from pastoral leases.

Applications are referred to the tribunal by the minister, who appoints two members. One of the members is selected from nominations provided by the Northern Territory Cattlemen’s Association, and the other from nominations provided by the relevant land council. The two members, and chair or deputy chair, comprise the tribunal for the purpose of hearing a particular matter.

Members at 30 June 2010 were:

Chair: Mr Hugh Bradley.
Deputy Chair: Ms Raelene Webb.
Action Officer: Ms Christine West.

Development Consent Authority

The DCA was established under the Planning Act and is made up of seven divisions in Alice Springs, Batchelor, Darwin, Katherine, Litchfield, Palmerston and Tennant Creek.

Each division of the authority is constituted by the chair and four members. The relevant local government body provides nominations to the minister for two members, and an alternate member, for those two members for each division. The other members are appointed directly by the minister and the minister may also appoint a division member to be deputy chair for the division. Should a direct appointment of the minister be absent from a meeting, the chair may appoint a member of another division to attend in their place.

The DCA determines development applications under the Planning Act and NT Planning Scheme, and conducts hearings into other matters as requested by the minister under the provisions of the Act.

The minister may direct the DCA generally under section 85(1) of the Planning Act. No directions were given under this provision in 2009-2010.

Under section 85(3) of the Planning Act the minister may direct the authority that he or she is the consent authority in relation to a particular development application. No directions were given under this provision during 2009-2010.

The Authority held 79 meetings during 2009-2010 and conducted 34 public hearings on behalf of the minister.
Members at 30 June 2010 were:

**Chair:** Mr Peter McQueen.

**Alice Springs:** Mr John McBride.
  - Ms Libby Prell.
  - Mr Brendan Heenan.
  - Ms Sandy Taylor.
  - Ms Melanie van Haaren (alternate for Brendan Heenan and Sandy Taylor).

**Batchelor:** Mr Richard Luxton.
  - Mr Bruce Jones.
  - Mr Andrew Turner.
  - Ms Linda Douglas (alternate for Bruce Jones and Andrew Turner).

**Darwin:** Mr Grant Tambling.
  - Mr David Hibbert.
  - Mr Robert Elix.
  - Ms Heather Sjoberg.
  - Mr Garry Lambert (alternate for Robert Elix and Heather Sjoberg).

**Katherine:** Mr Ian Palmer.
  - Mr Barry Densley.
  - Ms Anne Shepherd.
  - Ms Jodie Locke.
  - Mr Trevor Ford (alternate for Anne Shepherd and Jodie Locke).

**Litchfield:** Mr Richard Luxton.
  - Mr Keith Aitken.
  - Ms Mary Walshe.
  - Mr Michael Bowman.
  - Ms Plaxy Purich (alternate for Mary Walshe and Michael Bowman).

**Palmerston:** Mr Steve Ward.
  - Mr Jeffrey Porter.
  - Mr Graeme Chin.
  - Ms Susan McKinnon.
  - Mr Brendan Cabry (alternate for Graeme Chin and Susan McKinnon).

**Tennant Creek:** Mr Ray Wallis.
  - Mr Hal Ruger.
  - Mr William Boulter.
  - Ms Barbara Shaw (alternate for William Boulter and Hal Ruger).
  - (one vacancy)

**Secretary:** Ms Margaret Macintyre.
**Land and Valuation Review Tribunal**

The Land and Valuation Review Tribunal is established under section 21 of the *Valuation of Land Act*. The tribunal reviews any decision of a Valuation Board of Review referred by an objector who is dissatisfied with the board’s decision.

Under the *Crown Lands Act*, the tribunal can review a decision of the minister or the Valuer-General on an objection to a reappraisal of lease rent, an assessment of compensation for improvements on land, or a determination to forfeit a lease of Crown lands. The tribunal can also review a decision of the minister or the Valuer-General under the *Special Purposes Leases Act*.

As required by the Act, the President and all members of the tribunal are judges of the Supreme Court.

Members at 30 June 2010 were:

**Chair:** Hon Brian Martin  
(Chief Justice, Supreme Court of the Northern Territory).

**Members:** Hon Justice Dean Mildren QC.  
Hon Justice Trevor Riley QC.  
Hon Justice Stephen Southwood.

**Registrar:** Ms Margaret Rischbieth.

**Northern Territory Architects Board**

The Northern Territory Architects Board is constituted under the *Architects Act* to authorise or refuse the registration of an applicant (subject to conditions) as an architect, an architectural partnership, or an architectural company. It regulates the practice of architecture in the Northern Territory and ensures the general community can rely on the fact that persons using the title ‘architect’ are qualified to perform their professional role.

Members at 30 June 2010 were:

**Chair:** Mr Ross Finocchiaro.

**Deputy Chair:** Mr Richard Layton.

**Members:** Ms Lynette Bennett.  
Mr Bertram Birk.  
Mr Robert Cova.

**Registrar:** Ms Christine West.
Northern Territory Land Corporation

In accordance with the *Northern Territory Land Act*, the Northern Territory Land Corporation acquires, manages and disposes of real property.

The corporation is not an Agency within the meaning and for the purposes of the *Financial Management Act*.

Members at 30 June 2010 were:

**Chair:** Mr Peter Blake.

**Deputy Chair:** Vacant.

**Members:**
- Mr Chris Bigg.
- Mr Bill Goedegebure.
- Mr John Pinney.
- Mr David Ritchie.

**Action Officer:** Ms Grace Thorpe.

Northern Territory Plumbers and Drainers Licensing Board

The Plumbers and Drainers Licensing Board is a statutory authority established under section 5 of the *Plumbers and Drainers Licensing Act*. It is responsible for issuing advanced tradesman licences, journeyman registration cards and reciprocity certificates.

The board administers the *Plumbers and Drainers Licensing Act* and ensures only qualified persons obtain licences, registration cards and certificates. It is also responsible for assessing and maintaining standards of workmanship, and protecting consumers by investigating complaints, and where appropriate, taking disciplinary action.

The board fulfils its role by functioning in conjunction with other authorities that, under their respective legislation, require authorised plumbing and drainage works to be carried out by licensed tradesmen.

Members at 30 June 2010 were:

**Chair:** Mr Graeme Wigg.

**Deputy Chair:** Mr John Maclean.

**Members:**
- Mr Rodney Cryer.
- Mr Armando Padovan.
- Mr Peter Rintel.

**Registrar:** Ms Anne Hammond.
Place Names Committee for the Northern Territory

The Place Names Committee is established under section 5 of the Place Names Act to make recommendations to the Minister on the naming of places (streets, roads, suburbs, localities and natural features).

Members at 30 June 2010 were:

- **Chair:** Dr Michelle Dewar
- **Members:**
  - Mr Garry West—Surveyor-General.
  - Alderman Allan Mitchell.
  - Mrs Toni Tapp Coutts.
- **Action Officer:** Mr Stuart Duncan.

Surveyors Board of the Northern Territory

The Surveyors Board is a statutory body under part III of the Licensed Surveyors Act.

The board’s purpose is to provide for the registration of land boundary surveyors and regulation of the practice of land boundary surveying in the Northern Territory.

Members at 30 June 2010 were:

- **Chair:** Mr Garry West.
- **Members:**
  - Mr Gregory Leach.
  - Mr Robert Sarib.
  - Mr Roland Maddocks.
  - Mr Aleksander Bakunowicz.
- **Secretary:** Mr David Jeffery.
Valuation Board of Review

The Valuation Board of Review is constituted under the Valuation of Land Act to review objections to valuations made under the provisions of the Act, usually for rating purposes. Sections 20B—20F of the Valuation of Land Act provide for the establishment by ministerial appointment of a Valuation Board of Review Panel.

Members at 30 June 2010 were:

**Chair:** Mr Michael McDermott.

**Deputy Chair:** Mr John Gleeson.

**Members:**
- Mr Nikolai Christup.
- Mr David Francis.
- Mr Douglas Fraser.
- Mr Martin Gore.
- Mr Bill Linkson.
- Mr Ross Copland.
- Mr Tony West.
- Mr Trevor Dalton.

**Action Officer:** Ms Christine West.

NT Build

NT Build is a NTG appointed statutory corporation created by the Construction Industry Long Service Leave and Benefits Act. The organisation administers long service leave and long service leave benefits to Territory construction workers.

Members at 30 June 2010 were:

**Chair:** Mr Barry Chambers.

**Members:**
- Mr Graham Kemp.
- Mr Dick Guit.
- Mr Trevor Gauld.
- Mr Tony Stubbin.
- Mr Mick Huddy.
## Glossary

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>A/</td>
<td>Acting</td>
</tr>
<tr>
<td>ABS</td>
<td>Australian Bureau of Statistics</td>
</tr>
<tr>
<td>ATC</td>
<td>Australian Transport Council</td>
</tr>
<tr>
<td>ATSI</td>
<td>Aboriginal and Torres Strait Islander</td>
</tr>
<tr>
<td>AZRI</td>
<td>Arid Zone Research Institute</td>
</tr>
<tr>
<td>CBD</td>
<td>Central Business District</td>
</tr>
<tr>
<td>CCC</td>
<td>Corporate Credit Card</td>
</tr>
<tr>
<td>CE</td>
<td>Chief Executive</td>
</tr>
<tr>
<td>COAG</td>
<td>Council of Australian Governments</td>
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<tr>
<td>CPA</td>
<td>Certified Practicing Accountant</td>
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<tr>
<td>CPV</td>
<td>Commercial Passenger Vehicle</td>
</tr>
<tr>
<td>CRM</td>
<td>Customer Relationship Management</td>
</tr>
<tr>
<td>DBE</td>
<td>Department of Business and Employment</td>
</tr>
<tr>
<td>DCA</td>
<td>Development Consent Authority</td>
</tr>
<tr>
<td>DCC</td>
<td>Darwin City Council</td>
</tr>
<tr>
<td>DCI</td>
<td>Department of Construction and Infrastructure</td>
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<tr>
<td>DET</td>
<td>Department of Education and Training</td>
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<tr>
<td>DPI</td>
<td>(former) Department of Planning and Infrastructure</td>
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<tr>
<td>EAP</td>
<td>Employee Assistance Program</td>
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<tr>
<td>ELT</td>
<td>Executive Leadership Team</td>
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<tr>
<td>FaHCSIA</td>
<td>Department of Housing, Families, Community Services and Indigenous Affairs</td>
</tr>
<tr>
<td>FOI</td>
<td>Freedom of Information</td>
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<tr>
<td>GNSS</td>
<td>Global Navigation Satellite System</td>
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<tr>
<td>HR</td>
<td>Human Resources</td>
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<tr>
<td>ICT</td>
<td>Information and Communications Technology</td>
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<tr>
<td>ISC</td>
<td>Information Steering Committee</td>
</tr>
<tr>
<td>MLA</td>
<td>Member of the Legislative Assembly</td>
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<tr>
<td>MOVERS</td>
<td>Motor vehicle registration and driver registration system</td>
</tr>
<tr>
<td>MVR</td>
<td>Motor Vehicle Registry</td>
</tr>
<tr>
<td>NRETAS</td>
<td>Department of Natural Resources, Environment, the Arts and Sport</td>
</tr>
<tr>
<td>NTG</td>
<td>Northern Territory Government</td>
</tr>
<tr>
<td>NTIS</td>
<td>Northern Territory Land Information System</td>
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<tr>
<td>NTPS</td>
<td>Northern Territory Public Sector</td>
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<tr>
<td>OH&amp;S</td>
<td>Occupational Health &amp; Safety</td>
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<tr>
<td>SLAP</td>
<td>Serviced Land Available Program</td>
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<tr>
<td>TRIM</td>
<td>Tower Records Information Management</td>
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<tr>
<td>TRIPS</td>
<td>Travel Request Information Processing System</td>
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<tr>
<td>WCMS</td>
<td>Web Content Management System</td>
</tr>
<tr>
<td>WILS</td>
<td>Work Integrated Learning Scholarship</td>
</tr>
<tr>
<td>WOG</td>
<td>Whole-of-Government</td>
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</table>
How to Contact Us

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Facsimile +61 8 8924 7044

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NT Government Centre, 5 First Street
Katherine, Northern Territory, Australia.

Nhulunbuy Regional Office
Lot 43, John Flynn Drive, Nhulunbuy,
Northern Territory, Australia.

Tennant Creek Regional Office
33 Leichhardt Street, Tennant Creek,
Northern Territory, Australia.

Alice Springs Regional Office
Greatorex Building,
Corner Bath and Parsons Streets,
Alice Springs, Northern Territory, Australia.